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UK	10,000	+100
USA	10,000	+100

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

SOUTH KOREA
Putting up with an
enviable "crisis"
Page 4

No.31,086 • THE FINANCIAL TIMES LIMITED 1990

Wednesday February 28 1990

D 8523A

World News

More storms predicted as death toll reaches 39

At least 39 people have died in two days across eight countries as ferocious gales continued to batter northern Europe, with more high winds predicted today. For the third day, coastal defences in Britain, which suffered widespread flooding, and the Netherlands were under attack as shipping in the English Channel and Irish Sea was badly disrupted. Page 8

Cambodians split

Cambodia's warring groups remained divided over a United Nations role in an interim administration ahead of elections on the first day of peace talks in Jakarta, amid reports of intensified fighting in western Cambodia. Page 4

Colombia violence

Political violence is rising again in Colombia, after six months of a drugs war and official assurances that paramilitary gangs had been largely broken up. Page 6

Nepal student strike

Thousands of defiant teachers and students of the sprawling Tribhuvan University in Kathmandu, capital of Nepal, began a "pen-down" strike to support demands for democratic rights as part of a campaign for a multi-party system and free elections. Page 4

Enrile arrested

Senator Juan Ponce Enrile, former Philippines defence minister and main leader of the opposition to Mrs Corason Aquino's government, was arrested on charges of rebellion and murder in an attempt to overthrow Mrs Aquino last December. Page 4

Israel to back US

Israeli Defence Minister Yitzhak Rabin said he was sure the Jewish state would support the latest US proposal for peace talks with Palestinians. Page 2

Thirty die in India

At least 30 people were killed in large-scale violence in the north Indian state of Bihar in state assembly elections. Page 2

Polish-Israeli ties

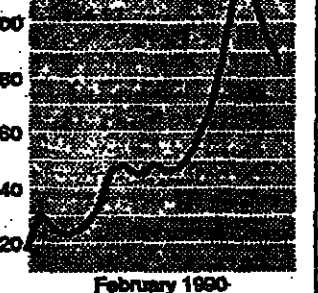
Poland and Israel formally restored diplomatic ties ending 23 years of official estrangement. Israeli Foreign Minister Moshe Arens and Polish Foreign Minister Krzysztof Skubiszewski signed documents restoring relations broken off by Poland during the 1967 Arab-Israeli war. Page 2

Business Summary

Unilever raises annual profits 24% to £1.8bn

UNILEVER, the Anglo-Dutch food and consumer products group, increased pre-tax profits by 24 per cent to £1.8bn (£1.1bn) in 1989. If the pound had not declined over the year, the advance in sterling terms would have been only 15 per cent. Page 21

Lead



over three months has narrowed to 990 a tonne. Page 32. Weak US durable goods orders and intervention by the US Federal Reserve to support the yen led to a slight weakening of the dollar against most major currencies. Page 20; Currents, Page 40.

HABITAT UK, foundation of Sir Terence Conran's Storehouse retailing empire, is to cut drastically its UK operations in an attempt to overcome operating losses. Page 21

DYNO INDUSTRIES, Norwegian chemicals and explosives company, and AIB Chemicals, East German chemicals trading company, are to form a 50/50 joint venture company. Page 22

TURNER Broadcasting System, cable television empire of Mr Ted Turner, filed suit against Drexel Burnham Lambert alleging fraud and securities violations. Page 24

AMERICAN Express is to pour another \$750m of capital into Shearson Lehman Hutton, its US investment banking subsidiary, threatened with a credit downgrade last year because of an acute capital shortage. Page 24

WHITLAM Turnbull: Nicholas Whitlam resigned as managing director of Australian investment bank after an acrimonious clash with colleague Malcolm Turnbull. Page 25

EASTERN Europe's economic and political reforms are likely to damage the region's already fragile financial position, at least initially, says a report by the OECD. Page 2

FRANCE's annual inflation rate dropped to 3.4 per cent in January, compared with 3.6 per cent the previous month. Page 3

IEP SECURITIES, UK investment vehicle of New Zealand businessman Sir Ronald Brierley, has built up a 9.29 per cent stake in United Scientific Holdings, the UK defence contractor. Page 30

EAST Germany's productivity could double in the next 10 years, according to a report by the Cologne-based German Economic Institute (EWI). Page 3

BOYPT is facing increasing difficulties funding its huge food bill and particularly wheat imports, amid signs that its cash reserves are dwindling fast. Page 32

Mandela reunited with ANC comrades in Lusaka

By Nicholas Woodworth in Lusaka

WITH clenched fist held high, Mr Nelson Mandela stepped out on to the tarmac at Lusaka airport yesterday and into the arms of old comrades. It was a reunion with heroes and friends from the African National Congress, Mr Mandela said, to which he had looked forward for 27 years. The normally shabby Zambian capital, headquarters of the ANC for most of a decade, welcomed the national South African leader and his wife, Winnie, with all the red-carpet treatment it could muster. With banners unfurled, drums beating and their voices raised in song, thousands of ordinary Lusakans joined jubilant ANC members in greeting the most famous man in black Africa.

Groups of dancers and children of ANC families dressed in the party colours of black, green and gold fell silent as a visibly moved Mr Mandela embraced senior leaders of the movement whom he had not seen for almost 30 years. Prolonged bear-hugs went to Mr Alfred Nzo, ANC secretary-general, and Mr Joe Slovo, South African Communist Party leader. But visiting dignitaries as varied as

Mr Yasser Arafat, chairman of the Palestine Liberation Organisation, and Mr Joe Clarke, Canadian External Affairs Minister, all had a chance to embrace Mr Mandela. Foreign visitors who went to Lusaka to greet the ANC leader included the heads-of-state of the six southern African "front-line" countries, delegations from Canada, Australia, and New Zealand, Mr Joe Garba, UN General Assembly president and Sir Shridath Ramphal, Commonwealth secretary-general. On a podium shared with President Kenneth Kaunda of Zambia, Mr Mandela gave an ad-lib speech of thanks to his admirers: "This is not an occasion for formal words," he said, "but an occasion where men should speak from the heart."

He praised Mr Kaunda for his hospitality to the ANC over the years, saying Lusaka was "a second home" that had made it possible for the ANC to continue its struggle. Mr Mandela's speech was not wholly sentimental, however. He took the opportunity in front of the world's press to appeal for material aid to an organisation that is now legal in South Africa but has little organisational or infrastructural base there.

"The ANC has been unbanned," he said. "We have fought for this development but it has brought a host of problems that we cannot address without resources. We appeal to the international community for capital and other resources to undertake this work." Mr Mandela will remain in Lusaka until Sunday. He will discuss a wide range of issues - all bearing on ANC moves towards negotiation with Pretoria - with the ANC's national executive committee, frontline state leaders and Commonwealth representatives.

Gorbachev clears way for sweeping presidential power

By Quentin Peel in Moscow

PRESIDENT Mikhail Gorbachev, the Soviet leader, yesterday cleared the way for his elective presidency by ruling through a personally selected Presidential Council. The move has won support from both ends of the Soviet political spectrum as the country faces a rapidly deepening economic crisis, apparently irrepressible ethnic conflicts and growing demands for secession from its outlying republics.

It drew strong criticism yesterday, however, from radical reformers who said that it failed to provide adequate parliamentary control on presidential powers. It was also attacked for giving excessive powers to a central ruler just at the time the Soviet Union is supposed to be establishing a genuine federation with substantial autonomy for its individual republics.

"Life itself has confronted us with the need to carry out a substantial regrouping of forces in the upper echelons of power," Mr Gorbachev declared. "It is imperative to enhance the mechanism of executive authority, in order to ensure that the laws work."

The presidency - separate from Mr Gorbachev's role as chairman of the Supreme Soviet - was needed "to press forward with perestroika (restructuring), to propel and accelerate reform, to protect democracy, and effectively to help the revolutionary transformation of our federation."

He placed the whole move firmly in the context of overhauling political pluralism - a reference to the Communist Party's decision to abandon its constitutional monopoly on power. Mr Alexander Yakovlev, Mr Gorbachev's key supporter within the present ruling Politburo, said the existing system contained "an obvious contradiction between the need to speed up perestroika and the weakening of government systems on all levels, especially in the centre."

In an apparent reference to the threat of a coup against the Soviet leader, he said: "Society should be reliably protected against lawlessness, against the attempts of irresponsible or corrupt forces, representing no one, to usurp power, and should be cured of legal nihilism."

Strong criticism of the move came from Mr Sergei Stankevich, a Moscow deputy and leading member of the Inter-Regional Group headed by Mr Boris Yeltsin. It now seems certain that Mr Gorbachev will summon another crucial Communist Party Central Committee plenum just before the special congress of People's Deputies to approve drastic changes in the party rules and structure, providing for genuine grass roots elections to the next party congress.

If he can get his way on both occasions, he will emerge with a party both weakened and removed from the direct levers of state power, with real authority transferred to his own office as president. Draft law extracts, Page 2; Editorial comment, Page 15

not open its markets to US exports of forest products, supercomputers and satellites by June 17. This would force the Administration's hand at a time when it hopes to preserve a favourable environment for the Uruguay Round of international trade talks. Under current legislation, the Administration has the option of continuing the "second" round of negotiations, Page 20

Continued on Page 20
Government bonds, Page 27; Stock markets, Back Page, Section II



Toshiki Kaifu acknowledges in Japan's parliament yesterday his formal re-election as Prime Minister. The new Cabinet, Page 4

Congress may force sanctions on Japan

By Nancy Dunne in Washington

MOUNTING frustration in Congress with the slow pace of US-Japan trade talks has spawned several bills which could force the Bush Administration to impose trade sanctions on Japan.

During a sub-committee hearing on Monday, Senator Max Baucus, a Montana Democrat, decried the "deadlock" in negotiations "on all fronts." He said he was drafting legislation directing the Administration to retaliate against Japan if it did

Bell Resources' half-year loss biggest in Australian history

By Chris Sherwell in Sydney

PROVISIONS of almost A\$1bn (760m) have driven Bell Resources, once the cash-rich arm of Mr Alan Bond's debt-ridden business empire, into the biggest half-year loss in Australian corporate history.

Figures for the six months to December, released yesterday, showed a loss of A\$882.5m on revenue of A\$1.22bn. The hemorrhage follows a loss of A\$385m in the 12 months to last June.

The results again highlight the intense pressure focused on Mr Bond, who is continuing to fight a defiant rearguard action through the courts against bank lenders, holders of his securities and share-market regulators.

Bell Resources, whose key asset is royalties from Bass Strait oil production, was controlled by Mr Robert Hennes & Co., another Perth-based entrepreneur, before he sold out to Mr Bond in 1988.

The Bond group promptly used Bell Resources' accumulated cash in a still undetermined number of ways, among them an abortive onslaught on

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In monetary terms, it means the market is now worth around £14.5 billion, compared to around £1.5 billion in 1978.

The days of businesses automatically opting for a loan or an overdraft are going, not growing.

Today, more than one third of all company cars are acquired by leasing or contract hire. Comparatively little known ten years ago, contract hire alone now accounts for nearly 20 per cent of them.

The rapid expansion of the factoring and invoice discounting market, to a value of around £10 billion at the end of 1989, is a further illustration of the increasing sophistication with which companies finance their growth.

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Many economists are convinced that sweeping reforms will heal the UK's ailing health care system. But Health Minister Kenneth Clarke has others to persuade, including the nation's doctors and nurses. Page 18	
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MARKETS	
STERLING	New York lunchtime: \$1.5815
London:	\$1.5820 (1.583)
DM/\$ (2.26)	FF/\$ (2.26)
SP/\$ (2.510)	Y/\$ (2.510)
£ index 89.5 (90.1)	Gold
New York: Comex Apr \$411.5	London: \$408.25 (411.25)
N S&A OIL (Argus)	Brent 16-day Apr \$19.525 (+0.125)
Chief price changes yesterday: Page 21	
DOLLAR	New York lunchtime: DM/\$ 1.5815
London:	FF/\$ 2.26
DM/\$ (2.26)	FF/\$ (2.26)
SP/\$ (2.510)	Y/\$ (2.510)
£ index 89.5 (90.1)	Gold
New York: Comex Apr \$411.5	London: \$408.25 (411.25)
N S&A OIL (Argus)	Brent 16-day Apr \$19.525 (+0.125)
Chief price changes yesterday: Page 21	
STOCK INDICES	FT-SE 100: 2,254.8 (+5.5)
FT-100	1,781.5 (+5.4)
FT-A All-Share: 1,121.06 (+0.3%)	FT-100
FT-100	1,121.06 (+0.3%)
FT-100	1,121.06 (+0.3%)
FT-100	1,121.06 (+0.3%)

EUROPEAN NEWS

Commission to study tax 'threat' to single market

By Lucy Kellaway in Brussels

THE European Commission will for the first time today broach the sensitive question of whether differences in tax and social security contributions between member states threaten the single market.

The Commission will order a detailed study into the total tax burdens of the twelve following a preliminary report, to be presented by Mrs Christiane Scrivener, Tax Commissioner, showing growing disparities between Community countries.

If the Commission finds evidence of damage to competition or the single market, appropriate steps could be taken.

The Commission's initiative is highly contentious as member states regard direct taxation and social security as matters of national rather than Community concern.

It is the first time that Brussels has directly addressed the issue of social security and explicitly questioned whether the yawning gap between social security contributions in member states might have competitive implications.

Mrs Scrivener's report is believed to show that aggregate taxation in the Community taking in everything from VAT to direct tax to social security payments has been growing steadily over the past few years to reach an

average of 40 per cent of GDP. The figures vary from about 30 per cent in Greece to about 60 per cent in Denmark.

Her findings are thought to show much larger differences in social security payments between countries than in the total level of taxation, ranging from about 2 per cent of GNP in Denmark to about 20 per cent in others. The Commission is to investigate the extent to which such divergences — which partly reflect different ways of paying for benefits — interfere with the single market.

Officials are being careful to stress that no decisions have yet been taken, and that the purpose of the study will be to demonstrate what, if any, action will be needed. The Commission believes it is justified in examining the matter in view both of the size of the amounts and the differences between member states.

The study is seen as a part of the Commission's general onslaught on taxation matters, an area which has caused it more trouble than almost any other. Member states have proved highly resistant to plans to bring levels of VAT into line, and a new initiative to introduce a single level of corporation tax, to be put forward by Mrs Scrivener shortly, faces a difficult passage.

Warsaw restores Israeli links after 23-year break

POLAND and Israel yesterday restored full diplomatic relations after a 23-year break and re-opened the Israeli embassy in Warsaw, agencies report from Warsaw.

Mr Moshe Arens, the Israeli Foreign Minister, exchanged documents with his Polish counterpart, Mr Krzysztof Skubiszewski, to re-establish diplomatic ties.

Poland is the third Warsaw Pact country to resume relations with Israel in the past six months. Like the entire Soviet bloc except Romania, it broke

ties with Israel during the 1967 Arab-Israeli war. Hungary restored relations in September and Czechoslovakia followed suit on February 8.

Poland's Solidarity-led Government has called for a rift a mistake, apologised for a 1968 anti-semitic purge, and offered to restore citizenship to about 30,000 Jews forced to emigrate at that time.

Poland has had low-level ties with Israel since 1987 and hopes that embassy links will lead to closer economic and cultural co-operation.

Swedish premier unveils cabinet as inflation rate jumps

By Robert Taylor in Stockholm

MR INGVAR CARLSSON, the Swedish Prime Minister, announced the cabinet for his second minority Social Democratic Government yesterday.

He has appointed Mr Allan Larsson, the 51-year-old former head of the country's Labour Market Board, to the crucial post of Minister of Finance and has made Mr Odd Engström, the caretaker finance minister, Deputy Premier.

The elevation of Mr Larsson, a former newspaper and television journalist and a prominent figure in the Swedish labour movement, was broadly welcomed by both sides of industry.

As the Labour Market Board's chief executive from 1983 until the end of last year, he carried out a major reform of the organisation. The board is responsible for Sweden's employment and training services and Mr Larsson made it more commercial and less bureaucratic.

His appointment is a shrewd one. He has impeccable credentials inside the labour movement, with a spell working for the Metalworkers' Union. But he has also demonstrated his administrative abilities and capacity to absorb new ideas that often conflict with traditional Social Democratic ideology.

He is not a poodle of the trade unions. But on the other hand, he is a man of compromise, a quietly spoken conciliator without the abrasive qualities of his predecessor, Mr Kjell-Olof Feldt.

Industrialists were also relieved that his deputy will be Mr Erik Asbrink, who worked in a junior position under Mr Feldt at the finance department. As the technician behind Sweden's tax reforms, Mr Asbrink will ensure continuity in the country's financial policies.

The appointment of Mr Engström as deputy prime minister comes as a surprise. Mr Carlsson played that role under Mr Olof Palme before Mr Palme's assassination, but the post was

not filled when he became Prime Minister in March 1986. Yesterday Mr Larsson said that Sweden faced a "very serious economic situation with rising costs threatening full employment and the welfare system." Without going into details on his future economic plans, Mr Larsson said that "what is necessary now is as much supply-side policies as possible and as much financial stringency as necessary."

The magnitude of Mr Larsson's problems was made clearer yesterday with the announcement that there was a 3.2 per cent increase in the consumer price index in January, the biggest rise in a single month since January 1980.

The jump in prices was mainly due to an increase in indirect taxes on hotels, restaurants, public transport, groceries and petrol as well as an increase in housing costs.

The January increase has lifted Sweden's annual inflation rate to 8.8 per cent from 6.7 per cent.

ANAP strife tilts balance to 'holy alliance'

Turkish minister's resignation raises spectre of early election, writes Jim Bodgener

DOUBTS about whether Turkey's ruling Motherland Party (ANAP) can hold together until the end of its second term in 1992 have been raised by the resignation last week of the young and ambitious Mr Mesut Yilmaz as Foreign Minister.

Factional differences have intensified in ANAP, with the balance tilted further towards a "holy alliance" of Islamic fundamentalists and right-wing nationalists.

Despite being widely unpopular for failing to bring down inflation, ANAP, with a 251-seat parliamentary majority, has benefited from similar divisions in the main opposition Social Democratic Populist Party (SHP). The third-largest parliamentary grouping, the True Path Party led by former premier Süleyman Demirel, is not strong enough to bring down the Government on its own, although it could pick up many disenchanted ANAP voters in a snap poll.

Yet another social democrat party — masking as yet illegal Kurdish minority aspirations — could be created soon by 24 SHP rebels, while former Istanbul mayor Mr Bedrettin Dalan, who resigned from ANAP recently, may pick off ANAP dissidents with a centrist formation.

Electoral wastage from ANAP and the SHP has already succeeded in existing extra-parliamentary groupings such as the Democratic Left Party (DSP), the fundamentalist Welfare Party (RP) and the ultra-right National Work Party. Such a fragmentation

runs directly counter to the strong, two-party system bolstering the state aimed for in the 1982 constitution framed under martial law and supported by President Turgut Özal.

Self-interest in survival has bonded ANAP members in the past. Since his election as President last November, Mr Özal, who played a mediating role between the factions, has had to distance himself.

His nondescript and awkward proxy successor as premier and party chairman, Mr Yildirim Akbulut, has become a figure of fun and the butt of ludicrous jokes. Many Turkish commentators wonder whether he can survive until the next

ANAP congress in 1992.

Insidious criticism of Mr Yilmaz in ANAP aimed at derailing his hopes of winning the party chairmanship and premiership at the congress has angered him. In recent weeks, the gauche Mr Akbulut has pined beside Mr Yilmaz's growing popularity, in particular with his business allies.

But Mr Yilmaz's resignation may have been badly timed. After two years in the ivory tower of the foreign ministry, Mr Yilmaz lacks strong grassroots following in the party. For some ANAP MPs, he is still tarnished with a lacklustre performance during the crisis of Bulgarian ethnic Turkish refugees last summer. How-

ever, he may seek an alliance with dissident former education minister Mr Hasan Celal Güzel, who has a broader base of support.

Reinforced for the moment is the "holy alliance" within ANAP led by State Minister Mehmet Koceler, who is standing in for Prime Minister Akbulut during his trade and goodwill visit to Tehran this week.

With the President's favour, Mr Koceler himself could bid for party chairman, if not premier, though this would not sit well with the military. What he does enjoy is a continued role in party hierarchy in his responsibility for relations between the executive and provincial and district organisations, as well as for streamlining government bureaucracy through decentralisation.

Exacerbating the rift between Mr Akbulut and Mr Yilmaz was the former's blundering gaffe in foreign policy, in which he lacked the opportunity of his master and deeply offended the foreign ministry orthodoxy of Mr Yilmaz. President Özal, when premier, had prevailed over the traditional conservatism of Turkish diplomats with impetuous sallies such as the process of reconciliation with Greece begun in early 1988 at Davos in Switzerland, though many have come to regret.

The speedy replacement of Mr Yilmaz with Mr Ali Rıza Özal, formerly deputy premier, has adequately filled the gap for the present. A candidate he is a just and substantial Turkish refugee last summer. How-

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OECD has fears for E Europe

By Norma Cohen

EASTERN Europe's sweeping economic and political reforms are likely to damage the region's already fragile financial position, at least initially, a report from the Organisation for Economic Co-operation and Development (OECD) says.

In the report on the international trade and financial situation of eastern Europe, the OECD notes the region's current account balance worsened appreciably last year, while debt, rising steadily since 1985, increased more quickly.

"In view of current trends, further weakening seems inevitable before changes in economic structure produce any tangible improvement," it says.

In 1989, Western financial markets began to charge eastern European borrowers more, but the region is still seen as a viable market.

Ironically, while banks lent to Eastern Europe in the past on the assumption that the region's political situation and effective social control made repayment predictable, they can no longer do so, the OECD says.

"While this change is welcome on political grounds, it directly undermines some basic assumptions about dealing with Eastern Europe," the report adds. With financial liberalisation, countries may seek equity investments from international investors rather than simply relying on debt markets to raise capital.

One area where private-sector borrowing by eastern Europe has increased sharply is project finance and leasing arrangements, in which the financial institution seeks to secure the loan against property or receipts.

But foreign governments of OECD countries appeared more willing to increase their exposure to the region through their export credit guarantee agencies.

The OECD also looked at the adequacy of short-term assets to imports — a key indication of a country's ability to service debt in the face of economic disruption. In most countries this is sufficient. East Germany has enough short-term assets to cover one year's net imports. Hungary has a ratio of less than the minimum 25 per cent ordinarily considered adequate.

OECD Financial Market Trends, February 1990.

Brussels scales down estimate of Italian state aid to industry

By John Wyles in Rome

THE EUROPEAN Commission has scaled down its original estimate of Italian government aid to industry from an average of L2,000bn (£19,850bn) a year between 1981 and 1986 to an average of L1,500bn.

Although this still leaves Italy at the top of the EC aid league, the revision represents a potentially important step towards establishing a common basis between Brussels and Rome for evaluating Italian transfers to industry.

The principal challenge on statistical grounds to the Commission's estimate set out in a report published last year, was mounted by the Bank of Italy, most of whose arguments

appear to have been accepted by Sir Leon Brittan, the Competition Commissioner.

But in a letter to Senator Roberto Casella, chairman of the Italian Senate's industry committee, Sir Leon has made plain his belief that Italian aid is still higher than is desirable, both from the industrial point of view and from that of the taxpayer.

Given that he is promoting a significantly tighter control by Brussels of state aid throughout the EC and has begun a re-examination of aid policies accepted in the past by the Commission, it seems certain that some Italian policies will be the target of future

challenges by Sir Leon.

Senator Casella is urging the Italian Government to negotiate a "code of behaviour" with Brussels aimed at making its transfers to industry more transparent. He is also in favour of reforms which will make these transfers more indirect, including a broader use of tax rebates and more selective public purchasing policies.

A spokesman for Sir Leon said yesterday that the Commission would have no objection to a code of behaviour providing it established clear observance of EC rules and was not seeking any special treatment.

Denktash hails 'big step' at UN talks

THE Turkish Cypriot leader, Mr Rauf Denktash, said yesterday that Mr Javier Perez de Cuellar, the UN Secretary General, had said that there were two politically equal communities in Cyprus, a statement he hailed as a "big step" in the right direction, so he shall proceed.

Mr Denktash said: "For the first time in the history of the United Nations, the S.G. (secretary general) has underlined that there are two politically equal communities in Cyprus and that the problem is not between a majority and minority. That is a very big step in the right direction, so we shall proceed."

Mr Vassiliou and Mr Perez de Cuellar declined to make any substantive comment on the talks when they arrived separately at UN headquarters, citing an agreement among the participants.

Regarding a schedule believed to have been suggested by the Secretary General, Mr Denktash said: "We are talking about it. There is a lot more difference on it. I think we shall be able to compose a joint schedule."

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Bailey

February, 1990

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Just a few weeks ago, in this space, I announced the acquisition of Bailey Controls Company by Eldec International, Inc. At that time, I stated that the acquisition of the outstanding equity of Bailey Controls Company was a significant step in the development of a new, unified company, Eldec Controls Company, Inc. I stated that the acquisition of Bailey Controls Company was a significant step in the development of a new, unified company, Eldec Controls Company, Inc. I stated that the acquisition of Bailey Controls Company was a significant step in the development of a new, unified company, Eldec Controls Company, Inc.

Through its parent company, the Bailey Group has just purchased controlling interest in the Industrial Controls Division of Schlumberger Industries of France. The resulting new company, Bailey SEREG, is an exciting addition to our global partnership, and will bring our customers an integrated line of advanced controls and instrumentation truly unique to the industry.

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WORLD TRADE NEWS

France wins Iranian contract for Gulf project

IRAN, long at odds with France over political issues, has awarded a French company the management contract for completing the Gulf's largest petrochemical complex, abandoned by a Japanese firm after years of wrangling, Reuters reports from Paris.

A statement from Technip, an engineering group controlled by French public sector companies, said yesterday it had won a management contract for the "rehabilitation, construction and start-up" of the Bandar Khomeini petrochemical project.

Japan's Mitsui group earlier this month paid Iran \$900m in compensation for pulling out of the project, which was repeatedly bombed by Iraqi jets during the Gulf war.

Mitsui pulled out of the deal arguing that it would be cheaper to build a new complex rather than try to repair the Iraqi bomb damage.

Technip sources, however, said they suspected the Japanese withdrew because of problems over how to sell the petrochemical plant's products.

Iran and Mitsui have invested a total of \$4.2bn in the project since construction began in 1971. It was 85 per cent complete when the Gulf War broke out in 1980.

Sources at Technip said the French government had not wanted to publish the company's involvement and that Technip had only decided to make the news public after it had been announced by the Iranian Oil Ministry. None of the financial details were disclosed.

The deal is the second substantial contract won by French companies in Iran's strategic oil sector in recent weeks.

The French building group CYM Enterprise recently signed a \$45m deal to repair Iran's Nasr platform in the Gulf's offshore Sirri field, industry sources said.

Tehran and Paris, which have been trying to improve strained diplomatic relations since 1980, are also negotiating over reimbursement of the last third of a \$1bn loan that was advanced by the late Shah of Iran.

Iran also wants France to pay interest on the loan while France is claiming compensation for contracts cancelled by Iran after the 1979 revolution.

A Technip spokesman said it would evaluate damage to the petrochemical complex and then propose a start-up date. "It will be done in stages and will be spread over several years."

She said that judging from photographs of the complex, the Iraqi damage had been limited. "It is certainly not a heap of ruins. That's because the petrochemical plant had never started working. If it had, the damage would have been much greater."

Technip said it would be responsible for overall management and co-ordination of the project and would control and supervise all activities, but would not itself do any construction work.

Iran has said that South Korean firms would complete building work on the project.

Disasters concentrate the mind on oil tanker safety

The shipping industry is anticipating legislation on 'environment class' standards, writes Karen Fossli

THREE massive ecological disasters resulting from oil spills in the past year have intensified the debate over tanker safety and construction standards.

The anniversary soon of the Exxon Valdez oil tanker spill from the Khabar-5 Iranian tanker off Morocco in January and the American Trader spill off the coast of California earlier this month have concentrated the mind.

In the US, Congress is considering oil spill liability legislation and how to reinforce House of Representatives proposals that would require compensation legislation for new tankers to be built with double hulls or double bottoms if they are to call on US ports.

Interbank, the Oslo-based International Association of Independent Tanker Owners, and other major shipping interests last month issued a warning against hasty decisions on legislation to protect the

world's waterways. "Various studies are under way to determine the advantages versus the disadvantages of double-bottom/double hull construction, and it would be imprudent to act until these studies are completed."

It would vastly disrupt international trade and inhibit the orderly flow of oil transport throughout the world if US domestic legislation were to require structural requirements different from those adopted internationally.

They strongly support a proposal by the US Senate requiring a one-year study of alternatives and rule-making by the Department of Transportation before a double-bottom requirement would be final.

The National Research Council of the National Academy of Sciences has formed a committee on tank vessel design to examine and report later this year on oil tanker structural questions.

Supporters of double bot-

tom/double hulls believe these designs could have a significant effect on cutting oil spills caused by a collision. Neste Oy, the Finnish state oil company, has even suggested that spills were prevented in nine out of 10 collisions because the ships were fitted with double bottoms.

Opponents argue that a double-bottomed vessel introduces

tion) Convention may be strengthened in a bid to avert unilateral legislation.

Marpol, the international convention for the prevention of pollution from ships, came into force in October 1983 after a decade of difficult negotiations between coastal and shipping interests.

Now Marpol may have to be modified yet again in the light

Between 15 and 20 per cent of maritime accidents are caused by technical faults and the rest by human error

new safety hazards which can contribute to, rather than mitigate, oil pollution by greatly reducing the chances of refloating a ship after grounding.

Next month the International Maritime Organisation (IMO) will meet in London when it will be presented with a Norway-led Nordic initiative suggesting areas where the 1978 Marpol (Maritime Pollu-

of the spate of spills in the last year. It is thought clauses on the human element in accidents will need strengthening.

The Nordic initiative is calling for, among other things, attention by IMO to be paid to operational routines, training and shipboard management.

According to generally accepted shipping industry figures, between 15 and 20 per

cent of maritime accidents are caused by technical faults and the rest by human error.

While there are questions surrounding the economic viability of upgrading the ageing world fleet with double bottoms and double hulls, there are signs that the shipping industry is responding to what may become future legislation by fitting new ships with "thick skins".

Norway's Rasmussen shipping group and a consortium headed by Swedish company Nynas Petroleum have ordered three 150,000 deadweight-ton (dwt) Suez max-class tankers to be built.

In compliance with Norway's shipping insurance company Det Norske Veritas's set of environmental standards and technical requirements aimed at reducing oil spill after collision and/or grounding.

Veritas analysed many collisions and groundings to improve the ship structure which it believes can be

achieved by protecting the cargo tanks with a double-bottom hull. In addition, there are four optional class notations including protective location of ballast tanks, under-pressure or vacuum in the cargo tanks to limit oil outflow in case of grounding and new pump arrangements which are said to make it possible for the emergency transfer of oil cargo from damaged tanks.

These moves by Veritas are an effort to pre-empt US legislation which would have an effect on the crude oil shipping industry as US imports of oil increase. In the past year US crude oil imports have shot up by nearly 45 per cent and some industry analysts forecast that by the turn of the century 60 per cent of the country's average annual demand of 15m barrels a day will come from imports.

In the end, the question in protecting the world's waterways is who will pay the new costs?

Asean gas pipeline company formed

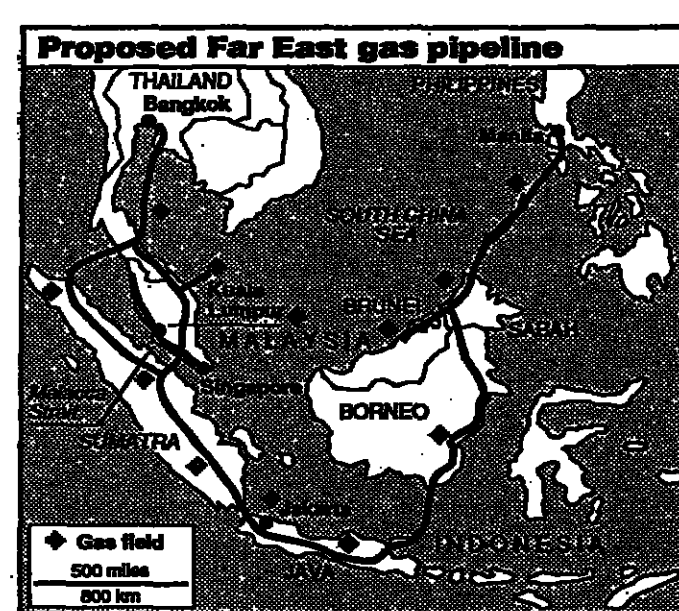
AN Italy-French consortium open to EC companies has been formed to examine possibilities of building a \$10bn (€5.9bn), gas-carrying Trans-Asean Pipeline (TAPL), Marie Therese Lamas reports from Rome.

TAPL was conceived as a key infrastructure project in developing the gas sector of the Association of South East Asian Nations, drawing on European experience. It could diversify Asean's energy sources away from oil dependence.

At present, most gas from the fields in Indonesia, Malaysia and Brunei is liquefied and sent to Japan and Korea. In future, these exports could increase, as proven and discoverable reserves are abundant (4,385bn cu m and 2,550bn cu m respectively).

It could also be possible to supply the less-endowed Asean countries - the Philippines, Singapore and Thailand - with natural gas, fostering the region's development and opening new markets.

Consortium members so far include Agip, Agip Petroli, Snam, IMI, Total, and Gaz de France. The Asean-EC Energy



Management and Research Centre has asked the consortium to prepare terms of reference for the Asean Senior Officials on Energy Co-operation (Somec) in June 1990.

If Somec accepts these, the Centre will ask the consortium for a feasibility study. Pending

of 1.16bn cu ft a day, mostly with a two-way flow, it would link Bangkok, Brunei, Kuala Lumpur, Singapore, Jakarta and Manila. The northern part of the line would feed gas northward from Malaysia to Bangkok.

Running south and east from Malaysia's Kerteh terminal, the line would connect Malacca, Sumatra, Java and Jakarta, before turning north across Borneo to the Philippines. Spurs from the main line would link Malacca to Kuala Lumpur, Penang and Singapore.

Feeder lines would bring extra supply from Arun, northern Sumatra, and from Sarawak, Brunei and Borneo to the Philippines. It would also link into other mooted lines, including one from Indonesia's offshore Natuna reserves to Singapore.

Most of the 688-mile offshore route is in sea depths of less than 325 ft, but the later stages, between Sabah and the Philippines, cross water up to 1,625 ft deep. These present less of a challenge than the Algeria-Italy pipeline, which in 1982 achieved a depth up to 1,976 ft.

Mexico's vehicle exports up 13% to record 195,999

By Richard Johns in Mexico City

MEXICAN EXPORTS of vehicles, almost all of them cars, rose by nearly 13 per cent last year to a record 195,999 units. Of the total, 84 per cent went to the US, according to the Mexican Automobile Industry Association (AMIA).

The second biggest regional destination was Central America which took 7.3 per cent of the total - twice as much as Canada. Chrysler led the field with a rise of more than one third with its sales abroad up from 60,382 vehicles to 67,940.

Ford registered a 40 per cent fall in exports, from 66,361 in 1988 to 39,530 last year, following a six-month shutdown at its Hermosillo plant, starting last August, because of a \$900m (€170m) expansion programme there. Output is due to restart, with capacity up a quarter to 185,000 units, and double-shift working.

While General Motors recorded a modest 10 per cent increase in exports from 36,505 to 40,376, the most notable advance was by Volkswagen, whose capacity at Puebla rose mainly to satisfy domestic

demand. VW's exports last year increased from 473 to 23,065 vehicles, nearly all of them Jetta and Golf models.

Nissan, basically oriented to the home market, increased its exports from 18,871 to 25,133, one third of them pick-up trucks and vans.

Domestic sales of all types of vehicles were up 30.4 per cent to 445,963 units in 1989, the best year since 1983, reflecting modest economic recovery, the price freeze and need of owners to replace old models.

Mexico's car industry exports, including parts, in the first half of 1989 were worth \$1.8bn, more than 10 per cent of the country's total. During this time, it accounted for over 25 per cent of the manufacturing sector's overall growth, statistics show.

Total vehicle output was a record 641,275 in 1989, 7 per cent up on a previous peak of 597,118 in 1981, prior to the onset of Mexico's economic and financial crisis. At 438,632, car output was 23 per cent higher than the 355,497 recorded eight years earlier.

AMERICAN NEWS

Congress investigates 'tax gap' of US subsidiaries

By Nancy Dunne in Washington

US Congressional leaders are investigating a suspected "tax gap" based on allegations that many American subsidiaries of foreign companies have underpaid their taxes by as much as \$8bn to \$12bn a year.

The Internal Revenue Service has reported a large disparity between the taxes paid by the American subsidiaries and US companies, which is believed to result from inter-company "transfer pricing".

The IRS has long suspected that foreign companies are charging high rates for products sold to their subsidiaries to reduce the subsidiaries' profits and tax liabilities.

The US, like most other countries, works on the arm's length principle - a foreign parent is supposed to charge its subsidiary the same price as a buyer would pay an unrelated seller.

Congressman J.J. Pickle,

chairman of the House ways and means oversight committee, said that preliminary findings of a subcommittee investigation confirm that the level of tax payments of foreign-owned businesses in the US is unusually low relative to the rise in their gross income.

He cited IRS statistics showing that in 1986, foreign-owned companies reported more than \$540m in gross receipts and a negative tax liability of \$1.5bn. Mr Pickle said: "It appears from our preliminary investigation that some very large foreign firms are routinely shifting income from their subsidiaries, thus reducing US tax obligations. Billions of dollars in tax revenues may be at stake."

In the Senate, Majority Leader Mr George Mitchell asked his staff to prepare a study on recent reports of non-compliance by US subsidiaries.

Congressman Richard Gephardt, the House Majority Leader, has his own investigation going.

He told a United Auto Workers' Conference that foreign-owned vehicle makers pay a tax rate amounting to 0.00166 per cent of their total US assets, compared to the 28-30 per cent paid by domestic corporations.

Mr Gephardt's staff is now looking more broadly to see whether foreign-controlled corporations of other industries pay a similarly low tax rate.

Congress last year passed an "earnings stripping" law which restricted interest expense deductions on loans from related foreign parties and added new reporting requirements for foreign parents of US subsidiaries.

Some congressional staffers are now saying that these provisions did not go far enough.

Concern at collapse of Argentine currency

By Gary Mead in Buenos Aires

THE relentless collapse of Argentina's currency, the austral, showed no signs of abating yesterday, as it reached a new record low of 5,600 australs to the dollar.

At the start of February a dollar bought 1,570 australs; one year ago it traded at 27 australs.

President Carlos Menem's Peronist Government said at the weekend that there is no intention of returning to fixed exchange rates, but pressure is rapidly growing against his economic policies. In the course of February the austral has become a currency which no one wants.

President Menem's failure last week to entice Mr Eduardo Duhalde, Radical party governor of Córdoba province, to join the Cabinet, is just the latest in a series of political setbacks which, in the currently highly uncertain climate, immediately translate into further economic pessimism.

Political figures in both the Peronist party, and minor parties such as the Christian Democrats, the Intransigent party and others (in the broad alliance called Frente, which supported Mr Menem's presidential candidacy in May 1988) have called on the Government to return to old-style Peronist policies, and to ditch moves towards privatisation and uncontrolled exchange rates. President Menem has asked his political allies for a "90-90 day truce".

Left-wing politicians in Congress have called for "immediate elections to form a people's national assembly". Radical party figure Duhalde is demanding that the Government drop its planned privatisation of the telephone system, the railways and other state-run companies; and violent indications of discontent have returned with the placing of two bombs last week outside a branch of Citibank and offices belonging to the grain multinational Bunge and Born.

The financial situation is becoming daily more precarious. It is clear that the Treasury will finish February with a massive deficit, and no source of financing except to print more australs.

IMF postpones quota deadline again following disagreements

By Peter Riddell, US Editor, in Washington

THE International Monetary Fund is to postpone for a second time the deadline for deciding an increase in its resources, or quotas, because of continuing disagreement among member governments.

The executive board of permanent representatives in Washington agreed yesterday that members would be asked to approve a three-month deferral of the deadline until June 30.

This follows a three-month postponement from last December and means that intensive talks will have lasted

well over six months.

The IMF hopes that the main issues can be resolved by the executive board, leaving any remaining items to be decided when finance ministers come to Washington in just over two months time for the spring meeting of the policy-making Interim Committee.

The main disagreement is over the problem of arrears to the IMF owed by Third World countries. A far-reaching US plan for providing tighter discipline and greater incentives linked to sales of some IMF gold, has hit opposition from

European governments.

There is also a dispute between Britain and France over redistribution of voting shares among the leading members. Japan will take Britain's place as second largest shareholder and the question is whether, and on what terms, the UK and France share fourth place.

By contrast, there is broad agreement on an increase in IMF resources or quotas of about 45 to 51 per cent, following the US indication that it will accept a rise of up to 50 per cent.

Colombian violence is on increase

By Sarita Kendall in Bogotá

POLITICAL violence is once again dominating Colombia, after six months of a drugs war and official assurances that paramilitary gangs had been largely broken up.

Silvia Duzan, a freelance journalist, and three peasant leaders were shot down on Monday evening in Cimitarra, a small town in the middle Magdalena. Earlier, Mrs Diana

Gardona, the mayor of Apartado, was kidnapped in Medellín by gunmen disguised as security police, and killed.

Two councillors, one from the left-wing Patriotic Union, have also been killed.

Sixty-six members of the party have died this year in political violence; several of them were candidates for the March 11 local government

elections.

The list of killings in the last 48 hours includes six people who were massacred at a country wedding. An unknown number have died in confrontations in the north.

The former mayor of Puerto Boyaca, accused of involvement in the massacre of 43 people in late 1988, was captured on Monday morning.



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**Car exports
hit record 195,999**

ALABAMA, U.S. — Exports of cars increased 10 percent in 1989, reaching nearly 200,000 vehicles, mostly to Europe and Gulf states, according to the Alabama Automobile Dealers Association. Exports rose from 167,671 in 1988 to 195,999 in 1989, an increase of 16,328 cars, or 9.8 percent.

Automotive dealers of all types sold more in 1989 than in any year since 1981, when sales peaked at 2,000,000 units. The 1989 year shows a 15th reduction in the number of new cars imported into the country, according to the Alabama Automobile Dealers Association.

Alabama's car industry has been expanding rapidly in recent years. In 1989, more than 100,000 cars were sold in the state, an increase of 10 percent over 1988. The state's car industry is one of the fastest growing in the country, according to the Alabama Automobile Dealers Association.

The Alabama Automobile Dealers Association reported that the state's car industry is one of the fastest growing in the country. The association reported that the state's car industry is one of the fastest growing in the country.

night.

- Norway**

UK NEWS

UK-US talks on IMF quotas and German union

By Peter Norman, Economics Correspondent

MR JOHN MAJOR, the UK Chancellor of the Exchequer, yesterday met Mr Nicholas Brady, the US Treasury Secretary, for a first meeting that was described by the British Treasury as "long, friendly, constructive and wide ranging."

The two men were understood to have discussed the vexed issues of the planned quota increase and arrears at the International Monetary Fund; the economic implications of German union; how best the west could help eastern Europe; the progress of Mr Brady's debt reduction strategy for heavily indebted middle-income developing nations and world financial markets.

It appeared that both Britain and the US would now be prepared to support a 50 per cent increase in IMF quotas, or subscription rights, from their current level.

However, the US is insisting that the increase must be linked to resolving the problem of arrears owed the IMF by some of its poorest members.

Mr Brady outlined his plan to sell a limited amount of IMF gold to create a trust fund to

help these countries introduce market-based economic reforms.

The US Treasury secretary considers that his debt initiative has helped instil an awareness in debtor countries such as Mexico, Brazil, Uruguay and Chile that they must create the conditions to attract foreign capital inflows.

In discussing German union, Mr Major is believed to have underlined the British view that the subject is very complex and requires detailed analysis.

Uniting the two Germanys will have budgetary implications in Germany and the European Community, which may further influence interest rate trends.

While Mr Brady and Mr Major were discussing how to help eastern Europe, their senior officials were discussing further details of the planned European Bank for Reconstruction and Development that is being established to help east European countries adopt market based economies. Britain has made a bid for the bank to be sited in London.

A bemused defence industry foresees European integration

By Charles Leadbeater

IT IS not only diehard, cold-war communists who are bemused by the way the upheaval in eastern Europe has swept away long-established political and military assumptions.

According to Mr David Greenwood, director of the Centre for Defence Studies at Aberdeen University, a mood of "all round bewilderment" has descended upon the management of some of Europe's most significant companies - its defence contractors.

The uncertainty was evident among senior British defence industry executives who gathered yesterday at a conference organised by Barclays de Zoete Wedd, the brokers, to discuss two linked waves of restructuring sweeping the industry.

The first is the consequences for arms control and military procurement of the seeming collapse of the Warsaw Pact.

The second is the consolidation of the European defence industry through collaborative projects, joint ventures and cross border acquisitions.

Perhaps the only clear conclusions were that the conjunction of these two developments presents the defence industries with an historic challenge.

"There is a strong disposition of European finance ministries to put most, if not all, acquisition plans on hold," Mr Greenwood said.

According to Group Captain David

Bolton, director of the Royal United Services Institute, there will be fewer forces, but armed with weapons systems which are more sophisticated, flexible, adaptable and mobile.

Air Vice Marshal John Allison, in charge of operational requirements for the Royal Air Force said: "The changing situation in eastern Europe has not weakened but broadened the military case for the European Fighter Aircraft programme (EFA). As pressure increases for reduced military forces and defence budgets there will be a premium on the quality and flexibility of equipment. Multi-purpose weapons systems such as EFA will become increasingly important."

Sir Peter Levene, chief of defence procurement at the Ministry of Defence predicted that international programmes will move away from joint management companies, involving main contractors in every participating country, towards the appointment of a single company to act as prime contractor for all nations.

He also predicted the spread of reciprocal procurement agreements, such as the deal between the UK and French governments to open up defence procurement.

Dr Johann Schäffer, chief executive of Messerschmitt-Bölkow-Blohm, the West German defence aerospace group, called for increased co-operation on research and development.

Mr Dick Evans, chief executive of British Aerospace said: "A much closer integration of military-civil aerospace companies on an international basis will have to evolve." This would pose difficulties for regulators and management, particularly over where control of a transnational project would be located, he said.

However, there is little doubt that European defence companies are going to draw their wagons into a tighter circle.

Mr Greenwood concluded: "Some defence-oriented contractors will opt out or diversify. New patterns of ownership and affiliation will knit together those who stay in, within a denser network of international connections."



Sea storms bring coastal havoc

By Richard Evans and Patrick Cockburn

THOUSANDS of homes were under water around Britain's coasts yesterday as a third day of storms and floods battered coastal defences and brought havoc to much of Europe.

The death toll reached 39 in eight countries as the gales continued, and weather forecasters predicted more high winds in the south today.

Since the beginning of the year storms are estimated to have cost the insurance industry in the UK around £3.5m, although it will be many months before all claims are processed. The total may be higher than for the previous

five years. Worst hit yesterday in Britain, as sea defences were tested sometimes to destruction, was North Wales, where thousands were forced to leave homes as mountainous seas battered sea defences.

Over the two days, a further seven have died in France, seven in West Germany, five in Belgium, two in East Germany, two in Switzerland, and one each in the Netherlands and Ireland. This compares with the total of 95 killed in Europe in the January storms.

The Netherlands yesterday went on its most serious storm

alert for 37 years, as a high spring tide combined with storms to whip up the seas off the Dutch coast to the highest level since the catastrophic floods of 1953.

Shipping in the English Channel and the Irish Sea was badly disrupted by the gale force winds, and the Thames barrier was raised to prevent the high tide from flooding parts of the London area.

Insurers attribute the high level of claims both to the ferocity of the weather and to the tendency of householders in recent years to carry comprehensive insurance.

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WE'RE FLYING BETTER THAN EVER

Church blamed for blocking capitalism

By Hazel Ditty

THE CHURCH, the salaried middle classes, and poorly educated school leavers are standing in the way of Britain realising the full fruits of capitalism, Mr Peter Morgan, director general of the Institute of Directors, told the directors' annual convention yesterday.

His breezy remarks delighted an audience of nearly 3,000 director members and their guests at London's Royal Albert Hall.

In his first appearance before the convention since moving from a senior executive post at IBM into his IOD post, he struck a popular chord.

Mr Morgan's theme was that even after ten years, the Thatcherite revolution was far from complete. The obstacles stemmed from the establishment which had been responsible for "100 years of decline of UK plc," he said.

The establishment had "lost its authority," but it "had not acknowledged its failure," nor had it "renounced its anti-enterprise attitudes."

For the established church, the enterprise culture is "an alien concept." Many in the middle classes hoped that the 1980s would prove to have been a "naïve one-off experience which can be set aside in the 1990s." For some here, he said, "the distribution of wealth is a noble activity - creating wealth is mucky and squalid."

Mr Morgan won the biggest round of applause when he called on teachers "to discard the blue jeans of union activism and put on the gown of a respected profession."

Home loan chief quits after clash of style

By Richard Waters

THE highest paid executive in the UK home loans industry has resigned after a clash of management style and personalities.

Mr Richard Lacy, chief executive of National Home Loans, the first of a wave of whole-sale-funded mortgage companies to be set up in the mid-1980s, was paid £425,000 last year - far more than others in the industry and more than most senior executives in the banking industry at large.

His high salary and taste for luxury cars has aroused considerable envy.

The company said in a statement that Mr Lacy had resigned "because of differing views on the future direction of the group." However, Mr John Darby, NHL chairman, said this did not reflect a major difference of opinion over strategy, but a difference of management style.

He also said the departure did not indicate that NHL was suffering difficulties in the current depressed housing market, but that profits were on target this year. The company's strong performance in difficult conditions last year was responsible for Mr Lacy's 63 per cent pay increase.

Mr Lacy's demise appears to have been at least partly the result of a power struggle within the group, although directors privately played down the extent of this. The new chief executive is Mr Kevin Milner, a former finance director of Grand Metropolitan's retail division who set up NHL with Mr Lacy.

GUINNESS TRIAL

Roux denies plan to 'get rid of Saunders'

By Raymond Hughes, Law Courts Correspondent

MR OLIVIER ROUX yesterday denied that by early 1987 there had been a cabal in Guinness - which had included Sir Norman Macfarlane, later to become the company's chairman - which had been intent on getting rid of Mr Ernest Saunders.

Asked by Mr Richard Ferguson, QC, for Mr Saunders, if the Guinness non-executive directors' committee, headed by Sir Norman, had been nicknamed the Sack the Chairman Committee, Mr Roux replied: "I think that is what Mr Saunders called it, jokingly."

Continuing his evidence in the Guinness trial at Southwark Crown Court, Mr Roux, a key prosecution witness, claimed he had been deliberately excluded by Mr Saunders from a meeting of Guinness's directors at the Inn on the Park on December 18 1986.

The meeting had decided that Sir David Napley's firm, Kingsley Napley, should replace Freshfields as Guinness's solicitors because of a possible conflict of interest on Freshfields' part.

Mr Roux said he felt that Mr Saunders had manipulated Guinness. Mr Roux said: "When I met members of the board in January they told me they had been bamboozled."

Mr Roux is the first witness in the trial of Mr Saunders, formerly chairman and chief executive of Guinness, Mr Gerald Ronson, chairman of the Heron

group, Mr Anthony Parnes, a City stockbroker, and Sir Jack Lyons, the financier.

The four accused men have pleaded not guilty to charges arising from a share-support operation mounted by Guinness during its takeover battle for Distillers in 1986.

Mr Ferguson asked about the letter sent by Mr Roux to Sir David Napley on January 5 1987.

Mr Roux said that the letter referred to information bearing on the DTI inquiry into Guinness's affairs and dealt only with entities which had participated in the Guinness share-support operation.

Mr Roux said his letter had been copied to Sir Norman Macfarlane and Sir John Nott, chairman of Lazard, the merchant bank which had been working closely with Guinness.

Why none of the other directors? asked Mr Ferguson. He suggested: "This was the start of a cabal to get rid of Mr Saunders."

Mr Roux disagreed.

Mr Ferguson suggested that once Mr Roux had realised that Mr Anthony Salz, "your friend from Freshfields," was no longer to be Guinness's solicitor "you decided to make a pre-emptive strike by seeking to cast blame on Mr Saunders."

Mr Roux replied that "that would have a better place in a novel." He had, he said, acted on independent legal advice. The trial continues today.

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UK NEWS

Opening of E Europe likely to affect world growth

By Peter Norman, Economics Correspondent

THE opening of eastern Europe and the associated decline in the US government deficit that will result from reduced defence spending are likely to be positive factors affecting world growth over the next 10 years, the National Institute of Economic and Social Research, one of Britain's oldest independent research groups, says in its latest quarterly report.

But it does not believe that the development of East Germany, Poland, Hungary or Czechoslovakia will produce greatly accelerated growth in western Europe.

It suggested that the situation of the EC economies relative to eastern Europe may be similar to that of the US relative to Europe and Japan after the Second World War.

Capital and technology will flow from west to east, providing the opportunity for the east to catch up. Some at least of the EC countries should benefit from increased trading opportunities.

But the Institute says industrial investment in the EC may be somewhat curtailed. In the same way, the US did

not share in the acceleration of growth that was experienced by Japan and western Europe in the 1950s and the 1960s.

While the Institute has tried to take events in eastern Europe into account in its forecasts, it makes no attempt to deal with German unification. This is mainly because its

economic model has no data for a unified Germany but partly because it believes the two Germanys will be very different economies for many years to come.

For the next three years it forecasts growth in West Germany will continue at 3 per cent a year while in France growth is forecast at about 2 to 2.5 per cent.

Markets look to exports to lead UK away from recession

By Rachel Johnson

IF it is hoped that today's UK trade figures show one thing, it is this: that industry has leapfrogged sluggish domestic markets to supply those overseas.

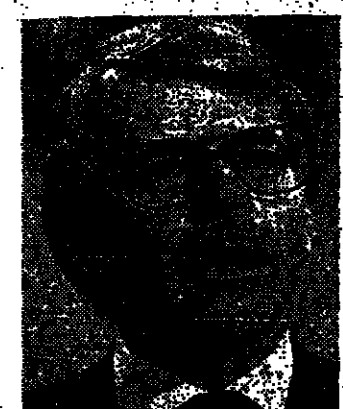
The financial markets are relying on the UK to export itself out of recession. Some in the City of London believe it can be done, as domestic demand weakens, industry underinvests, and stockbuilding goes into reverse.

Greenall Montagu predicts a strong export performance of about 10 per cent will enable the UK to escape recession. It admits this forecast is top of the current range.

Some analysts have predicted that the much-anticipated current account deficit in January could slip under £1bn for the first time since September 1988.

The UK's balance of trade is, for the moment, one bright spot in a bleak economic picture. Mr John Major, the UK Chancellor, was able to tell the House of Commons that the trade deficit was showing signs of improvement, "with our exports performing very well, but import growth moderating."

The fact that the UK's export performance has been achieved under some economic conditions - though apparently startling - is predictable. Mr Walter Eids, director general of the National Economic Development Office, says that the five monthly declines in the current account balance of payments deficit is largely due



John Major: UK Chancellor

to the coincidence of two factors. First, is the "softening" of the home market. Demand has fallen off. At the same time, British industry has become more adept in shifting its products to hungry overseas markets.

"Management" has become more flexible, and we also have a supply flexibility," he says. Manufacturers have therefore had no option but to target overseas markets. The forecast of forecasts compiled by the Treasury predicts world trade to grow by 7.8 per cent this year, but UK GDP growth to average only about 2.2 per cent.

Sterling's 12 per cent depreciation last year also gave an edge to UK competitiveness. Prices for export-increased more than prices for imports, thereby allowing exporters to absorb rising production costs.

The pound has been strengthening steadily since the start of the year, but this is not expected to impair this month's trade figure. Predictions of another creditable export performance may be fulfilled today. The trade deficit halved between July and December, and economists are saying there are no apparent reasons for the trend to reverse yet.

This week's CBI monthly trends survey reported that a majority of firms said order books for exports were "above normal" for the first time since September 1988 - that month of good omen when the trade deficit totalled only £88m.

The London Business School also this week forecast that export volumes will rise 8.5 per cent this year, compared with just one per cent for imports. The latest British Chambers of Commerce quarterly business survey showed that many more UK manufacturing companies were channelling production overseas.

Lastly, Japanese trade figures yesterday caused some excitement on trading floors for furnishing some early hints about exports. At Greenwell, however, traders were noting that the level of Japanese car imports had dropped almost 50 per cent on the month. So the City of London is hoping the Treasury will be able to applaud another good trade figure today.

Economic and social research group forecasts steady rise in gross domestic product

Britain may join EMS soon, says Institute

By Peter Norman, Economics Correspondent

THE National Institute of Economic and Social Research's latest forecast sees the British gross domestic product rising by a slow 1.4 per cent this year before accelerating to 2.3 per cent in 1991 as full British membership of the European Monetary System allows interest rates to fall substantially.

In a report published in its Review, the Institute, one of Britain's oldest independent research groups, says that it seems increasingly likely that Britain will join the EMS exchange rate mechanism before the general election, and possibly within the next 12 months. It is on this assumption that its forecast has been based.

It has assumed that sterling will be worth DM2.72 in the fourth quarter of this year when it will enter the ERM at this rate with a narrow fluctua-

tion margin of 2.25 per cent. The pound will then depreciate slightly in terms of its effective exchange rate throughout the 1990s.

Against this scenario, the NIESR sees a marked drop in UK interest rates. Bank base rates, currently 15 per cent, could be cut by one percentage point in the third quarter of this year and fall to an average of 11.5 per cent in 1991 and 7.5 per cent by 1995.

The Institute expects a neutral Budget next month with no tax changes relative to the current base level, indexed for inflation.

Looking ahead, it says the Government's room for manoeuvre will be limited by the need to improve the UK current account balance of payments deficit. The current account and the high level of personal borrowing in Britain will necessitate a continuing

tight fiscal policy with the Government maintaining a public sector surplus.

Excluding oil production, the Institute sees growth of only 0.8 per cent in Britain this year. It forecasts a small decline in manufacturing output, accompanied by a deceleration of growth in the construction and distribution sectors. By 1991, however, non-oil GDP should increase by more than 2 per cent, with output growing in all sectors.

Manufacturing investment is expected to fall slightly in 1990 before staging a limited recovery next year as output improves and the interest rate cuts assumed by the Institute reduce the cost of capital.

Lower interest rates should also limit the extent of destocking this year although this will still be substantial. Using 1985 prices, it forecasts a £1.64bn drop in manufacturers' and

distributors' stocks this year and a further \$485m decline in 1991 after last year's £4.1bn rise in stocks.

This destocking, the anticipated fall in investment and a forecast £3bn improvement in the balance of Britain's oil trade will help curb imports and produce a substantial drop in the current account deficit to £11.4bn this year from £20.3bn in 1989. However, renewed economic growth will mean little further improvement in the current balance in 1991.

The National Institute expects this year's slowdown in output will start to push unemployment up from the middle of 1990, from around 1.6m in the first half of this year to around 1.75m by the end of 1991.

On inflation, the Institute expects the retail prices index will rise in the short term

Extracts from the reviews by the Chairmen of the Transvaal Gold Mining Companies administered by Anglo American Corporation

"Further gold reforms required for mining taxation systems"

The following are extracts from the annual reviews 1989 of: Mr P P Gush, chairman of Vaal Reefs, Southvaal, Western Deep Levels and Blandrand; Mr L Hewitt, chairman of Afrkander Lease and SA Lands

Financial Results

Profit margins continued to narrow as the increase in the rand gold price of less than one per cent was far lower than the increase in working costs which rose at a higher rate than the 15 per cent hike in the Consumer Price Index. As a result, profits available for distribution were lower than the previous year for all companies.

Draft Minerals Bill

The Draft Minerals Bill is a constructive and innovative attempt by the Government at reformulating and consolidating the mining laws of South Africa in a simplified form, and has the stated objectives of deregulation, privatisation and reduction of State involvement in the mining industry. In its original form, however, the Bill failed to achieve these objectives adequately and certain provisions needed revision. Representations were made to government on these concerns and agreement has now been reached on most principal issues. However, we believe the Bill is deficient in the case of State-owned mineral rights. Up to now existing laws have provided satisfactory mechanisms for the granting of mining leases, or other rights to mine over State-owned mineral rights. On this basis the mining industry has, over the years and in accordance with current legislation, expended large sums of money on acquiring from private individuals and companies the entitlement to mining leases in respect of State-owned mineral rights. This expenditure is now in jeopardy as, in terms of the proposed legislation, these rights will fall away. Further representations are accordingly being made for continued recognition of the rights so acquired by the mining industry. The Bill has recently been tabled in Parliament and, if passed, will come into operation in one to two years' time.

Taxation

It was stated last year that the Technical Committee on Mining Taxation had made a number of recommendations to reform the system of taxation. The recommendation regarding the retention of the full capital redemption system has been accepted. In recognition of the special risks involved in gold mining. The first phase of changing the formulae for gold mine taxation to a new and uniform formula which, effectively, will reduce the average rate of tax in line with other industries and sectors has been implemented. It is most important that the phased conversion of the formula tax for gold mines be followed through and that government should commit itself to a firm timetable to achieve this.

Two further recommended tax reforms, namely the abolition of lease payments and the implementation of a more flexible system of "ring fencing" have not yet materialised. It is possible that the lease payments will be abolished automatically once the new Minerals Bill replaces the Mining Rights Act. As far as "ring fencing" is concerned, although there have been no legislative changes to date, recent pronouncements indicate that this problem may soon be resolved. Bold reform in this area is required as there is no doubt that the current rigid system of "ring fencing" is the biggest single factor inhibiting the development of new gold mines.

A new development during the year was the imposition of a "once-off" loan levy on all companies. This is another example of the imposition of ad hoc taxes on the already highly taxed gold mining industry and is so detrimental to government's credibility.

Markets

At \$361 per ounce, the average gold price at the London findings for 1989 was 13 per cent below the average of \$437 in 1988. However, the strength of the US dollar against the rand during the year compensated for the lower gold price and an average price of \$32 072 per kilogramme was received - slightly higher than in 1988.

Although the gold price declined from the beginning of 1989 under the combined pressure of growing Western gold production and gold brought early to the market by the widespread use of gold loans in the gold mining industry, September 1989 saw a strong technical reaction. From \$360 per ounce, the price rose to over \$420 in November 1989. This

reaction originated with buying in the USA and, from that point, Middle Eastern interest and heavy Japanese buying of gold futures took bullion to the current ceiling of \$425 per ounce.

The gold market finished 1989 on a stronger note. The growth in Western production slowed during the year, and demand for gold in jewellery grew by more than 100 tons, bringing worldwide consumption of gold in jewellery in 1989 almost to the level of total Western production in that year. The metal has re-established itself above \$400, supported by interest in the USA and the Far East, where nervousness about overvalued equity markets has led to increased interest in bullion. This interest is supported by the belief that bullion is undervalued, and that the metal can play an important role as a store of value during a 'cycle' of correction in other investment markets. Momentous changes in Eastern Europe and Russia, and economic slow-down and inflation pressures in the USA have further supported gold although this positive sentiment in the gold market has yet to attract significant physical demand from either traditional or new investors. While physical liquidity may yet dampen the current strength of the price, it seems likely that the prevailing sentiment will overcome the physical surplus and see higher US dollar gold prices in 1990.

The uranium market remains a buyers' market and the past year saw the spot price fall further from \$11.90 to \$9.00 per pound early in 1990. The market fell under the pressure of sellers disposing of inventories of US-origin uranium and the growing role of uranium trading companies in the market. Due to the overhang of inventory, reductions in current production of uranium have had no immediate effect on the market. The inventory excess is likely to endure into the early 1990s. Although some optimism has been expressed recently about the future of nuclear energy, in an environmentally conscious world, the lead time of new nuclear generating capacity can approach ten years, and the industry cannot hope for the stimulus of new demand before the next century. While South African uranium remains a by-product of gold mining, producers retain the flexibility to wait for the benefits of an upturn in this market in the future, but no particular relief can be expected in this market in the short term.

Industrial Relations

The stable industrial relations climate that prevailed in 1988 continued in 1989. Once again, salary and wage negotiations were concluded with the various unions without recourse to strike ballots or strike action. Salary increases for the members of the officials' associations were successfully concluded after negotiation, although increases for members for the Council of Mining Unions (CMU) and the National Union of Mineworkers (NUM) were only settled at conciliation board level.

Relations with the NUM, which represents 58 per cent of our semi-skilled and unskilled workforce, were placed on a more constructive footing with the successful conclusion of negotiations on a Mineworkers' Provident Fund aimed at providing substantial employee benefits on retirement. The Fund, which the mining industry has been preparing for some years, is intended for all employees in job categories 1 to 6, irrespective of union membership. A further reflection of constructive relationships with our employees has been the concluding of certain safety and health agreements. These agreements are to be welcomed as our employees, through elected safety representatives, are now more directly involved in safety matters.

With the removal of racial restrictions on the promotion and advancement of eligible employees, and in line with our policy of merit-based manning, 64 of our black employees now hold blasting certificates and are employed in positions formerly reserved for "scheduled persons". Where possible, newly certificated employees continue their training as learner officials or night-shift cleaners and progress to general miners, stopers and developers. Potential candidates who have not attained the prescribed educational standard are being assisted by a bridging programme, the results of which have been most encouraging to date.

Japanese corporate investment doubled in last three years

Michael Skapinker

TOTAL investment by Japanese companies in the UK has more than doubled in the last three years, the Electronic Industries Association of Japan said yesterday.

The Association said that Japanese investment in electronic manufacturing and service facilities in the UK totalled £1.3bn today, an increase of 136 per cent on the level of January 1987.

In the same period, the number of people directly employed by Japanese electronics companies in the UK increased by 46 per cent to 21,000. Of these, 15,000 are employed in manufacturing jobs and 6,000 in service positions.

The largest Japanese employer in the UK is the Matsushita Group, which has over 3,000 UK employees.

The Association said the number of people employed in the UK by Japanese electronic companies is expected to rise to more than 25,000 by 1994, while total investment over the next few years will rise to £1.7bn.

Mr Takao Nagishi, director of the Association's European office, said that provided the British government's positive attitude towards Japanese investment continued, the UK would remain Japan's most important industrial base in the European Community.

He said that whereas the first wave of Japanese investment in the UK focused on consumer goods, Japanese companies were now also using the UK as a base for the manufacture of industrial products.

London rules out suspension of Anglo-Irish agreement

By Our Belfast Correspondent

MR PETER BROOKE, the Northern Ireland Secretary, yesterday ruled out a full-scale suspension of the Anglo-Irish agreement to enable Unionists to take part in inter-party talks on political progress.

The statement is certain to disappoint Unionist leaders who met Mr Brooke last week and reiterated that the Accord must be made inoperative before talks could begin.

Mr Brooke said it was generally accepted that the agreement worked well and allowed ministers from both Britain and the Republic of Ireland to discuss matters of mutual concern.

He said his current talks with party leaders were aimed at finding common ground for dialogue and there would have to be a "bit of give" on everybody's part when parties were putting forward positions which appeared mutually exclusive.

Mr Brooke's comments came as details of the Unionist outline proposals for dialogue, put two years ago to his predecessor, Mr Tom King, were published in an article in the Irish Times.

In return for the Irish Government dropping its constitutional claim to Northern Ireland Unionists would co-operate in the formulation of a new British-Irish agreement.

An Irish government office in Belfast is envisaged and the proposals also suggest discussions on a devolved assembly in Northern Ireland.

Mr Peter Robinson, deputy leader of the Democratic Unionist Party, would neither confirm nor deny that the proposals represented Unionist policy but he said that any plans for progress submitted were on the basis that they would replace the Anglo-Irish agreement.

Mr Eddie McGrady, a Social Democratic Labour Party MP, said the proposals were interesting, although he wished to study them in full.

Post Office to hive off parcels service with restructuring

By Kevin Brown, Transport Correspondent

THE POST OFFICE yesterday unveiled an £20m investment programme which will separate its parcels service from the rest of the postal business.

The Post Office said the reorganisation was intended to protect the competitive position of Royal Mail Parcels, which claims 90 per cent of the £1.5bn UK parcels market.

However, the announcement will add weight to claims that the parcels division is being prepared for privatisation, probably in the next parliament.

Mr Douglas Henderson, an opposition Labour trade and industry spokesman, said he would write to Mr Eric Forth, the Trade and Industry Under Secretary, seeking a commitment that it was not a prelude to privatisation.

The £20m investment could be used to fund a new parcel service for private firms.

Competitors would grab the chance to purchase this profitable and efficient asset," Mr Henderson said.

Mr Nick Nelson, managing director of Royal Mail Parcels, said privatisation was a matter for the Government.

"They are our shareholders. We are employees in this business and our objective is to provide our shareholders with a good return on their investment, irrespective of who owns us. I am not aware of any plans for privatisation," he said.

Other executives said the reorganisation plans had been prompted by the strength of the competition. Under the reorganisation, Royal Mail Parcels will be renamed ParcelForce, and will take responsibility from the Royal Mail letters business for both collection and delivery of parcels.

INVITATION TO BID

- The Government of the Republic of Ghana has received a loan from The Arab Bank for Economic Development in Africa (RADEA) in the United States Dollars towards the cost of rehabilitating Gileston (West Africa) Ltd. (GWA) and it is intended that part of the proceeds of this loan will be applied to eligible payments under the contract for the supply of forestry equipment and materials.
- The National Investment Bank in conjunction with Gileston (West Africa) Ltd. now invites sealed bids for the supply of the under listed equipment and materials:-

CATEGORY NO.	ITEMS TO BE FURNISHED
1	One (1) Unit Bulldozer
2	One (1) Unit Log Loader
3	One (1) Unit Straddle Truck Carrier
4	One (1) Unit Tractor
5(A)	Five (5) Units Pick-Up Vehicle
(B)	Two (2) Units Station Wagon Vehicle
6	Two (2) Units Double Cabin Pick-Up Vehicle
7	One (1) Unit Mini-Bus Vehicle
8(A)	One (1) Unit Haulage Truck Short Chassis
(B)	Two (2) Units Haulage Trucks Long Chassis
9	Six (6) Unit Logging Tractors (without Trailers)
10	Fourteen (14) Units Logging Truck Trailer
11	Spares and accessories for Steam Generator and Plymill
12	Workshop Equipment and Tools

3. Interested eligible bidders may obtain further information from and inspect the bidding documents at the Legal Department of the National Investment Bank Room 205, Kwame Nkrumah Avenue, PO Box 3726, Accra, Ghana.

4. A complete set of bidding documents may be purchased by any interested eligible bidder on submission of a written application to the above and upon payment of non-refundable fee of two hundred United States Dollars (USD200.00) or its equivalent in a freely convertible currency.

5. All bids must be accompanied by a bid bond or Bank guarantee in United States Dollars (USD) or its equivalent in a freely convertible currency of Ten Per centum (10%) of the bid amount and must be delivered to the Office, National Investment Bank, Accra on or before Tuesday 17th April, 1990, by 09.00 Hrs (9 AM Local Time)

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SUMMARY OF RESULTS

	Vaal Reefs		Southvaal		Afrkander Lease		Western Deep Levels		Blandrand		SA Lands	
	1989	1988	1989	1988	1989	1988	1989	1988	1989	1988	1989	1988
Operating results - gold												
Tons mined - 000	10 920	11 363	4 610	4 059	376	416	6 584	6 570	1 044	1 071	2 688	2 679
Yield - grams/ton	6.91	7.08	6.46	6.36	1.86	1.26	6.16	5.96	6.67	6.12	6.54	6.52
Production - Kilogrammes	75 485	80 455	29 188	25 826	702	523	40 889	39 223	12 871	12 070	1 427	1 433
Cost - rand/ton	126.80	114.38	140.71	119.27	68.87	35.14	124.82	104.53	132.64	113.82	13.09	10.81
Cost - rand/kilogramme produced	20 044	16 126	17 691	14 240	37 081	37 950	20 257	17 533	19 854	16 536	23 627	27 147
Price received - rand/kilogramme	32 055	31 832	32 055	31 832	32 055	31 832	32 077	31 858	32 154	31 764	32 105	31 775
Financial results												
Profit before taxation - R000	821 400	1 104 000	293 908	368 757	127	880	810 580	591 200	195 756	170 129	6 571	6 297
Taxation - R000	217 900	436 600	141 551	194 574	64	440	80 200	182 300	2 804	3 889	2 381	3 742
Appropriation for Capital expenditure - R000	307 200	303 000	-	-	-	-	290 000	236 200	85 594	77 744	(34)	207
Profit available - R000	296 300	364 400	142 357	174 183	63	440	728 380	408 900	77 358	88 496	4 214	4 348
Dividends - cents per share	1 000	1 500	680	710	5	10	480	550	80	90	45	50

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MANAGEMENT

"Here was an organisation that was a market leader, with a turnover of £500m a year, and 12,000 employees - and it was almost invisible."

That was how John Sorrell, chairman of corporate identity specialists, Newell and Sorrell, described Royal Mail Parcels.

Yesterday, the organisation emerged from the cocoon of the Post Office with a new name - Royal Mail Parcelforce - and a fresh image that is intended to convey a sense of zip in the marketplace.

The computer-generated shade of its vehicle livery, the glinting diamond logo (the jewel in the Royal Mail crown), the newly-designed uniforms of the staff, the typography of its signs - all are meant to be more than merely cosmetic.

The intention is to reflect fundamental changes in the management and the organisation of the business, and to signal to both staff and customers a more dynamic and determined approach to the market. Without the monopoly protection afforded the collection and delivery of letters, the parcels operation is subject to intense and growing competition from a host of privately-owned parcel and freight distributors.

Ninety-five per cent of its

traffic is for business customers in a market valued at around £1.5bn; and though it leads the field of more than 1,000 operators with a market share of 30 per cent, it has had a much lower marketing profile than competitors such as Securix, Federal Express, TNT and DHL.

"We had a generic name rather than a corporate identity and a branded range of services," says John Payne, corporate communications manager. "We were confused with the letters service and perceived as the people who looked after granny's parcel."

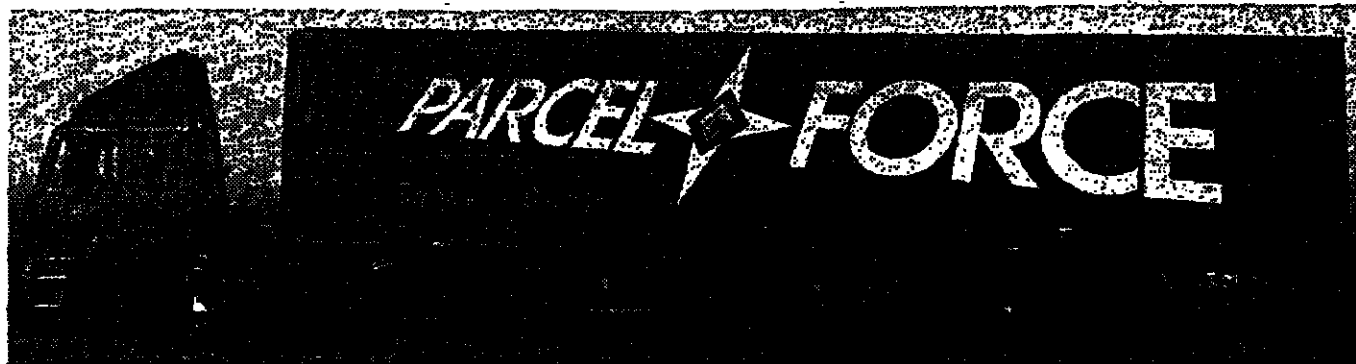
Nick Nelson, Parcelforce managing director, adds: "We are a business in our own right, depending on our own abilities, our services and products, for our survival. We must express our innovativeness and professionalism in order to maintain our leading position."

To that end, the identity changes are being supported by an £80m three-year investment programme, in which the vehicle fleet will be increased from 6,000 to 10,000; 5,000 jobs will be created; and the organisation will be separated from Royal Mail Letters, establishing its own network of 150 collection and delivery centres. The launch of Parcelforce yesterday is the culmination of more than three years' planning.

Distribution

May the force be with you

Philip Rawstorne explains why Royal Mail parcels has a new face



It began in 1986 when the Post Office board set up separate management teams, each with its own managing director, for letters, parcels, and parcels.

"This gave us a greater focus on the specialised needs of our customers in the distribution market," says Nelson, who joined the organisation from DHL, the private distributor. Work began to put together

an operational structure and a range of services that would better meet the needs of the customers for whom it distributes some 200m parcels a year.

The local post office could still deal with granny's parcel, but handling the bulk despatches and deliveries of commercial, contract customers needed a dedicated, streamlined network.

"It is vital that we are sensitive to their commercial needs,

to the increasing demand for speed of delivery and competitive pricing," says Nelson.

Parcelforce made a £20m investment in 1988 in a new distribution network - Super Service - with 11 regional hubs and 75 satellite depots linked by a central computer. With its own fleet of 1,200 vehicles and 1,500 staff, the operation was introduced to meet the demand of business customers, such as mail order

houses, for a two-day delivery service, now branded Parcelforce 48.

Last year a next-day delivery service to 95 per cent of UK addresses, Parcelforce 24, was added. Customers were guaranteed their money back if delivery was late, and free insurance cover was provided against loss or damage.

Customer care units were established at 19 locations throughout the country; com-

puter tracking and tracing systems were set up to enable clients to locate a consignment anywhere along its route.

Parcelpost, the express service for goods and documents launched in 1970, was improved with the rationalisation of its distribution network from more than 500,000 miles to 90,000. It is the leader in a market sector now worth £500m.

International services were also, increasingly, geared towards the expected expansion in European traffic after 1992. It has been estimated that the world market for all air cargo is currently worth £1.1bn, and is forecast to grow to £2.5bn by 1995.

Parcelforce now delivers anything from documents to manufacturing equipment to more than 200 countries, using chartered and scheduled flights. To strengthen its international network, it signed a partnership agreement last year with Unipost, the company established by the postal authorities of 21 countries to co-ordinate worldwide express distribution.

From the moment this market-driven expansion and refinement of its services began, Newell and Sorrell also started on the task of creating a visual identity that would reflect the organisation's commercial aspirations.

Key members of staff and the trade, unions, and some customers, were brought into group discussions at each stage of the design process.

"We wanted a confident look; the look of a company that was clearly standing on its own two feet," says Sorrell. "But we did not want to make a unilateral declaration of independence from the Post Office. While positioning the organisation as different from the rest of the Post Office, we needed to retain that heritage - and the goodwill and integrity that comes with it - in the design." Parcelforce will gradually assume its new colours over the next year. Much of the cost will be met from the normal "replacement and refurbishment" budget together with a "tiny proportion" of the new £80m investment.

A £2.5m national television campaign, devised by J Walker Thompson, will run from now until the end of March, being supported by national and trade press advertising and by a large scale poster campaign.

A £300,000 direct marketing campaign, planned by Ogilvy & Mather Direct, will target nearly 200,000 businessmen and promotional material will be displayed at 20,000 post offices.

As both Perrier and BP can testify, accidents happen all the time. In the wake of the large number of serious disasters over the past few years, risk management strategy is becoming big business. Many people were killed and much property damaged in catastrophes such as Bhopal, Piper Alpha, Zeebrugge and the Clapham rail disaster, while oil spills have caused considerable ecological damage.

Exxon has spent millions of dollars cleaning up an oil spill on the Alaskan coastline, from which the environment may never recover. Other incidents such as cracks in aircraft and contamination of food products have received less publicity but made companies equally aware of the need to develop disaster and crisis management plans to maintain long-term viability.

Over 60 per cent of sites that suffer an incident cease operating. In the case of Bhopal, the world's worst industrial disaster, in which 3,300 people died after a gas leak, the site has been permanently closed and Union Carbide has agreed to pay £270m in compensation. As a result of the Clapham and Purley rail crashes, London Transport must put in a capital injection of £300m to comply with Health and Safety Executive recommendations.

Accidents are happening all the time

Christina Lamb points out the importance of contingency planning against natural and man-made disasters

Writing in the European Management Journal, Sue Braithwaite, director of the Grease consultancy, points out that apart from the obvious damage and injury, such accidents have knock-on effects which may have greater implications for the companies involved.

Often business stops completely while inquiries are being carried out; repairs to the damage put up operating costs, requiring an injection of working capital, causing loss in profit and market share and using valuable man-hours. Share prices fall and the company may be exposed to takeovers or miss crucial opportunities and perhaps not survive the adverse publicity.

As companies have increased in size, management of risks has become more complex. As some risks have disappeared new ones have developed. Braithwaite argues that small incidents happen every day; what makes one unimportant and turns others into a crisis is deficiencies in risk management.

She says companies should not only tighten up controls by looking at all areas of potential risks -

from vetting of employees, particularly temporary staff, to office layout which could prove a safety hazard - but also have disaster plans ready which should enable them to cope in a crisis with minimum extra cost and bad publicity.

Man-made or natural disasters are obvious dangers but risk management should also encompass more hidden risks such as fraud and embezzlement which can be taking place for a long time in a company before being detected.

Analysts estimate that as much as £14m goes astray each day and a report released yesterday by Coopers & Lybrand Deloitte on 50 top UK companies found that 12 per cent had suffered significant fraud within the past three years.

The Metropolitan and City of London fraud squads recently calculated that more than £4bn was at risk on frauds they dealt with.

Fraud can take various forms - from theft of tangible assets, theft of information (particularly through computer hacking), fraudulent purchases often through forgery, collusion and, most complicated, man-

agement over-ride of control systems. Frauds often arise because of fundamental organisational and personnel problems. Disgruntled employees often justify criminal actions with the plea that management does not understand them.

Fifty two per cent of company executives contacted by Coopers & Lybrand Deloitte believe their controls are not effective enough against potential fraud. More than half had no formal contingency plan to put into action should fraud be suspected while more than a third had not evaluated their company's risk of exposure to fraud.

According to new auditing guidelines to be published tomorrow "auditors' responsibility in relation to fraud", management is responsible for prevention of fraud and has primary responsibility for its detection. At present, although auditors frequently uncover accounting errors few frauds are uncovered through audits.

The new guidelines suggest audits can play a more positive role in risk management, by acting as a

deterrent, and be designed so as to give "the auditor reasonable expectation of detecting any material mis-statement in accounts resulting from fraud or other irregularities".

Coopers & Lybrand Deloitte says its survey "suggests the need for a strong control environment" in which audits can play a positive role by identifying weaknesses which represent potential fraud risks. It has set up a Fraud Limitation Unit, which includes a former head of the City Fraud Squad to investigate suspected frauds and to probe areas of possible vulnerability and advise on risk management.

One UK-based company specialising in the detection of fraud and advising on how to manage it if it is detected and how to restructure risk management to prevent it, is Crisis Response which goes into companies "discreetly at the request of the chairman or instigation of auditors. Often the solution involves considerable retraining of directors and managers to help them understand where they went wrong and how to manage any future crisis effectively."

The chairman, James Ashcroft, complains that risk control is dismissed by a large number of managers as a non-income bearing activity and therefore ignored, even though he believes fraud could be virtually eliminated if risk control were improved.

"No one likes to be told what they're doing wrong until they fall ill. But in the long-run, companies could save much money and avoid a corporate crisis altogether by proper vetting of potential employees, the creation of controls and procedures which eliminate the risk of theft of materials and information and the establishment of a good management style with plenty of communication networks to nip any problems in the bud," he says.

"Better safe than sorry," may be an irritating advice but more stringent controls and a small investment in tightening up security in all areas of business could save a lot of headaches later. "Published by the Auditing Practices Committee of the Institute of Chartered Accountants in England and Wales"



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TECHNOLOGY

In the first of two articles about BAE's research and development, David Fishlock explains how the company integrates a score of technologies

Military imperatives set a flying pace

No British company spends more on research and technology than British Aerospace — about \$600m last year compared with \$400m for ICI. But the comparison should probably stop there, so different are their situations.

Chemicals industry R&D aims to find a new product, to treat heart disease for instance, or a new way of making a commodity such as ammonia. But a new aircraft, such as the European Fighter Aircraft, involves the integration of up to 20 technologies.

Even though any one of them may be less complex than a chemical process, a score of technologies under development simultaneously can be a nightmare, says Ivan Yates, BAE's chief executive (engineering) since 1986. "When you start putting an aeroplane into production you go through an appalling period."

This conjunction of so many technologies means it is not always obvious what is happening. A failure or accident, for example, can sometimes be explained in several ways.

BAE's products range in complexity from the £18m Tornado warplane with 500,000 components, a fifth of them unique to the aircraft, to the Rover car with a mere 50,000 parts.

Fashion is the dominant factor driving car technology, Yates says. Rover does not create new technology but picks up ideas in combustion, emission control, materials and so on, and adapts them. Much of its R&D has traditionally been done by suppliers. It aims to know how to make the complete vehicle, but only in order to be an informed customer in selecting which parts it will make and which it will buy.

Rover, says Yates, does development rather than research, a policy that has not changed since BAE took it over. Steps are being taken to put Rover in contact with BAE's technology base but it will take time, says John Arnall, BAE's head of R&D.

Aircraft technology is driven by other imperatives, performance and safety particularly. Until the 1970s the innovations were made on military aircraft and the industry sought "spin-offs" in the civil sector. But a drive for greater efficiency has put the civil sector ahead in some important facets of technology, notably wing design, which is closer to the limits of physics in the Airbus than in military aircraft.

Nevertheless, military imperatives still set the pace in many areas of performance. Four examples of this, which Yates reckons will all be transferred to the civil sector, are:

fly-by-wire controls, in which the computer takes charge of engines, control surfaces, etc; lightweight carbon fibre structures, such as wings and potentially the entire fuselage; integrated digital avionics, in which all the aircraft's "black boxes" are part of a common management system; and inherent instability, or designing for the best performance without being constrained by the aircraft's stability.

All four feature in a demonstrator aircraft called the RAP, standing for experimental aircraft programme, a progenitor of the European Fighter Aircraft. The RAP — there is but one — is based at BAE's military aircraft headquarters at Warton, Lancashire. Mike Mansell, the division's director of technology, says "it's so unstable, you can't fly it without computers."

A programme of high-agility test flights has demonstrated that the pilot can be "as rough as he likes," says Mansell. It has also shown that all four technologies, vital to the next

generation of warplanes, will work in concert.

Inherent instability will give military aircraft an agility they cannot aspire to at present. But Yates believes the technology will spin off into civil aircraft, for instance in coaxing a faster and smoother response to sudden atmospheric disturbances, such as wind gusts, than any airline pilot could manage. "He'd respond too late and make things worse," Yates says. It could mean a better ride for the passenger and less stress for the airframe.

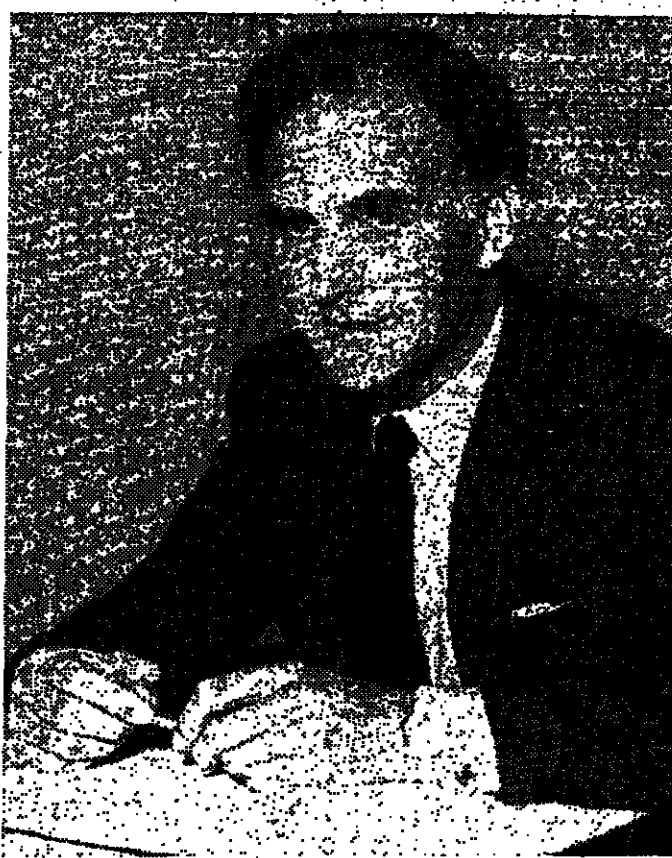
The team of 600 working for Mansell at Warton is expected to expand to 900 this year. Arnall says the company wants to use the well tried technology management practices of Warton — its biggest R&D activity — as a corporate standard.

It is misleading to think that BAE spends \$600m a year on innovation. Yates reckons that only about £250m meets the widely used Frascati definition of R&D, which stipulates that there must be a significant degree of innovation. Of this £250m, about £80m comes from company profits and the balance from overheads and contract R&D.

Yates prefers to call much of the other £350m "defence engineering." It usually consists of testing for the Ministry of Defence, including flight testing not just of new systems but of subsequent modifications. Yates estimates that as little as 10 to 15 per cent of BAE's R&D for the military has an innovative content.

BAE also spends about £425m on research contracts with the universities. In 1989, the company responded to what it perceived as a wider trend to cut spending at the research end of the R&D spectrum by setting up a central laboratory, called the Sowerby Research Centre, at Filton near Bristol.

Several BAE business units work closely with Sowerby, not only contributing to its £24m budget but also placing research contracts with it, and



Ivan Yates: responsible for BAE's technical health

using its scientific instruments for their own research. Sowerby is no ivory tower but an integral part of BAE technology. It has even produced its first commercial spin-off, a wholly owned BAE company specialising in lasers as manufacturing systems.

Each BAE business, including civil aircraft, military aircraft, weapons and electronic systems, Royal Ordnance and Rover, has a business plan which includes its spending on R&D. The Technical Policy Committee — composed of technical directors from the businesses, along with Yates — weighs whether the plans allocate enough to technology to meet commercial objectives, as well as analysing interaction between the concerns to form a corporate overview of BAE technology.

The committee asks such questions as whether a business can afford — or can afford not — to invest in a key technology. The plans then go into the chief executive review, where Yates sits as R&D champion. Such a technical appraisal has been made by the aircraft side of the company for a decade but has only recently become a corporate matter. For Rover, it has been raising such issues as

the possible use of BAE's carbon-fibre component technology, and its understanding of the man-machine interface for future car design.

Arnall also studies the plans to see whether the company is leaving technology gaps. Should he find any, it falls to Yates to fill them. Since Yates has no "pot of gold" of his own, he must do this by twisting the arms of fellow directors.

Yates's constant worry is that Britain is not spending enough on aerospace technology to maintain its international standing. Where BAE differs from, say, ICI is that it has always been able to draw heavily on the world aerospace community because the UK has contributed generously to its R&D base, both through its companies and through national laboratories such as the Royal Aerospace Establishment, Farnborough.

But government funding is steadily falling, he says. "I'm concerned that other countries are continuing to fund their aerospace industries as a matter of national strategy. Our Government is pulling out."

The second piece on BAE's approach to R&D, focusing on central research, will appear next week.

Computer-assisted translation on an ocean-going scale

A 600,000-page translation job for the Canadian navy has led a Montreal-based company to "industrialise what was basically a cottage industry," according to its president.

Ron Fournier created Lexi-tech in August 1988 to handle the English-French translation required by the navy's C363bn (£3.1bn) frigate programme. Formerly vice president of Saint John Shipbuilding, lead partner in the frigate construction, Fournier had found that a translation house could only promise an output of 1,500 words per day from each of its translators. At that rate the work would have taken a team of 30 more than 10 years.

His company, which has 27 translators, can handle the C363m job in three years. It is also seeking other work in Canada — where he says the private sector translation market is worth between \$10m and \$20m a year — as well as considering ventures in Europe. In both regions, technical language translation will account for one third of the market, he says.

What Lexi-tech does in terms of translation is not new. Victor Lowen, a council member of the Association of Transla-

tors and Interpreters of Ontario, says computer-assisted translation of technical language is well developed. Technical manuals use a vocabulary of rigorously defined terms that help it escape the confusion of meaning found in everyday speech.

What Lexi-tech does is translation and electronic publishing on a large scale. English text is optically scanned into the system, then aligned on the left-hand side of a page. Using translation software from LOGOS Canada, of Montreal, the computer generates a first draft of the French text, which is then aligned by Lexi-tech software on the right-hand side. The text is then edited by translators and proofreaders.

The equipment vendor a similar job for graphics, scanning diagrams as small as a postage stamp or as large as a table top and setting them up for translating the labels.

When the company started the frigate contract, the computer did only 45 per cent of the work. Now, with the translation software expanded to 150,000 terms, the computer does 75 to 80 per cent, Fournier says. The increase in productivity means the company's translators are capable of han-

dling 2,500 words a day, while revisers, who scan the final text, cover 10,000 words a day. But the type of English that leads itself to computer-assisted translation remains limited. For example, GligText Translation Systems failed in its attempt to translate Saskatchewan's provincial statutes into French. The government in Regina invested \$2m in the company before pulling out last year.

Fournier says: "Talking machine translation as it is today, asking it to do legal text is like asking it to do Shakespeare. You'll get garbage." Lowen reckons computer-assisted translation of legal language may still be 10 years away. He expects the next breakthrough to be in software that can carry out a semantic analysis of the text. "The computer will actually follow a train of thought," he says.

Michael Redmond

BT takes optical fibre to the doorstep

Imagine a world in which cable television, hi-fi radio and access to information databases are all available over your telephone line.

For many people in Bishop's Cleeve, Hertfordshire, this scenario is rapidly becoming a reality as British Telecom (BT) begins one of the most advanced network trials in the world. Bishop's Cleeve has been chosen as the site of a two-year investigation of the feasibility of taking optical fibre technology right up to the customer's door.

The high capacity of optical fibre — which carries data in light pulses rather than the slower electrical signals — gives it the potential to deliver not only telephone calls but also information-intensive services such as cable television. However, the low level of demand for the components in optical fibre systems has so far made them an expensive replacement for the existing

copper connections. Through the Bishop's Cleeve trial, BT hopes to find ways of overcoming this problem. About 500 customers, including residents and small businesses, will take part in the multi-million pound project. Each will be linked to the local telephone exchange over an optical fibre network.

Two basic approaches are to be tried:

- The broadband integrated distribution star (BIDS) involves piping services to electronic equipment in a roadside cabinet, from which optical connections run — in a star formation — to nearby homes.

- The alternative, telephony over a passive optical network (TPON), does not need a roadside cabinet because the group being served is small enough to obviate the need for active electronics.

This system uses a tree-and-branch network to connect up to 32 homes to a single fibre

from the exchange. The advantage is that a substantial base of customers — initially taking a telephone-only service — can be built up at a reasonable cost.

Once a demand for additional, more advanced services is perceived, these can be provided over the same fibres, using other wavelengths or "colours" of light. The humble telephone line then opens the door to a host of information and services.

For instance, 30 additional television channels could be offered, without the inconvenience of extra cabling or satellite dishes. Films could be selected from a remote video library and home shopping and home banking would be possible. And businesses would be able to take advantage of the information services provided by BT's nascent integrated services digital network.

Robert Palmer

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February 28, 1990

FT LAW REPORTS

Non-resident plaintiffs must secure costs

BERKELEY
ADMINISTRATION INCORPORATED AND OTHERS v ARDEN C McCLELLAND AND OTHERS
Court of Appeal (Lord Justice Parker, Lord Justice Staughton and Lord Justice Russell): February 13 1990

SECURITY FOR costs rules applicable to non-resident plaintiffs do not discriminate on grounds of nationality contrary to EC law though they may affect more foreign than UK nationals, in that the jurisdiction to order security is applied objectively to all non-resident plaintiffs irrespective of nationality to avoid problems in enforcing costs orders.

The Court of Appeal so held when allowing an appeal by the defendants, Arden C McClelland and others, from a decision of Mr Justice Ashworth QC sitting as a deputy Queen's Bench judge, refusing to order security for costs against the plaintiffs, Berkeley Administration Incorporated and others.

Order 23 rule 1 of the Rules of the Supreme Court provides: "Where . . . it appears to the court - (a) that the plaintiff is ordinarily out of the jurisdiction . . . then if . . . the court thinks it just to do so, it may order the plaintiff to give such security for the defendant's costs of the action . . . as it thinks just."

LORD JUSTICE PARKER said that the plaintiff companies were incorporated in Panama, the British Virgin Islands and France, and were ordinarily resident outside the jurisdiction.

The defendants applied under RSC Order 23 rule 1 for security for their costs in the action.

The plaintiffs contended that the deputy judge had no jurisdiction to order security for costs, on the ground that Order 23 rule 1 offended against

article 7 of the Treaty of Rome. He concluded that as a matter of discretion he would have made an order for £150,000 (\$252,000) security, but he accepted the contention that he was precluded from doing so by article 7. Article 7 provided that "any discrimination on grounds of nationality shall be prohibited."

On the face of it there was no conflict whatever between Order 23 rule 1 and article 7.

Order 23 rule 1 was based on residence outside the jurisdiction. It applied in respect of all persons resident outside the jurisdiction irrespective of nationality. It had on its face nothing whatsoever to do with nationality.

However, it was contended that the rule discriminated against article 7 on the basis that it provided for "covert" discrimination on grounds of nationality, because it would expose more foreign than British nationals to the security jurisdiction.

In *Lombi den Hartog* [1976] 2 CMLR 393, 403 Judge Rubin sitting as a deputy Chancery judge said Order 23 rule 1 did not conflict with article 7. He said "Order 23 is . . . only concerned with a plaintiff, whatever his nationality, resident outside the jurisdiction."

In *Compagnie Francaise de Television* [1981] FSR 308 Mr Justice Whitford said that the whole basis of the Order "is to cope with those cases where you are dealing with persons of any nationality who are not resident within the jurisdiction."

In *Porzelack* [1987] 1 WLR 420 the Vice-Chancellor proceeded on the basis that those decisions were correct, though he disapproved the application for security as a matter of discretion.

In *De Bry v Fitzgerald*, CA November 1 1988 the Master of the Rolls said that if an order for costs was likely to be unenforceable against a plaintiff or

enforceable only by a significant expenditure of time and money "by reason of the way in which he orders his affairs, including where he chooses to live or to keep his assets" the defendant should be entitled to security.

He said: "On this footing the discrimination is not based on nationality or residence, but upon the need to administer justice effectively."

In *Wolk Wilhelm* [1979] ECR I the European Court ruled that article 7 was not concerned with disparities in treatment resulting from divergences between the laws of member states, as long as they "affect all persons subject to them, in accordance with objective criteria and without regard to their nationality."

On the basis of that ruling, Order 23 rule 1 did not offend against article 7.

All persons suing in English courts were subject to the rules of procedure of those courts irrespective of nationality. Order 23 applied the objective criterion of residence and allowed an order for security to be made, if it would be just in the circumstances.

It applied where the plaintiff resided outside the jurisdiction, no matter what was his nationality.

If jurisdiction was conferred by that objective standard, the discretion equally would be exercised without regard to nationality.

In *Boussac* [1980] ECR 3427 the European Court held that article 7 prohibited "not only overt discrimination by reason of nationality, but also all covert forms of discrimination which . . . lead to the same result."

Since, under Order 23, all persons who selected residence within the jurisdiction irrespective of nationality were treated alike, and all persons who selected residence outside the jurisdiction irrespective of nationality were treated alike, the case did not support the

argument that the rule, even covertly, discriminated on grounds of nationality.

In the absence of binding authority it was impossible to hold that Order 23 discriminated on grounds of nationality when it was expressly based on residence. There was no such binding authority in the European cases and the English cases were all to the contrary.

Accordingly, the deputy judge erred in holding that article 7 prevented him from making an order for security.

The case came within the Master of the Rolls's words in *De Bry*. By reason of the way in which the plaintiffs chose to order their affairs, where they chose to live and where they chose to keep their assets, any order for costs against them would be likely to be enforceable only by a significant expenditure of time and money.

The appeal was allowed and an order made for £150,000 security.

LORD JUSTICE STAUGHTON agreeing but for different reasons, said that provisions directed at those not ordinarily resident in the UK were tantamount in their practical effect to provisions directed at nationals of other countries.

However, a plaintiff's residence was in the nature of things likely to create some difficulty in enforcing an order

for costs. In general it was objectively justifiable to provide a discretion to order security where the plaintiff was ordinarily resident outside the jurisdiction.

Discrimination in EC law and modern colloquial English meant different treatment which was not objectively justified. There was no discrimination in Order 23 rule 1.

LORD JUSTICE RUSSELL also agreeing, said that if Order 23 affected more foreign than English nationals, that was not because of discrimination based on nationality. It was based on residence. Whether the unsuccessful plaintiff was English or foreign, his residence abroad could create problems of enforcement as to costs, and Order 23 provided a procedural safeguard which, subject to the court's overriding discretion, might be available to a defendant sued in English courts.

Nationality and residence were not interchangeable concepts. Order 23 was concerned with residence irrespective of nationality. Article 7 was concerned with nationality irrespective of residence.

For the plaintiffs: Steven Gee (Beynon & Co).
For the defendants: Geoffrey Hobbs (Herbert Smith).

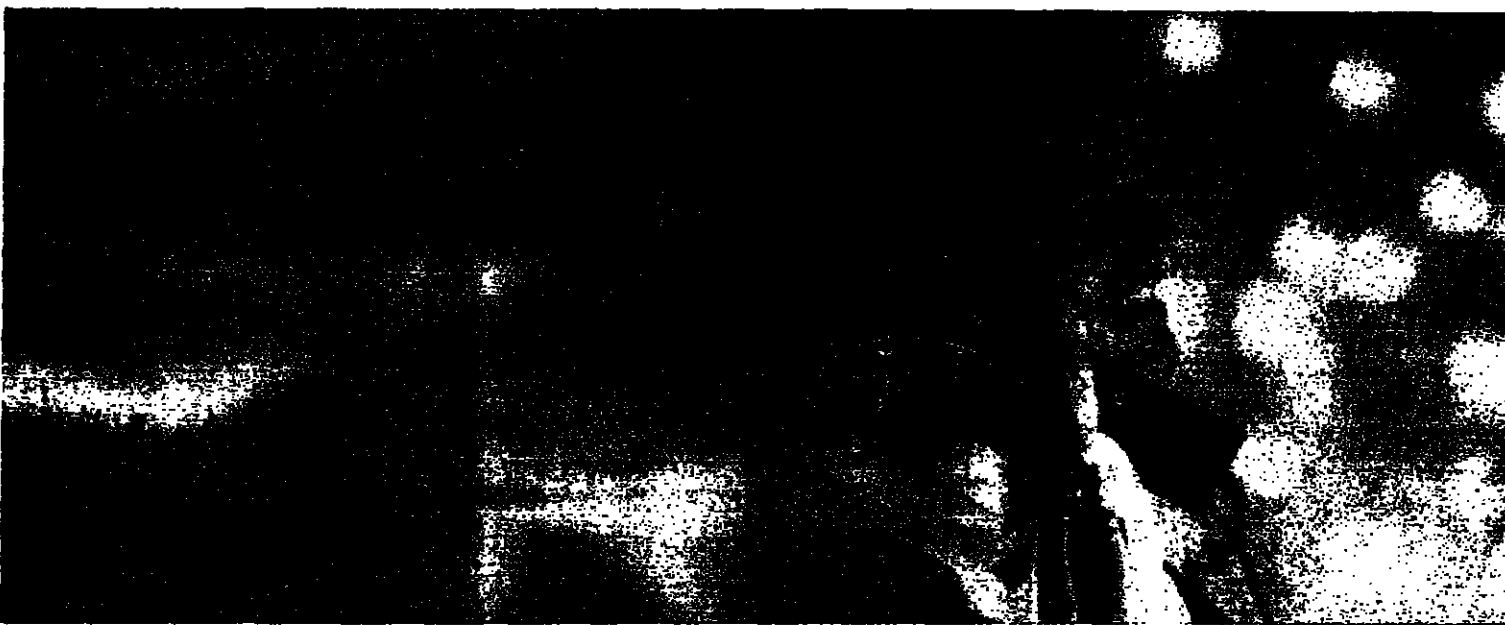
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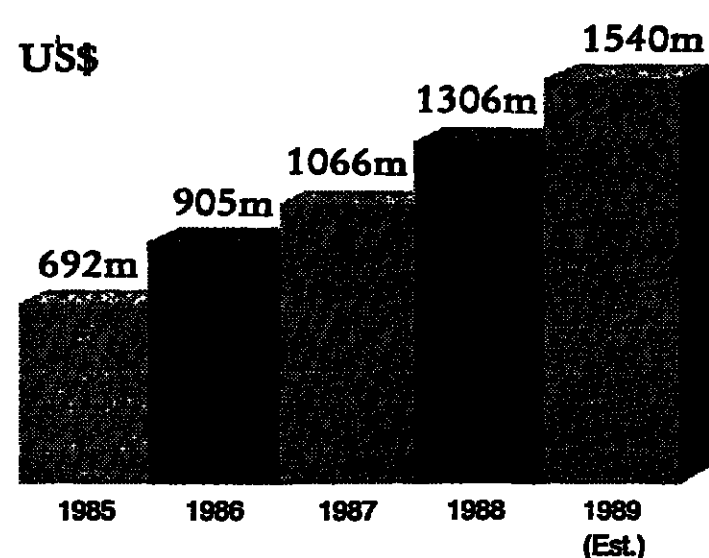
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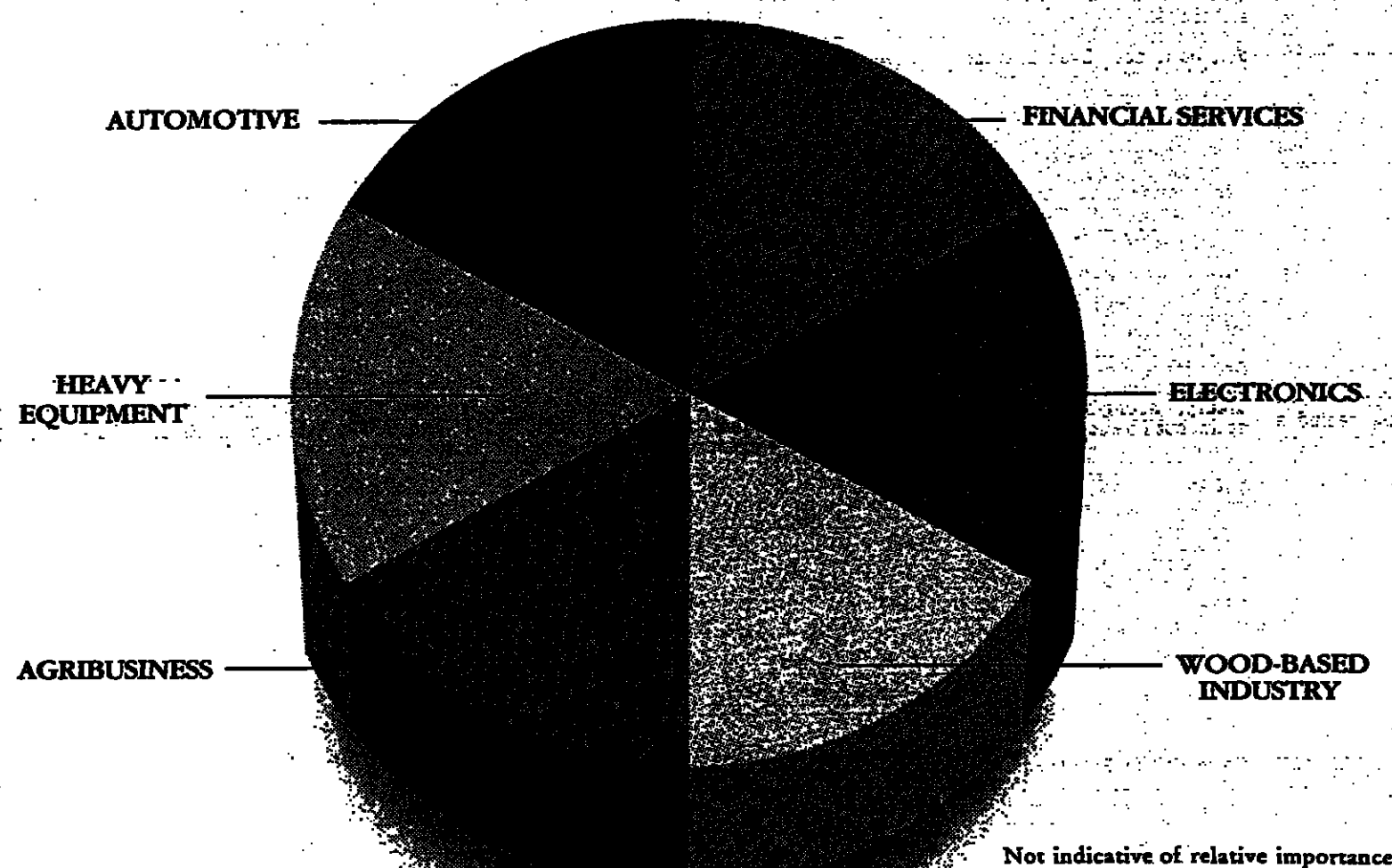
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Wednesday February 28 1990

Moscow must let go

WE ARE already able to come to some conclusions about the elections now taking place in the Soviet republics. The example of Lithuania shows that where the population is politically aroused, even a Communist Party with a popular leader, a good line in nationalist rhetoric and time to get its message across will lose to the public desire for revenge for past horrors, present inefficiencies and future uncertainties.

The example of Uzbekistan, where the Communist Party did "well", shows it doing so where a small part of the population is only now becoming aroused, and where the Party still has enough clout, or can stir up enough inertia, to ensure that one third of the seats had only one candidate. The safest voters for the Communists are the don't-care-yets.

This will mean that the likeliest outcome of the elections, which continue over the next four weeks, is a Communist Party further discredited and weakened, even less able to lead the restructuring of society, the role which Mr Mikhail Gorbachev continues to assign it. This, of course, makes the more urgent his quest for presidential powers, and why the Supreme Soviet vote to give him these powers was rammed home yesterday.

Among the most surprising results among the quickest constitutional revolutions ever. He must create and consolidate an alternative focus of power to attempt to fill the vacuum which now threatens to engulf all.

Holding operation

If he can make the presidency into a holding operation with the allegiance of the armed and police forces and the higher apparatus, he will be doing well. It is beyond him, however, to fill the political void: the Communist Party has lost the leadership of any alternative possibility, and no such plant will grow on Soviet soil, that is, at the federal level. The vacuum is being filled from below, in the republics, by nationalism: it is the only ideology with any kind of pre-revolutionary roots and with any hope of popularity.

Western liberals, who hate nationalism, find all this alarming: some have taken to sounding almost regretful for

Wage inflation and the unions

THE RESILIENCE of wage inflation in Britain has become one of the most pressing economic problems facing Mrs Thatcher's Government. After a decade of industrial relations legislation, wages are once again rising uncomfortably fast.

There are still 1.6m British workers unemployed, yet the average earnings of those in work are increasing at 9.25 per cent a year, and unit wage costs are rising as the economy slows. The Government's hope of lowering the rate of unemployment at which wage inflation breaks out remains unfulfilled despite its labour market reforms.

This fundamental weakness in the British economy, disguised during the 1980s by high unemployment and a rapid rise in productivity in manufacturing, has led to calls for unions to cut wage claims. Mr Norman Willis, leader of the Trades Union Congress, last night responded by asking for a new form of co-operation between employers and unions in wage setting.

An article published yesterday in the National Institute for Economic and Social Research review suggests that employment legislation may have had little effect on this flaw in the economy, and could even have worsened it. The authors suggest the legislation has strengthened unions by forcing them to tighten their organisation and discipline.

Furthermore, moves towards plant-level bargaining and away from joint national agreements may have promoted wage inflation by increasing the strength of labour market "insiders".

These employees in unionised workplaces accepted higher wages in return for deals which raised productivity and cut employment within their company.

'Insider' power

The authors say the 1984 Trade Union Act, which introduced mandatory ballots before unions can call strikes, may work against wage restraint in times of prosperity. The trained and employed labour market "insiders" will gain confidence and be less cautious than union officials about threatening industrial action to force higher wages.

the passing of the old regime, because it lets so many creatures crawl from under the Communist stone. That makes no sense: even where they are nasty, they would have surfaced eventually; and on closer examination, many are nice.

Full rights

Take Rukh, the Popular Front for the Ukraine. Conscious of its republic's legacy of racial tension and pogroms, particularly against the Jews, it has elected an executive of nationalities to guide its work, and to ensure full rights for all groups. The Baltic popular fronts resemble Czechoslovakia's Civic Forum: open, democratic and liberal (except towards the Russians - though even that is improving). To be sure, Azeri and Armenian nationalism is mutually murderous and Russian nationalism has a violent, racist and reactionary edge. But, benign, malign or with the potential for both, they share this feature: none can now be repressed without a series of (almost) unimaginable bloodbaths.

Mr Gorbachev thus has little choice: once he becomes supreme President of his vast land, he must set about making it less vast by mustering the Russian people towards the legislative going to the Congress of Peoples deputies in this session will give a right of secession through a referendum: he must build on that, for example with some mechanism like a constitutional convention, which would bring the new political parties to a table with the Communist Party to thrash out a framework for the orderly passing of power. Only then could they face up to the difficulties, as well as to potential, inherent in independence, and make reasonable choices.

President Gorbachev has no popular mandate: nor will his party have one at the end of next month. There is nothing special about the Communist Party: it is just as liable to be voted, or demonstrated out by the people as the Polish or Czechoslovak parties were. Time to give the republics a proper mechanism for independence, before the Soviet people think they should follow the Romanian example, and shoot it out.

What is more, they say, the break-up of national agreements has failed to reduce wage pressures. Wage levels in regions outside the south-east have converged over the past decade, reducing the scope for regional variations. In addition, many employers have introduced devolved bargaining by product market rather than by region.

Constant gap

These are among the reasons why the "union mark-up" - the gap between wages in unionised and non-unionised companies - has remained constant during the past decade. The Government's legislation has not reduced either the wage gap between union members and non-unionists, or the prosperity gap between labour market "insiders" and the unemployed and unskilled.

The level of wage settlements for skilled and semi-skilled workers, and the concession of a shorter working week by companies including the Rover Group, suggest the strength of "insiders" is growing. Falling unemployment and rising skills shortages have reduced the pressure on them to concede productivity gains in return for higher wages.

The authors say employers recognising unions managed labour better during the 1980s because higher unemployment gave them greater freedom to do so, while product market crises gave them an incentive. They argue that legislation did not stimulate such changes, although it weakened unions which had previously relied on secondary action to resist them.

It would be wrong to underestimate the achievement of the Government's employment legislation over the past decade. By restoring the balance of power between employers and unions, it helped many carry through many long-overdue changes in working practices. But the authors are right to highlight the continuing flaws in the British wage bargaining process.

Michael Prowse reports on the new bulk purchasers of NHS health care

"IT'S TREMENDOUSLY exciting trying to put a market in place," says Ms Penelope Rowlett, an economist with National Economic Research Associates (Nera). Ms Rowlett is one of a small army of consultants helping district health authorities to grapple with the economic implications of the Thatcher Government's health care reforms.

Like many economists involved with the reforms, she is convinced that new incentive mechanisms can greatly improve NHS performance. "If we get the structure right," she argues, "there is the potential for a far more efficient outcome." She believes the reforms, which require business-style contracts between health authorities and hospitals, will make changes about resource allocation "much more explicit".

This positive assessment of the reforms is echoed by some senior managers in the NHS. A year after the publication of the white paper Working for Patients, many believe the time for questioning the wisdom of the Government's approach is long past: they are concentrating instead on the practical challenge of implementation. Their optimism is reinforced by the relatively smooth passage (to date) of the NHS Bill in Parliament.

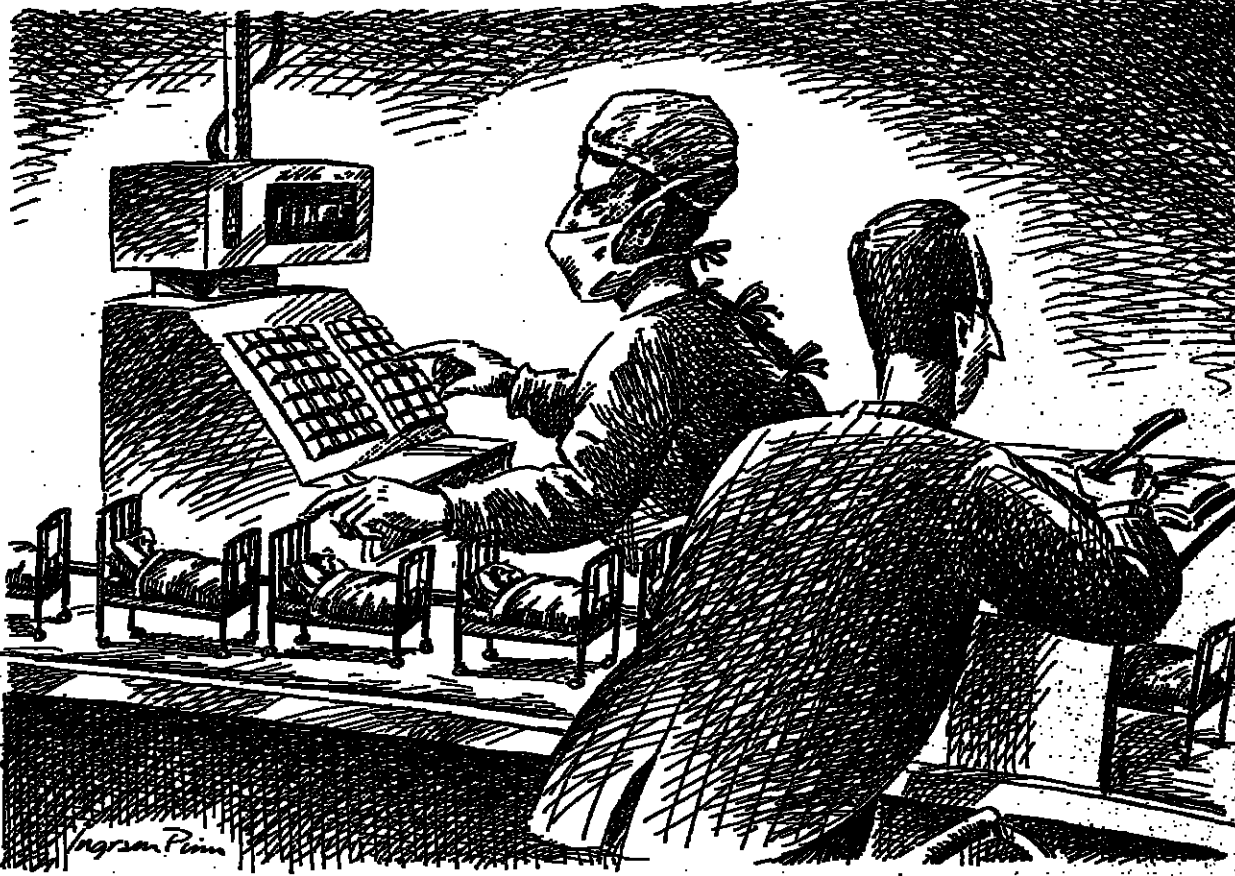
This is not to say that Mr Kenneth Clarke, the Health Secretary, is home and dry. The Bill is likely to receive a sterner test when it reaches the House of Lords. The British Medical Association remains adamantly opposed to the thrust of the reforms. "Nothing," says Dr John Marks, "has happened to convince us that these untested ideas will work." Ministers are also anxiously awaiting the outcome of a judicial review sought by a group of consultants led by Professor Harry Keen of Guy's Hospital. The clinicians are challenging the Government's right to spend public money on the reforms before they have gained Royal Assent.

A majority of doctors and nurses on the ground, moreover, almost certainly strongly oppose to the changes: for example, staff at Guy's - regarded by ministers as a leading contender for "self-governing" status - recently voted heavily against independence.

To some extent this clash of attitudes is inevitable. Economists and managers, especially those with private sector experience, are likely to favour a free market in health care, but doctors have been reared in a very different culture: an egalitarian public service in which promotion has hinged on clinical expertise rather than managerial skill or financial wizardry.

During most of the NHS's history, the medical profession has strongly influenced (if not dictated) the allocation of resources within the health system. The future of different specialties has reflected their prestige within the medical world as much as the needs of patients. The present reforms will accelerate the process, begun in the mid-1980s with the introduction of general management in the NHS, by which power is transferred from doctors to lay managers. The former can hardly be expected to welcome changes which may reduce their status to something like that of skilled craftsmen in industry.

Among analysts, enthusiasm about the reforms centres on the planned separation of the provision and purchase of care. At present, district health authorities run local hospitals and are directly responsible for the provision of care in their area. In future, the Government wants authorities to act increasingly as purchasers or commissioners of care which is to be provided by independently managed hospitals in either the public or private sector. In theory NHS hospitals will be funded only if they secure



Buying on behalf of patients

contracts for the provision of care from health authorities or other purchasers - such as general practitioners (GPs) holding their own budgets.

The separation of purchasing and provision will be clearest in the cases where local hospitals opt to become "self-governing" NHS trusts. Such hospitals will be run by a board of directors and have many freedoms, such as the right to retain financial surpluses and set their own pay and conditions for staff. They will be entirely separate from the management hierarchy of district and regional health authorities. However, few NHS hospitals are likely to become self-governing before the next general election. Even by the mid-1990s, the majority may remain under the direct management of districts.

The separation of roles will be harder to achieve in such circumstances although it will be encouraged by making directly-managed units bid for contracts as though they were independent businesses.

Ms Helen Roberts, an analyst at the King's Fund Institute, argues that much hinges on the way districts adapt to their new responsibilities. "If they become effective purchasers of care, the reforms could prove quite useful. But if they cannot make the quantum leap from provision to purchasing, there will be few benefits."

Dr Sue Atkinson, director of public health in Lewisham and North Southwark, takes a similar line. "The crucial thing," she says, "is that the commissioning authorities have strong teeth. Otherwise, we will be left with a producer-led service and one which is not necessarily concerned with the health of the population."

It is easy to see why many analysts and public health specialists have high hopes. In the past, the managers

of district authorities had to strike a balance between the demands of their provider units and those of health care consumers. In future, they will be allocated a budget and told to purchase whatever care - from whatever source - best serves the needs of their resident population. In theory this will necessitate both extensive epidemiological research and a rigorous evaluation of the quality of different forms of treatment.

This is an enticing vision. It could result in a radical reassessment of health care priorities. District purchasing authorities could decide to spend much less on high-tech acute surgery and plough resources instead into preventive medicine and community-based services for vulnerable

Reforms will accelerate the process, begun in the mid-1980s, by which power is transferred from doctors to lay managers

groups. If purchasing authorities were to take sickness prevention really seriously, says Dr Atkinson, they might also concern themselves with the major social causes of poor health: inadequate housing, poor education and unemployment.

It is far from clear, however, that districts will become effective purchasers of care. The present Government is certain to frown on attempts by health authorities to address the social causes of ill health: in the past it has suppressed information demonstrating the link between health and social class. Skills relevant to health assessment and purchasing are also

in chronically short supply.

There is a nationwide shortage of consultants in public health medicine, the key speciality for purchasers. Dr Alan Bussey, the Registrar of the Faculty of Public Health Medicine, reckons that an extra 350 or so posts are required in England - an increase of some 60 per cent. At present many districts do not possess a single public health consultant. In others the director of public health is single-handed. Almost all districts are short of support staff, such as administrators, statisticians and health economists. None has any significant experience of commercial purchasing.

Districts' difficulties will be compounded by their uneasy relationship with family doctors. It is GPs rather than district managers who actually refer patients to hospitals and thus make many of the purchasing decisions. The authority's role is to pay the bills generated by the GPs. In a rational system, GPs would either be employees of health authorities or directly answerable to them. It would then be possible to ensure that "global" decisions on health care needs and priorities were reflected in the actions of individual GPs.

As things stand, GPs are independent contractors. They are answerable to family practitioner committees who in turn report to regional health authorities. There is no direct managerial link between districts and the GPs in their area. Most districts know very little about the referral patterns of GPs. In the business world such an arrangement would be regarded as absurd. How can a purchasing authority operate efficiently if it neither knows how its buyers behave nor has any managerial authority over them?

But the situation is worse than this. The Government is encouraging GPs

with large practices to accept their own cash budgets. Such GPs will be mini-purchasing authorities buying a range of hospital services on behalf of their own patients. They will seek resources away from districts yet be too small to take a broad view of the health needs of the local population. GP purchasers will also lack the bargaining power or "leverage" to exact good terms from hospitals.

The purchasing side of the health market may thus be in disarray for some years. But providers are likely to adjust more rapidly. The NHS, after all, is a provider organisation: senior managers have plenty of experience of running hospitals. The risk, therefore, is that suppliers will play the dominant role in a competitive market, just as they already do in the US. Many clinicians are worried that the reforms will create an NHS which is driven by financial considerations rather than the needs of patients. The behaviour of self-governing institutions is a particular worry.

"If GPs go independent," says Prof Keen, "we shall become subservient to the business managers. They will be seeking profits. We pursue clinical goals and fit everything else around them. It's a totally different philosophy for running a hospital."

He fears the market forces will push the NHS in unwelcome directions. "If Saudi Arabia offers three times as much for non-core services as the local district, we would be mad to refuse them." In a competitive market, he argues, any commitment on GPs' part to serve the needs of local people would be worthless. "The hospitals will provide whatever services the market wants. Everybody was on the same side: GPs, hospitals and health authorities were all trying to serve the needs of patients. There were few financial incentives. Yet in view of the low share of GDP devoted to health care, their co-operative performance was quite impressive. The reforms create two camps with radically different incentives: purchasers who want the highest quality of service at the lowest possible cost and providers who want precisely the opposite. The assumption is that the competitive tension created by this division will benefit the final consumer of health care.

The assumption begs many questions. The benefits from competition are worthless unless they at least exceed the considerable costs of operating a health care market. Mr Ray Robinson, of the King's Fund, points out that transactions costs in the competitive US health care market absorb around 20 per cent of total expenditure, compared with 6 per cent in the NHS. Even if Britain's market proves considerably cheaper to run than the US's, which is extremely fragmented, transactions costs are bound to be high.

The final consumer may also wonder precisely how his interests are to be taken into account. The purchasers are charged with meeting the health needs of their populations. Yet their budgets are constrained. Trade-offs are thus inevitable: more spending on mental health means less on something else. Yet, with the elimination of local authority representation, accountability within the reformed NHS will only run upwards: districts report to regions and regions to the Secretary of State.

This creates a paradoxical situation. Purchasers are supposed to be the health care advocates of local communities. Yet they will be run by politically unrepresentative boards of directors. Such boards will have to take decisions about the local allocation of resources, but will have no proper authority to do so. The reforms will thus accentuate the NHS's lack of accountability. The Government is creating a market but failing to give the consumer a voice.

Jackson not for Mayor

■ The Rev Jesse Jackson has finally admitted what many suspected: he is not interested in running for Mayor of Washington DC.

The decision has shocked the national Democratic party. For months, officials have been hoping that Jackson's move from Chicago to Washington meant that the black civil rights leader had, at last, intended to drop his presidential ambitions and settle for a local political career.

All sorts of theories were peddled in favour of a Jackson candidacy. It was said that, never having held elective office, he needed to run for a "propaganda" with executive responsibilities. Another theory was that Jackson's "healing powers" made him the best candidate to deal with Washington's appalling problems of drugs, crime and a racially divided community - magnified by the arrest of Mayor Marion Barry, a friend of Jackson going back to the civil rights marches in the 1960s.

The underlying message, however, was the same: Jackson should stay out of the 1992 presidential election campaign because he remains a divisive, vote-losing figure within the party.

This week Jackson made clear that he believes that he may best serve his community, his country - and himself - by occupying the national stage. Moreover, his recent trip to South Africa, where he met the newly-released Nelson Mandela, suggests that his ambitions go well beyond the problems of Washington DC. His interest in this area have been further confirmed by a growing friendship with Piet Koornhof, Pretoria's Ambassador in Washington.

Ordinary man

■ One small blow for freedom of information caused by the

growing together of the two Germanys: we now know that Heinz Dürr, chief executive of the Daimler subsidiary, AG, served that year as a

That may not be a vast sum by the standards of many other countries, but West German directors are notoriously shy about revealing how much they earn and are not forced to declare individual earnings in annual reports.

After a momentary pause, Dürr revealed the figure under questioning from two sharp young East German journalists on a West German-East German TV programme on the plight of the East German economy.

But if the East Germans were attempting to shock viewers from their own country with the truth about West Germany's plutocracy, they will have been disappointed. Dürr was also forced to reveal that he owns merely one house and a flat and just two cars.

Seconds in

■ Duelling survives. Federico Fasano Merzins, director of the Uruguayan left-wing daily, La Republica, has been challenged by Police Inspector Saul Claviera.

La Republica alleged last month that two vehicles seen unloading contraband in the city of San Jose de Mayo, where Claviera is sub-chief of police, belong to him. Under a law going back to 1920, Claviera asked the Ministry of Interior for permission to challenge Fasano to a duel. The law permits the use of pistols or rapier to settle questions of honour. The qualification is that if the outcome is fatal, the vindicated party may face a charge of manslaughter.

Permission for the duel has been granted. Inspector Claviera has named his seconds: Colonel Alfredo Rubio and retired Inspector General (of

OBSERVER



"Margaret, guess what? Sanctions work."

police), Uruguay Ubaldo Genta. Fasano has not yet said whether he will accept, though he has not retracted his story.

Off to Africa

■ Carl Openshaw, the first and last managing director of Dominion International Group, today leaves the defunct UK financial services company after an eventful eight-month sojourn. "It does seem a great deal longer than that," he said yesterday.

Openshaw was brought in last July to bring some order to Dominion, which had been riven by feuding between the former chairman, Max Lewinsohn, and fellow directors. The problems proved insuperable, however, and creditors had Dominion placed in administration - a step short of receivership - in January.

Now Openshaw, who remains as a consultant to Dominion's administrators, will be able to complete unfinished business from a previous job. He is going to Zimbabwe to finish the disposal of businesses owned there by Guthrie

Corporation, of which he was an executive director before its takeover by the BBA Group in 1988.

But Openshaw has clear priorities: "My main objective for the summer is to retain the national over-50s county cricket championship." Kent won it in 1988 under his maiden captaincy. It is no coincidence that England B is playing in Harare next week.

Old Oldham

■ Here is another long-standing supporter of Oldham Athletic: indeed a whole family. Andrew Lamb is the chief investment manager at Friends Provident. One of his first memories is of his father coming into his bedroom in 1953 to tell him that Oldham had gained promotion to Division Two; briefly, as it turned out. He went to match after match with his father and grandfather.

Oldham beat West Ham 6-0 in the semi-final of the Littlewood's Cup this month on his father's 75th birthday and what would have been his grandfather's 98th birthday, had the grandfather not just died in the Boundary Park hospital adjoining the football ground.

Lamb now lives in Croydon and says that it is very difficult getting tickets for what may be Oldham's only visit to Wembley in his lifetime. There may be more than one this year. Oldham may also reach the Rugby League final. The football team has its second replay with Everton in the fifth round of the FA Cup tonight.

Last to hear

■ This story about Yildirim Akbulut, the new Turkish Premier, is supposed to be true. He turns up at a football match and a reporter asks him: "Prime Minister, what do you think about all those stories about you?" Akbulut thinks for a while and says: "Tell me one."

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Key test for Nicaragua's troubled economy

Tim Coone reports on some of the newly elected Government's policy options

SANDINISTA militants, still reeling from the shock of defeat in Sunday's elections in Nicaragua, were of the general view that "people voted with their stomachs and not their heads".

If true, the victorious UNO (National Opposition Union) alliance will have to work quickly to turn the economy around when it takes office in April. If its support is not to melt away.

Dr Francisco Mayorga, one of UNO's leading economic advisers, and a probable cabinet member in the new government, claimed during the election campaign that UNO would be able to put a halt to Nicaragua's hyperinflation in 100 days.

To do so, he and his colleagues will have to deal with Nicaragua's endemic double-deficit problem, resulting from the war, and which has been the root cause of the country's economic crisis.

Part of their task has already been achieved. According to the Planning and Budget Minister, Dr Alejandro Martinez Cuenca, the Government succeeded in sharply reducing the fiscal deficit last year to only 5 per cent of GDP, from a level of 27 per cent of GDP in 1988.

This exceeded the 13 per cent target set by the Finance Minister, Mr William Ruppert, in January last year, and was achieved by drastic cutbacks in both current and capital spending and the elimination of most

CENTRAL AMERICAN DEFENCE SPENDING 1987					
	Nicaragua	El Salvador	Guatemala	Honduras	Costa Rica
Population	3.7m	5.8m	8.8m	4.9m	2.8m
GDP	\$3.41bn	\$4.66bn	\$6.95bn	\$4.01bn	\$4.54bn
Defence spending	\$1.86bn	\$208.2m	\$108.3m	\$67.5m	\$32m
% GDP	55%	4.5%	1.6%	1.7%	0.9%
% Spending		36.4	13.0	6.7	3.6
Total armed forces	80,000	58,000	42,200	19,200	7,700
Reserves	137,000		35,000		
Cot Ag	16	32	17	49	0
Helicopters	10	19	10	0	0
MBTs and light tanks	150	5	10	15	0

* Costa Rica has no armed forces; figures are for security forces and police.
Source: International Institute for Strategic Studies, The Military Balance.

government subsidies. Some 34,000 lay-offs were made in the public sector, half of them from the armed forces and interior ministry.

With the prospect of peace ahead and a normalisation of relations with the US, further cutbacks in defence spending together with fiscal support from external finance should make UNO's task easier to bring the fiscal deficit under control.

The balance of payments deficit is a more complex problem to deal with. Last year Nicaragua exports rose by 26 per cent, but from a very depressed level of \$285m in 1988. The current account deficit has been running at around \$500m per year for more than five years, more than twice the country's exports.

A combination of deteriorating terms of trade, the US trade embargo imposed in 1985, a collapse of the Central American Common Market, the war

which directly affected coffee and cattle production and indirectly diverted resources into defence instead of production - all contributed to the problem.

Parallel to this, the drying-up of important credit sources such as the World Bank, the Inter-American Development Bank, and the international banking system in general left Nicaragua starved of finance and led to near defaults on its existing debt commitments.

The economy has been sustained primarily as a result of the Comecon countries stepping into the breach with raw materials and financial support.

According to Dr Martinez, Nicaragua's debt now has the following profile:

■ \$2.5bn owed to the international commercial banks.
■ \$2.7bn owed to the Comecon block.
■ \$900m owed to Latin Ameri-

can governments (primarily for oil supplies in the early 1980s).
■ \$400m owed to the other Central American countries.
■ \$300m to the Club of Paris.
■ \$300m in short-term trade credits.

■ \$250m owed to the multilateral finance institutions (\$170m to the World Bank and \$80m to the IDB).
■ This makes a grand total of \$7.35bn.

One of the new government's priorities will be to renegotiate this vast body of debt and most probably to enter into a new standby credit and structural adjustment loan agreement with the IMF. Dr Martinez said that talks have already begun with the IMF, and that if the Sandinistas had won the elections, he was expecting a loan agreement to have been in place within 12 months.

Now that UNO will take the reins, it is possible that with US support an agreement can be reached even sooner. Credit

will be needed urgently in the short term to finance the 1990-91 crop cycle.

One of the continuing areas of subsidy by the outgoing Government, and which has continued to fuel inflation, has been the underwriting of loans to the agricultural sector. The government faced a rebellion by farmers last year when the central bank attempted to sharply reduce interest rates subsidies to farmers.

The Government faced a potential collapse of agricultural production. The subsidies were restored.

The principal weakness of the Government's adjustment plan has been the lack of external finance.

Dr Martinez said that in 1990, in addition to outstanding loan commitments, Nicaragua will require \$125m to achieve a 3-5 per cent growth rate. UNO's ambitions will be much greater, however, as expectations of a rapid economic recovery have been created by their electoral victory.

Support is undoubtedly going to arrive, primarily from the US. Paradoxically, though, it is also going to spark a new phase of conflict in Nicaraguan society.

The trade unions, which are under the control of the Sandinistas, have been docile these past 10 years. Union leaders, with Sandinista party backing, will be looking to regain their power.

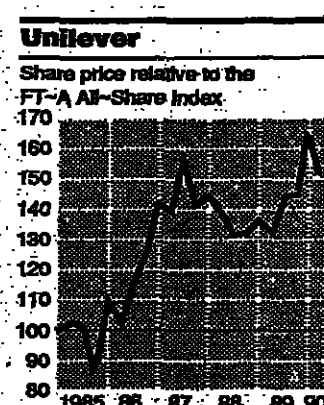
A balanced diet from Unilever

In what already promises to be one of the most unsettling UK results seasons in recent memory, Unilever stands out like a monument to the defensive virtues. Underlying volume growth last year was 4 per cent, against 3.1 per cent the year before; operating margins were up again, as they have been year after year over a decade; and the full year dividend is up 25 per cent in sterling, 10 per cent in guilders.

Assuming eating and washing do not go out of fashion, what can possibly go wrong?

One answer is that the group could still be prone to the same margins cycle it suffered from in the 1960s and 1970s. In Europe, much its most mature area and still the source of more than half of profits, margins in 1989 were actually down. Adjusted for one or two oddities like a \$10m-plus loss in salmon farming, the true picture is apparently flat. But resistance to the cycle will only be proven when the consumer downturn reaches the three quarters of European sales not in the UK.

Then again, cycles may be less simple than they were. The company suggests that as dislocations occur in the economies of Continental Europe and Japan, the Anglo-Saxon economies may be detaching themselves. For a group with Unilever's geographical spread, the result may be a new kind of balance. In recent months, its share price has been specifically geared to the behaviour of the D-Mark. But assuming double figure growth this year in a constant currency, the shares at 630p should still be a lot more resistant to crisis than most, on an average market multiple and a prospective yield of 4 per cent.



Unilever
Share price relative to the FT-A All-Share Index

looking vulnerable after a pronounced rally since the turn of the year. A profits warning from Olivetti and Siemens's absorption of Nixdorf drew attention to the margin squeeze in European computers, so important for ICL, STC's chief money-maker, and STC's 27 per cent shareholder Northern Telecom has killed off bid speculation by announcing itself happy with the status quo.

The difficult thing is to decide whether the share price reaction was overdue. The market subtracted the \$36m from STC's \$270m tangible profits, coming up with only 5 per cent profit growth, and troubling guesswork that in reality ICL's operating margins may have fallen from 9.5 to less than 8 per cent. The other side of the coin is STC's 22 per cent dividend increase, which does not suggest a lack of confidence about the future; and the fact that R&D spending has gone up from 9 to 10.4 per cent of sales may be a plus, not a minus. It only seems a pity that it will take some time for STC to clear up the confusion.

triple-A rating. If anything like the hoped-for \$250m can be raised from the disposal, its further ambitions in Europe and the US - and perhaps in areas like catering - can be accommodated. Whether the market's patience will stretch so far is, of course, another matter.

US economy

The US durable goods statistics may be notoriously erratic; even so, yesterday's sharp 10.5 per cent January fall gives Mr Greenspan another headache. The economy may yet avoid a recession in the technical sense. But despite the special factors in yesterday's figures, the manufacturing sector is obviously suffering badly. The White House, eager to see a fall in interest rates, seized the chance to comment on the figures, presumably with the aim of keeping up the political pressure on the Fed.

The state of the US financial system cries out for lower rates as well. Although all has been outwardly calm following the downfall of Drexel, the US Government is still committed to saving the nation's dodgy savings and loans, many of which were eager junk bond buyers. A healthy bond market will both limit junk losses and make it easier to sell the Real Estate Funding Corporation's bail-out bonds.

But while interest rates are rising in West Germany and Japan, any fall in US rates would be difficult to sustain. The US government needs German and Japanese investors to finance its deficit, and both currently have other claims on their purses.

TransAtlantic

Yesterday's bid for full control of Continental and Industrial Trust by TransAtlantic, the UK vehicle for Liberty Life, sheds a curious light on the activities of Mr Donald Gordon. Since taking 71 per cent of Continental in 1988, he has done almost nothing with it. Of its \$167m portfolio all but \$41m is in cash or short gilts, the remainder being a few very small stakes in such as Legal & General. Now Continental is to lose its listing we are presumably also seeing the end of Mr Gordon's intentions of using his paper for acquisitions. It all suggests that the idea of Mr Gordon ever bidding for Sun Life, where he holds 29.6 per cent, is very remote; and this week we heard from UAP, with 25 per cent, that it will not either.

STC

Yesterday's 14p drop in STC's shares to 249p was an unambiguous indicator of how badly it muffed the disclosure - along with its 1989 results - that its pension scheme was overvalued by £270m. A surplus this big from a company with only 34,000-odd employees and 12,500 pensioners is good news, not bad. But the more so since the resulting contribution holiday not only saved STC £36m in 1989, but could stretch into the 21st century. For STC to make that the occasion for a 5 per cent fall in its share price, by raising doubts about its quality of earnings, suggested at best poor communications skills, at worst that it had something to hide. STC's share price had been

BET

The lack of share price reaction to BET's latest announcement may well be due to a sense of puzzlement. It seems odd to be selling a windows and double glazing business just as the downturn in housing is firmly established, just as it looked odd to buy Hestair right at the end of the upswing in recruitment. The reason may be that BET wants to maintain its role as a big spender. It has issued too much paper in the past to use much more for acquisitions; and with interest cover down to perhaps six or seven times, it cannot raise much more debt without jeopardising its prized

UNO victory raises hopes for deep cuts in defence

By Tim Coone in Managua

THE OPPOSITION electoral victory in Nicaragua has raised hopes that the US-backed Contras can finally be demobilised and that the Government's own defence forces can be substantially reduced.

Savings on defence spending could then be diverted to agriculture, industry and construction, and enable the country to break out of its current "stagnation" cycle.

But dismantling the Sandinista-dominated forces will be a tricky operation. There is no formal guarantee from Washington yet that conflict with the Contras is over.

Total manpower of the police and armed forces - at their peak some two years ago - has been estimated by defence

experts at nearly 100,000, of which around 80,000 were in the armed forces.

Last year, forces were reduced by 17,000 as part of an economic adjustment plan which reduced defence and security spending from more than 50 per cent of gross domestic product annually to a targeted 36 per cent during 1989.

Mrs Violeta Barrios de Chamorro, the president-elect, will in a few months take office. She is likely to begin her term by naming new defence and interior ministers, who will hope to proceed with a rapid demobilisation of the army and security forces.

UNO, the victorious opposition alliance, has pledged to

put an end to military service, which will reduce army manpower by a further 20,000. Another 30,000 active reserves and militia could be sent home, if indeed there is an end to the war. The standing army, navy and air force could thus be reduced to around 20,000 and the police and security forces to around 10,000.

As the greater part of the defence budget is spent on manpower, substantial savings could thus be made, allowing defence and security spending to be rapidly reduced to a more manageable 15-20 per cent of GDP initially.

The Government has already managed to cut the fiscal deficit in the past year to only 5 per cent of GDP, so the new

government should in theory be able to reinvigorate public sector investment plans.

It should also be able to direct credit to agriculture and industry, at the same time as controlling monetary expansion, by the simple expedient of cutting back on defence.

It will be a delicate task for UNO without provoking a rebellion in Sandinista ranks. Some are fearful it will be a first step to a generalised repression of their party.

If UNO proceeds with a rapid demobilisation of the army and security forces, while powerful armed resistance groups allied to UNO remain intact, the Sandinistas are liable to resist.

One fear that is being seriously discussed around the

capital is that of a civil war followed by a request by the new government for military support from the United States. The history of Nicaragua would have then turned full circle.

That scenario, taken seriously by Sandinista military leaders, prevents them from accepting a rapid demobilisation of their troops. Defence against US military domination is rooted in their philosophy.

Leaders of the Contra guerrillas based in Honduras have said, however, that they do not intend to demobilise for at least three months. These confirm the fears of Sandinista military leaders that the war cannot yet be considered over.

Full EMS entry 'would force' UK changes

By Peter Norman, Economics Correspondent, in London

FUNDAMENTAL changes will have to be made in the conduct of Britain's economic policy if the country becomes a full member of the European Monetary System before the next general election, the Government was warned yesterday.

In its latest quarterly review, the National Institute of Economic and Social Research said:

● The Bank of England would have to be given more independent responsibility than it has now. The setting of interest rates in particular must become subject to less political control.

● The Government should act to counter widespread expectations of tax cuts, both ahead of the next election and in the medium term;

● There would be "serious and urgent" implications for the rate of wage increases in the UK, in the event of full EMS membership.

The Institute, which is an independent, non-profit making research body, has based its latest economic forecast on the assumption that Britain joins the exchange rate mechanism of the EMS in the fourth quarter of this year.

This would force the UK to face the endemic problem of excessive wage pressure in the economy, it said. The Institute pointed out that employees' pay in the business sector rose by 9.1 per cent last year in Britain compared with 3.7 per cent in West Germany and 4.1 per cent in France. If Britain was to succeed as a full EMS

member and share the price stability experienced elsewhere in Europe "that gap must be closed and closed very soon."

It said earnings in Britain should rise at broadly the same rate as in the rest of Europe with 3 or 4 per cent constituting an appropriate norm at present. The public should be made more aware of the level of wage increases in France and Germany and these should be the starting point for wage negotiations rather than the retail price index, which currently is rising by 7.7 per cent a year.

The Institute called on the Government to draw up a new type of medium-term financial strategy appropriate to full EMS membership. This would demonstrate how the public

sector accounts could be made consistent with lower inflation, lower interest rates and an anticipated fall in the current account balance of payments deficit during the 1990s.

One likely conclusion from such an exercise would be that the public sector would need to stay in financial surplus, to cope with low personal savings and rising private sector investment.

"One reason for publishing projections of this kind would be to counter the widespread expectation of large-scale tax cuts in the medium term," the Institute said. It added that there seemed to be no economic justification for any tax cuts in the run-up to the next election.

Details, Page 10

Japanese markets fluctuate

Continued from Page 1

Heronson said that a request like that is "totally unreasonable," said one broker at a foreign firm.

The impact of the collapse in share prices on corporate fund-raising spread with companies announcing that equity issues were under threat. Yamaichi and Daiwa, a trust bank, said it would postpone a planned equity and convertible bond issue if its stock price fell below yesterday's close. Tokai Bank said it would postpone an equity issue unless share prices recovered.

Bonds also fluctuated with the yield on the benchmark government instrument moving above 7 per cent before falling to close at 6.935 per cent against Monday's 6.860.

On the foreign exchanges, the Bank of Japan sold an estimated \$1.3bn in Tokyo to support the yen, following sales of more than \$2bn on Monday. Nevertheless, the yen closed weaker at ¥149.03 to the dollar compared with ¥148.65 on Monday. By early afternoon in New York, it was trading at 149.

Traders are convinced that the Bank of Japan will have to raise discount rate, currently 4.25 per cent, in order to stem the yen's decline. They believe that if the dollar rises to ¥150 the Bank may be forced to act to maintain the credibility of agreements between the G-7 industrialised countries to keep exchange rates stable.

A breach of the symbolic barrier would also allow the finance ministry, which is opposed to a further hike, to change its mind with dignity. A senior Bank of Japan official said yesterday the Bank was still studying the impact of three discount rate increases last year. The central bank was concerned about the yen's weakness but its policy was not geared only to the foreign exchange markets.

Commenting on the plunge in equities, he said: "I don't want to say that everything is OK and that there's no problem (in the market)... But this is a movement which can be digested in the market without special support from the ministry or the central bank."

Slump in orders for US durable goods

By Peter Riddell, US Editor, in Washington

NEW ORDERS for US durable goods dropped by a record 10.5 per cent in January. This was largely because of a big decline in the previously high level of demand in the aircraft and motor sectors, and most economists do not see the start of a general recession.

The drop was more than double what the markets had been expecting, though Mr Alan Greenspan, the chairman of the Federal Reserve, played down its significance. Describing the durable goods series as "highly unstable," he said other data suggested that the pattern in orders was "soft but

by no means accumulating on the downside. Our judgment is that orders are now basically flat."

While most economists agree with Mr Greenspan, and with the Bush Administration, that a recession should be avoided, there will be a close watch on forthcoming data to see whether activity is weakening. For instance, the Conference Board, a business research group, has reported a decline in consumer confidence in February, for the fourth month in a row.

Yesterday's figures initially helped to boost US Treasury

bond prices, though the effect quickly wore off, especially following Mr Greenspan's remarks.

In detail, new orders for manufactured durable goods dropped \$13.8bn to \$115.2bn in January, on a seasonally adjusted basis. Most of the decline was in transport equipment which fell \$10.6bn, or 27.6 per cent, to \$27.9bn, following increases of 4.8 and 10.8 per cent in the previous two months.

Excluding transport, new orders fell by 3.4 per cent in January. There was also a 36 per cent decline in orders for

defence capital goods to the lowest level for two years.

Orders for both aircraft and motor vehicles and parts had previously been at a high level so the January decline was in part an exceptional correction. In February, for instance, domestic car production was cut sharply in January as excessive levels of stocks were reduced, and output has subsequently risen.

Meanwhile, the Commerce Department announced that the US trade deficit narrowed to \$113.2bn last year from \$127.2bn in 1988.

US sanctions threat

Continued from Page 1
tional" talks after June, providing progress has been made. Although Mrs Carla Hills, US Trade Representative, has frequently promised tough action, she has consistently claimed progress in talks and delayed imposition of sanctions.

In an attempt to improve relations, Mr Toshiki Kaifu, the Japanese Prime Minister, is to meet President Bush in Palm Springs, California, on Friday and Saturday. But Congress clearly will be unmoved unless real concessions are forthcoming. Representatives of the US

wood products industry testified on Monday that five rounds of talks held since last June have produced "virtually no concessions and the talks are in danger of stalling or succeeding with only half-measures". Mr C.P. Howlett, a vice-president of the Georgia-Pacific Corporation, said the industry had worked closely with the Administration, doing exhaustive research to provide evidence of the closed market.

"The government of Japan has shown that it will not give up an inch of ground more than it has in trade negotiations," he said.

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WORLD WEATHER

Area	Temp	Wind	Cloud	Pres	Area	Temp	Wind	Cloud	Pres
Algeria	18	10	10	1010	London	12	10	10	1010
Amsterdam	10	10	10	1010	Madrid	15	10	10	1010
Antwerp	10	10	10	1010	Manila	28	10	10	1010
Bombay	28	10	10	1010	Medan	28	10	10	1010
Buenos Aires	18	10	10	1010	Montevideo	18	10	10	1010
Calcutta	28	10	10	1010	Nairobi	18	10	10	1010
Canton	28	10	10	1010	Rangoon	28	10	10	1010
Cebu	28	10	10	1010	San Francisco	15	10	10	1010
Colon	28	10	10	1010	Singapore	28	10	10	1010
Hankow	28	10	10	1010	Sourabaya	28	10	10	1010
Hong Kong	28	10	10	1010	Taipei	28	10	10	1010
Kobe	18	10	10	1010	Tokyo	18	10	10	1010
London	12	10	10	1010	Yokohama	18	10	10	1010
Lyons	12	10	10	1010					
Manila	28	10	10	1010					
Medan	28	10	10	1010					
Montevideo	18	10	10	1010					
Nairobi	18	10	10	1010					
Rangoon	28	10	10	1010					
San Francisco	15	10	10	1010					
Singapore	28	10	10	1010					
Sourabaya	28	10	10	1010					
Taipei	28	10	10	1010					
Tokyo	18	10	10	1010					
Yokohama	18	10	10	1010					

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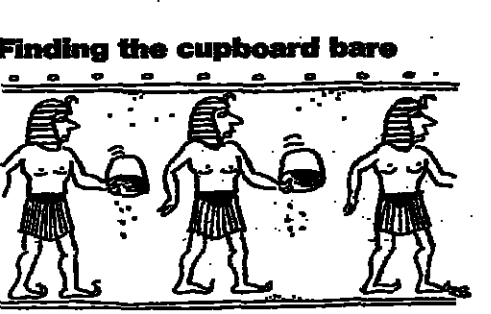
INSIDE Pushing back the Canadian frontiers



The Canadian investment community is set to widen its horizons, following the Government's decision to double the limit on pension funds' foreign investments. It is estimated that Canada's pension funds will switch C\$1.5bn (US\$1.3bn) to C\$2bn a year into foreign investments under the new rules, plus C\$1bn from their cash flow. International pharmaceutical and consumer products stocks, such as Glaxo, Nestlé, Johnson & Johnson and Kellogg's, are expected to be among the favourite targets. Bernard Simon reports. Page 44

Oiling the wheels
As part of a big diversification programme, India's Grasim Industries is planning a refinery at Mangalore in the state of Karnataka. The company, which commands 90 per cent of the Indian market for viscose staple fibre, received clearance for the controversial project last month. The refinery, a joint venture between Grasim and the public-sector Hindustan Petroleum Corporation, envisages the refining of 3m tonnes of crude oil per annum. Page 25

Blueprint for the future
Floor traders at Chicago's futures exchanges fear that screen-trading systems are eating up resources and eroding their business. Now the Chicago Mercantile Exchange has launched its Blueprint for the 1990s to create new income for members and to persuade them to join together in resolving regulatory disputes. According to Mr Leo Melamed, left, head of the CME's executive committee, members must decide whether they are for or against issues such as dual trading and block trading. Page 27



Finding the cupboard bare
Egypt is facing increasing difficulties funding its huge food bill, particularly wheat imports, amid signs that its cash reserves are dwindling fast. Under pressure from almost all its creditors and starved of new funds, it is being forced to pay cash for a greater proportion of the 6m tonnes of wheat it imports annually. Page 32

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Chief price changes yesterday

FRANKFURT (DM)		PARIS (FF)	
Basf	303 + 5.0	Comptel Est	227.1 + 13.7
Bayer	456 + 20	S&P	222.3 + 10.7
BfW	622 + 13.5	Total	100 + 5.1
Daimler-Benz	765.5 + 5.5	Elf	314 - 5.8
Deutsche Bank	414 + 14	Elf Equinox	100 - 47.8
Deutsche Telekom	257 + 10.8		
NEW YORK (\$)		TOKYO (Yen)	
IBM	33 1/2 +	Asahi	2590 + 320
Johnson & Johnson	11 1/2 +	Daikin	1200 + 150
Westworth (FW)	59 1/2 +	Sanki Kasei	1130 + 130
Pharm	28 1/2 +	Shimizu	1550 + 180
American Exp	6 1/2 +	Tokai	2700 + 400
Eastman	28 1/2 +		
Federal Express	50 1/2 +		
LONDON (Pence)		RUSKIN	
Asahi	186 + 2 1/2	Auto-Royce	1048 + 17
BT	412 + 6	Subaru (A)	172 + 3
British Gov	180 + 22	Unilever	650 + 5
Body Shop	291 + 7	Comet Union	474 1/2 - 12 1/2
British Airways	1053 + 13	Royal Ind	499 - 7
Comet & Ind	225 + 13	Queen Mary	94 - 11
ICI	214 + 4	Queen Mary	240 - 12
Kingfisher	284 + 4	STC	31 - 13
McAlpine (A)	333 + 6	Sun Alliance	302 - 9
Wool	621 + 12		



Sir Michael Angus: Going green "makes good sense"

Unilever raises annual profits 24% to £1.8bn

By Clay Harris, Consumer Industries Editor, in London.

UNILEVER, the Anglo-Dutch food and consumer products group, increased pre-tax profits by 24 per cent to £1.8bn (£3.1bn) in 1989. If the pound had not declined over the year, the advance in sterling terms would have been only 13 per cent.

Sir Michael Angus, chairman of the UK company and vice chairman of its Dutch sibling, said Unilever - Europe's leading detergent manufacturer - was giving high priority to environmentally sound processes, products and packaging.

"We hope all our products will be green, not just for altruistic reasons but because it makes good business sense," Sir Michael said. "People want things with certain qualities and we have to provide them."

Unilever was approaching eastern Europe cautiously, he said. It exported goods worth £180m to the region last year and had two joint ventures in Hungary. However, Sir Michael said companies that invested precipitantly ran the risk of "suffering burnt fingers," as many had in China, and of creating surplus capacity in the West. Moreover, with empty shelves in some countries, "the time for selling high value-added products may not have come."

Unilever's increase in pre-tax profits from £1.45bn came on turnover ahead by 26 per cent to £12.9bn (£10.52bn). Its operating margin improved from 8.9 per cent to 9.2 per cent, with an advance in the US offsetting a decline in Europe. Earnings per share rose by 26 per cent to 56.43p (44.68p). The final dividend goes up by 29 per cent to 12.24p.

Agribusiness was the exception to the upward trend in profits. The company's Scottish salmon-farming operation was severely damaged by the global collapse in prices. Unilever is advertising in the US to try to establish a premium image for its salmon.

Overall, Unilever achieved its target of 4 per cent underlying volume growth in sales in 1989. It spent £1.5bn on 55 acquisitions, the most significant being the Fabergé/Elizabeth Arden and Calvin Klein fragrance businesses and olive oil companies in southern Europe; and raised £100m from 16 disposals.

Immediate growth by acquisition was likely to focus on the US, where Sir Michael said: "We'd still like to be bigger."

The company said it was abandoning year-end exchange rates in favour of average rates with effect from 1990 because of the complexity involved in reporting in three currencies - sterling, guilders and dollars. The only exception would be results from hyper-inflationary countries, such as Brazil and Mexico, which would continue to be translated at closing rates.

Lex, Page 26, Details, Page 29

French investors complete Sicli LBO

By George Graham in Paris

A GROUP of French investors yesterday completed the FF2.5bn (£349.8m) leveraged buy-out of Sicli, the French fire extinguisher and security equipment subsidiary of the British group No-Swift.

A first attempt at a buy-out, priced at FF2.5bn, failed last year. A group led by Bankers Trust and Wassestein Perella Partners agreed to pay FF2.5bn for Sicli, but the deal broke down when it proved impossible to acquire 95 per cent of the company's equity - necessary to benefit from favourable tax treatment under French law.

The new deal, arranged by Rothschild & Cie and Drexel Burnham Lambert, has reached this 95 per cent barrier and will be able to opt for fiscal integration.

Sicli will be bought by a new company named Sicli Participations, which will finance the deal with FF450m of equity, FF1.3bn of straightforward debt and FF330m of subordinated bonds with attached warrants.

Sicli Participations' main shareholder is the grouping of Mr Jean-Luc Lagardère, who controls Météo, the defence and electronics company, and Hachette, the publishing company, with a stake of 34 per cent.

Euris, an investment fund managed by Mr Jean-Charles Naouri, and Citicorp Capital Investors Europe will each take 10 per cent, while two Rothschild funds will take 7.5 per cent between them.

Credit Lyonnais, with Banque Paribas, arranged a FF1.3bn eight-year floating rate credit for the principal debt component of the deal.

The mezzanine financing takes the form of a FF230m issue of 10-year bonds with attached warrants, subordinated to the credit and bearing a fixed interest rate of 13.75 per cent, arranged by BNP-Paribas, the French bank of the Pargesa group which is a shareholder in the now troubled Drexel.

Bankers said that, although Drexel had initiated the deal, the US investment bank's recent financial problems had not delayed or compromised its completion, since Drexel was not participating in the financing.

Sicli reported net profits of FF135m in 1988 on sales of FF1.37bn. The price of FF2.5bn for 95 per share plus a FF4 element to take account of 1989's dividend, values the company at 12.6 times estimated 1989 earnings and 10 times its forecast earnings for 1990.

Farmers sows seeds of hope in the BAT camp

Nikki Tait reports on Axa-Midi's bid for a US group

Farmers Group, the Los Angeles-based BAT insurance subsidiary embroiled in a regulatory struggle to block the takeover by Sir James Goldsmith's Hoylake consortium and its French associate Axa-Midi Assurance, last week omitted its final witness from a key hearing before Californian insurance department officials.

The move spoke volumes for the optimism suffusing the BAT/Farmers camp as it attempts to defeat Axa's application to own the US insurer.

The tightly-focused hearings have brought to the fore the key question of whether the mixture of short- and long-term acquisition debt that Axa plans to take on poses a threat to Farmers' policyholders, given the possible pressures on the insurer's business.

The intriguing twist is that the Californian insurance commissioner, Ms Roxani Gillespie, is as well placed as anyone to judge what those strains may be.

For many months, California's insurance department has tussled with the implications of Proposition 103, the state insurance reform legislation being developed in response to consumer protests about escalating auto rates.

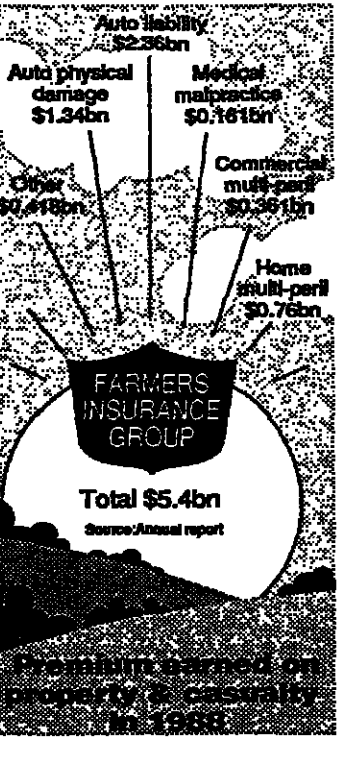
A recent Supreme Court judgment has allowed the insurers to make a "fair rate of return" and a court case in San Bruno is debating what this might mean. As a result, it is unclear where Prop 103 will end up - whether, for example, the consumer lobby will ever see its desired roll-back in rates or whether insurers' expenses might be capped.

But possible implications of the legislation have clearly played on state insurance department officials' minds as they have contemplated the prospective takeover of Farmers by Axa.

While Farmers has attempted to demonstrate the strains that Axa's debt burden might impose without any Prop 103 diversions, this heavily political background issue may yet be the final nail in the French coffin.

Understanding the difficult balance the insurance department officials are being asked to judge requires some grasp of Farmers' structure. Essentially, on the property and casualty side it manages three reciprocal insurance exchanges, where policyholders agree to share losses and expenses.

All the underwriting losses are concentrated in the exchanges and Farmers merely takes a management fee based on premiums. This shelters the management company from the rough and tumble of the underwriting cycle and creates a strong link between



atives say only that the broad trend has continued, although the underlying picture is undoubtedly more patchy. The one figure released in the hearing was consolidated net income of \$340m (\$201m) in 1988. This compares with \$268.3m in 1987.

But it is not so much the precise present state of Farmers that bears so critically on Axa's application, as the leverage that this implies for the future.

What has been presented is a complex situation in which short-term funding demands could be traded off against longer-term business needs. The French say that their funding plans - \$2.5bn of 10-year debt to be paid off via dividends from Farmers and \$2.5bn of two- to three-year loan notes, repayable from the sale of non-insurance assets in France - are not a problem. They have duly pro-

Habitat UK to cut operations in bid to reverse likely losses

By Maggie Urry in London

HABITAT UK, the foundation of Sir Terence Conran's Storehouse retailing empire, is to cut drastically its UK operations in an attempt to reverse operating losses likely to reach £11m (£18.7m) in the current year. The hope is to staunch losses within 12 months and return the chain to profits within two years. Storehouse shares rose by 1p to 117p yesterday.

Twelve Habitat stores will be closed, affecting 400 jobs, mainly part-time, and reducing the chain's UK sales area by 40 per cent. Two weeks ago Storehouse said it was closing four of its six Heal's stores at a cost of £2m.

The Habitat closures include seven stores in edge-of-town locations, reversing Habitat's policy, adopted in 1987, of opening in such sites. Some of the remaining eight out-of-town stores will be reduced in size and three of four Habitat "inserts" in BHS stores will be closed.

Sir Terence opened the first Habitat in 1984 and sparked a revolution in home furnishings.

From Habitat he built the group that now includes BHS, Mothercare, Heal's, Richards and other chains. Last year the group's turnover was £1.2bn but the company has seen its profits plunge and has had to fight off a series of predators.

Mr Michael Harvey, chief executive of Habitat, said that the closure plan had been discussed at board level and Sir Terence had been in complete agreement. However, Storehouse conceded that it had been an emotional decision to make.

Mr Harvey said that trading in the Habitat UK chain had stabilised in recent months. However, he said, "with the present severe difficulties in the UK furniture and housing markets, this is not the time for half measures."

When a chain was making losses of this size, he said, "you have to cut fast and deep."

Provisions of up to £14.5m before tax are being made to cover the costs of the closure programme, £3.5m of which is to cover costs of unassigned leases after the shops are shut.

Last November, when announcing interim losses at the group's home furnishings division, the group said it was providing £3m to cover costs of closing seven or eight stores. Since then, a new management team has taken a tougher approach.



Sir Terence Conran

SKF boosts earnings 63% to \$405m

By Robert Taylor in Stockholm

SKF, the world's leading roller bearings company, yesterday reported a 63 per cent increase in 1989 profits from SEK1.53bn to SEK2.47bn (\$405m). Sales rose 18 per cent to SEK25.1bn from SEK21.25bn.

There was a particularly strong performance in the fourth quarter, with post-tax profits of SEK960m and net sales totalling SEK1.6bn. This followed signs of a downturn in the July-September period.

The board proposed increasing the dividend to SEK1.25 a share from SEK1.00.

SKF said the main reason for the increase was continuing growth in the world economy in 1989, with rising demand for its industrial products.

The company also said the increase in profits stemmed from greater efficiency in SKF's production units, as well as from big rationalisation projects and an intensified focus on marketing.

SKF said it expected industrial production growth to be lower in 1990 but sufficient for the company to "maintain its current level of profitability."

The best performance came in SKF's bearings division, where profits almost doubled to

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INTERNATIONAL COMPANIES AND FINANCE

E. German company ventures west

By Karen Fossli in Oslo

DYNO INDUSTRIES, the Norwegian chemicals and explosives company, and AHB-Chemie, the East German chemicals trading company, are to form a 50/50 joint venture company which is believed to be one of the first industrial initiatives in western Europe by an East German company.

The two companies announced yesterday that they plan to form a Belgian joint venture which will build a formaldehyde resin production plant in Gent to supply the particle board industry.

Though both companies refused to be drawn on details about investment and financ-

ing for competitive reasons, they suggested that the new Belgian company will have an annual turnover of \$25m and will initially employ a manufacturing staff of 25.

The new resin plant, which will have an annual production capacity of 85,000 tonnes, is to replace deliveries from Dyno's SCM Dutch subsidiary, which is to be closed in summer 1991 and from Leuna Werk, AHB's production plant in East Germany. SCM produces about 25,000 tonnes of resin annually.

The two companies are finalising details of ownership ahead of signing a definitive agreement in April, while the

new plant is to come on stream mid-1991.

Belgium is one of Europe's leading producers of particle board but imports all of its resin for this production. The Belgian market for resin is about 200,000 tonnes annually but Mr Nils Brumby, project manager with Dyno, estimated that by 1991 this could increase to 230,000 tonnes. It is estimated that the new company will have about a 35 per cent share of the Belgian market.

Mr Kurt Falkenberg, the president of AHB-Chemie, said the joint venture is a way of stating confidence in the future of East Germany. Mr Hans Bjoentegaard, Dyno's

president, explained that foreign currency exchange details were being worked out but stressed that there is a limit on how far his company can go in barter deals.

Mr Wolfgang Quetzsch, AHB-Chemie's vice-president, estimated that his company has an annual turnover of between DM18bn (\$7.7bn) and DM15bn, and employs a staff of 1,300. In April the company will be 40 years old.

Dyno, which is the world's third largest producer of formaldehyde resin, had a turnover in 1989 of Nkr4.2m (\$653.8m), and employs 6,000 people in 30 countries. This year Dyno is 125 years old.

STC grows partly due to pension surplus

By Alan Cane in London

STRONG performances in tough market conditions from all three of its operating divisions helped to lift 1989 revenues and profits at STC, the UK-based computers and telecommunications group.

But the profit figures were boosted by £36m (\$61m) due to changes in accounting standards which allowed the company to benefit from a surplus in its main pension fund.

At the annual results meeting yesterday, Mr Roy Gardner, finance director, said that the company had been able to suspend pension contributions during the year, resulting in savings of more than £8m a year to raise profits for the foreseeable future.

Mr Walsh argued that funds for research and development had been increased by 28 per cent in 1989 and that this more than compensated for the pension fund windfall.

However, the share price fell five per cent from 262½ to 246½ immediately the results were announced.

Questions over the future of International Computers (ICL), its information technology arm, remained unanswered. Mr Edmund Fitzgerald, chairman of Canadian group Northern Telecom (NT) which holds just over 27 per cent of STC stock, came to the meeting to deny reports that NT intended to buy or sell STC shares.

Market speculation has linked ICL with several computer companies. Mr Walsh said that talks with potential partners were continuing.

ICL's revenues grew to £1.6bn with profits of £145.7m, making it one of the world's more profitable computer companies.

STC's preliminary results show pre-tax profits of £27.8m, 21 per cent ahead of 1988 figures and about £20m better than the City had been predicting. Turnover, at £2.6bn, was 11 per cent higher than the 1988 figure of £2.3bn.

Earnings per ordinary share rose 21 per cent to 31.7p. The directors recommend a final net dividend of 7.25p per ordinary share, making a total net dividend of 11p, up 22 per cent.

FTC drops investigation of Benetton's franchising

By Haig Simonian in Milan

THE US Federal Trade Commission has decided not to initiate proceedings into certain trading practices of Benetton, the Italian clothing group, bringing to an end an investigation launched in December 1988 following complaints by a number of US retailers.

The FTC's decision, taken earlier this month but only announced by the company yesterday, revolves around the question of whether Benetton is a franchisor as understood under US law, and the fairness of its US business practices.

Independent retailers, notably from Oregon and New Jersey, selling Benetton goods had taken legal action to show that the company indulged in unfair trading practices and violated certain franchise and other regulations applicable in the US.

While Benetton claimed its

use of "independent sales representatives" negotiating with the retailers allowed it to maintain an arm's length relationship, the storekeepers claimed that the relationship was lopsided in favour of Benetton and the representatives.

Despite the fact that stores selling Benetton goods bear a close association with the company's products, Benetton makes much of the fact that its operation is not one based on franchising and that the retailers selling its goods enjoy considerable leeway in their operations.

Meanwhile, a US federal court in Oregon has rejected an attempt by Benetton to have 18-month old complaints against it dismissed. Alan Friedman writes.

A trial has been set for August 14, when Benetton will have to answer charges that it

violated parts of the Racketeer Influenced Corrupt Organisations Act by committing acts of mail and wire fraud and extortion in its dealings with store owners.

Benetton has always denied the charges, which stemmed from complaints filed by retailers who claimed they suffered breaches of contracts and state and franchise law violations by the Italian company. The company, whose chief executive resigned earlier this week, could not be reached for comment.

Mr Malcolm Hoffmann, the New York anti-trust lawyer who is acting against Benetton, said that while the company had sought to dismiss the case, he was pleased that the Oregon court ruling "shows the allegations against Benetton practices are serious and must be resolved by a jury trial."

Wagons-Lits sees sharp fall to BFr1.2bn

By Tim Dickson in Brussels

COMPAGNIE Internationale des Wagons-Lits, the Franco-Belgian rail group synonymous with sleeping car comfort in Europe, yesterday announced somewhat uncomfortable results for 1989 as well as plans to seek a financial partner for its hotels division.

Wagons-Lits said last year's group share of consolidated net profits was likely to be about BFr1.2bn (\$341m), against BFr2.68bn in the previous 12 months, though it pointed out that the 1988 figure had been inflated by significant extraordinary items.

Even taking this into account the company's profits appear on the evidence available yesterday to have fallen by around BFr200m over the period.

Wagons-Lits' plans for its hotels division - it intends to create a new subsidiary of all activities in the sector and find a "partner of its choice" by the end of this year - should be seen in the light of the similar strategy it has been pursuing in other areas.

In catering, for example, it has created a 50/50 joint venture with Sodeho and in car hire (Europcar) it has teamed up on the same basis with the Volkswagen group's Interrent.

Commenting on the car hire division, the group said yesterday that it "remains confident in the future."

Cadbury may challenge ASC

By David Waller in London

CADBURY SCHWEPES, the confectionery and soft drinks company, is today likely to throw down the gauntlet to the Accounting Standards Committee (ASC) and announce that it intends to capitalise the value of acquired brands on its balance sheet without making any annual write-off against profits. The move could add hundreds of millions of pounds to the company's assets.

Cadbury, which today reports its figures for 1989, is keen to restore the value of its balance sheet after spending some £700m (\$1.18bn) on a series of acquisitions last year. There were large goodwill write-offs and analysts think that shareholders' funds now

stand at £350-360m compared to borrowings of £440-450m, making it difficult for the company to make further large acquisitions without the inconvenience of seeking shareholder approval.

Cadbury is likely to argue that the value of the brands acquired last year - which include Trebor and Bassett - ought to be on the balance sheet, but ought not to be written off until such time as there has been a permanent and demonstrable diminution in that value, contrary to draft rules issued by the ASC early this month. This formula would be akin to that followed by other companies in the food and drinks sector, including

Guinness, United Biscuits and Reckitt & Colman.

The company signalled its intention to value its brands when it bought the Crush fizzy drinks business last September for £22m.

Since then, however, the ASC has issued its exposure draft on accounting for goodwill and a technical release on brand accounting, which say that goodwill and brands should be on the balance sheet, but should also be written off against profits over a period normally not exceeding twenty years.

It is likely that the 100 Group of senior finance directors will come out publicly against the goodwill proposals next month.

Ifil rises on investment policy

By Haig Simonian

NET profits at Ifil, one of the main holding companies of Italy's Agnelli family, jumped by around 50 per cent to L22bn (\$35.6m) last year according to preliminary results. Pre-tax earnings, which were not revealed, rose by about 40 per cent before extraordinary items, the company said.

The sharp increases follow a highly active investment policy by Ifil in the past two years, which has brought a sharp rise in the value of its investment portfolio to L2.25bn at the end of last year, against L1.44bn at the same time in 1988.

Among the new ventures have been a move into the hotel business through a joint venture with Accor, the French hotels and catering group, and the acquisition, in conjunction with BSN, the French foods group, of Galbani, Italy's leading producer of cheeses last July.

Ifil and BSN have been working together increasingly closely since 1987, when the two companies took shareholdings in each other. Last March they bought into Star foods, an Italian foods group.

The rise in earnings follows

marked improvements in the performance of its main investments in the past 12 months.

Turnover at Fiat, the motors and engineering group in which Ifil has a stake, rose by 18 per cent, while there have been double-digit sales increases at BSN, and in the group's investments in the Italian foods sector.

Among future plans are a further expansion of the group's hotel activities with Accor, with the construction or modernisation of hotels in Italy providing some 2,000 rooms.

Bull posts FFr267m loss following restructuring

By George Graham

BULL, the French state-owned computer group, has reported a net loss of FFr267m (\$46.7m) for 1989, following a FFr405m provision for the cost of restructuring its operations and slashing its workforce.

The group had lost FFr50m in the first half of 1989, but recovered in the second half, where its sales are seasonally concentrated.

For the whole year, however, Bull's gross cash flow showed a decline of 19 per cent to FFr2.31bn.

Total sales rose by 4 per cent to FFr32.72bn, excluding the Zenith computer division, which Bull acquired in October, to buy for up to \$35m, subject to an audit of the division's asset value.

Zenith Electronics, from which it bought the division, announced last week that it was involved in a "major dispute" over the final price to be paid, following a sharp deterioration in the business in December.

Mr Francis Lorenz, Bull's chairman, said that Zenith

had been fully taken over and was operationally integrated into the group's organisation, but that there was still a disagreement between Bull and Zenith over the net asset value of the company, which would affect the price paid.

In any hypothesis, the value will be around \$500m, but there is a divergence of view on the value of the business and the value of the stocks, Mr Lorenz said.

"Either we will reach agreement in the next 15 days, or it will go to arbitration as foreseen in the purchase agreement," he added.

Bull said it had doubled its sales last year of systems using Unix, the computing standard devised by AT&T, of which the French company has been one of the leading advocates.

Mr Lorenz said the situation of the computer market was difficult, but also presented an opportunity for Bull. "The market is not fundamentally saturated," he said.

SecPac appoints chief to reshape investment arm

By David Lasciolla, Banking Editor

SECURITY PACIFIC, the Los Angeles-based banking group, took its plans to reshape its investment banking activities a stage further by appointing a president and chief executive officer for Security Pacific Alliance, the company's investment arm.

He is Mr Donald Johnson, vice chairman of Burns Fry, SecPac's Canadian stockbroker affiliate.

Under the Alliance plan, SecPac intends to sell 51 per cent of its holding in its three main investment banking and brokerage affiliates to their staff. These are Burns Fry, Hoare Govett in the UK, and Hoare Govett Asia. This may be done in stages with a stake of 25 per cent being sold initially.

The change reflects Security Pacific's cooling interest in investment banking, and its desire to funnel future growth into the domestic US market. Mr Peter Voss, the head of Security Pacific's London operations, denied the plan entailed cutbacks in Hoare Govett's European business.

NEW ISSUE

This announcement appears as a matter of record only.

February, 1990

Nippon Telegraph and Telephone Corporation
(Incorporated in Japan under the Japanese Commercial Code and The Nippon Denshin Denwa Kabushiki Kaisha Law)

ECU 150,000,000

10 per cent. Notes due 1995

Swiss Bank Corporation Investment Banking	Mitsubishi Trust International Limited
Nomura International	UBS Phillips & Drew Securities Limited
Paribas Capital Markets Group	Bank of Tokyo Capital Markets Group
Algemene Bank Nederland N.V.	Banque Générale du Luxembourg S.A.
Banque Bruxelles Lambert S.A.	Crédit Commercial de France
BNP Capital Markets Limited	Credit Suisse First Boston Limited
Crédit Lyonnais	Deutsche Bank Capital Markets Limited
Daiwa Europe Limited	IBJ International Limited
Generale Bank	J.P. Morgan Securities Ltd.
Merrill Lynch International Limited	Société Générale
The Nikko Securities Co., (Europe) Ltd.	

U.S. \$250,000,000

Régie des installations olympiques

Floating Rate Notes Due November 1994

Unconditionally guaranteed by
Province de Québec

Interest Rate	8.375% per annum
Interest Period	28th February 1990 31st May 1990
Interest Amount per U.S. \$50,000 Note due 31st May 1990	U.S. \$1,070.14

Credit Suisse First Boston Limited
Agent Bank

U.S. \$100,000,000

First Bank System, Inc.

**Floating Rate Subordinated
Capital Notes Due 1997**

Interest Rate	8½% per annum
Interest Period	28th February 1990 31st May 1990
Interest Amount per U.S. \$50,000 Note due 31st May 1990	U.S. \$1,086.11

Credit Suisse First Boston Limited
Agent Bank

U.S. \$125,000,000

**BANK OF BOSTON
CORPORATION**

**Floating Rate
Subordinated Notes Due 1998**
Issued 28th August 1988

Interest Rate	8.425% per annum
Interest Period	28th February 1990 31st May 1990
Interest Amount per U.S. \$50,000 Note due 31st May 1990	U.S. \$1,076.53

Credit Suisse First Boston Limited
Agent Bank

NOTICE OF REDEMPTION

Nippon Sheet Glass Company, Limited

U.S. \$25,000,000 3¼ per cent. Convertible Bonds Due 1994
(the "Bonds")

Notice is hereby given that, pursuant to Condition 8(C) of the Bonds, Nippon Sheet Glass Company, Limited (the "Company") has elected to exercise its right to and shall, redeem on 30th March, 1990, all of the outstanding Bonds at a Redemption Price of 101¼% of their principal amount together with accrued interest to such date of redemption.

Payment of the redemption price will be made on and after surrender of the Bonds, together with all coupons appertaining thereto maturing on or after 30th March, 1990, at any of the following Paying Agents:

The Sumitomo Bank, Limited, London Branch
Temple Court, 11 Queen Victoria Street, London EC4N 4TA

Daiwa Europe Limited
5 King William Street, London EC4N 7AX

The Sumitomo Trust and Banking Company, Limited, London Branch
62-63 Threadneedle Street, London EC2R 8BR

Kreditbank S.A. Luxembourggoise
43 Boulevard Royal, Luxembourg

Morgan Guaranty Trust Company of New York
Avenue des Arts 35, B-1040 Brussels

The Sumitomo Bank, Limited, Brussels Branch
Avenue des Arts 21-22, B-1040 Brussels

The Sumitomo Bank, Limited, Düsseldorf Branch
Immermannstrasse 14-16, 4000 Düsseldorf 1

Swiss Bank Corporation
Aeschenvorstadt 1, CH-4002 Basle

From and after 30th March, 1990, interest on Bonds will cease to accrue.

The aggregate principal amount of Bonds outstanding as of 8th February, 1990 was U.S. \$30,000,000. Prior to 30th March, 1990, the Bonds may be converted into shares of Common Stock of the Company at the conversion price (with Bonds taken at their principal amount translated into Japanese Yen at the rate of ¥226.30 equals U.S. \$1) of ¥15.90 per share of Common Stock. Each Bondholder who wishes to convert his Bonds should deposit his Bonds, together with all unremitted coupons, with any of the Conversion Agents being the same as the Paying Agents specified above, accompanied by a notice of conversion (the form of which notice is available from any of the Conversion Agents). SUCH CONVERSION RIGHTS WILL TERMINATE AS TO ALL BONDS AT THE CLOSE OF BUSINESS ON 30TH MARCH, 1990.

For the information of the Bondholders, the reported closing price of the Common Stock of the Company on the Tokyo Stock Exchange on 21st February, 1990 was ¥1,080.00. The selling price for U.S. Dollars of telegraphic transfer against the Yen vis-à-vis customers quoted by a leading authorised foreign exchange bank in Tokyo on 21st February, 1990 was U.S. \$1 equals ¥148.45.

Dated: 28th February, 1990.

Nippon Sheet Glass Company, Limited.

U.S. \$250,000,000

**Canadian Imperial Bank
of Commerce**
(A Canadian Chartered Bank)

Floating Rate Deposit Notes due 2005

In accordance with the provisions of the Notes, notice is hereby given that the interest period from September 28, 1989 to March 28, 1990 the rate for the first interest sub-period from February 28, 1990 to March 28, 1990 has been determined at 8½% per annum, and therefore the amount of interest payable against Coupon No. 10 on the relevant interest payment date March 28, 1990 will be U.S. \$424.56.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank

February 28, 1990

CHASE



JUST ANOTHER FRIENDLY TAKEOVER.

The last thing a company making a strategic acquisition needs is a battle. And at Salomon Brothers we understand this.

In fact, we've made a specialty of finding the perfect fit for our clients; anywhere in the world.

On top of that, we make sure that an acquisition that starts friendly, stays friendly.

After all, we believe that businesses should make money. Not war.

Salomon Brothers

EUROPEAN HIGH TECHNOLOGY

The Financial Times proposes to publish this survey on:

20th March 1990

For a full editorial synopsis and advertisement details, please contact:

Meyrick Simmonds
on 01-873 4540

or write to him at:

Number One
Southwark Bridge
London
SE1 9HL

FINANCIAL TIMES
EUROPE & BUSINESS NEWSPAPER

Can. \$75,000,000
Province of New Brunswick
Floating Rate Notes
due May 1994

Notice is hereby given that in respect of the interest period from February 28, 1990 to May 31, 1990, the Notes will carry an interest rate of 13 1/4% per annum. The amount payable on May 31, 1990, against Coupon No. 24 will be Can. \$241.81 for Bearer Notes of Can. \$10,000 principal amount and Can. \$24.18 for Bearer Notes of Can. \$1,000 principal amount.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank
February 28, 1990

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INTERNATIONAL COMPANIES AND FINANCE

Turner sues Drexel over alleged securities breach

By Janet Bush in New York

TURNER Broadcasting System, the cable television empire of Mr Ted Turner, yesterday filed suit against Drexel Burnham Lambert alleging fraud and securities violations.

Turner Broadcasting, which bought nearly \$10m worth of short-term debt from Drexel shortly before the Wall Street house filed for bankruptcy protection two weeks ago, alleges that Drexel failed to disclose its deteriorating financial position.

The company is asking for \$7m in compensatory and punitive damages in the suit filed in the federal court in Atlanta because the debt - in the form of promissory notes - was written promises to pay a specific sum of money on a certain date - has not and will not be paid.

On January 24, Turner Broadcasting bought a \$4.96m Drexel promissory note due on February 28 and another worth \$4.96m on February 11, two days before Drexel filed for Chapter 11.

The company said in its filing that it did not intend to pay \$3m which it owes to



Ted Turner: seeking \$7m

Drexel on a note it issued on February 12. Since Drexel filed for bankruptcy, it has been beset with an inevitable flurry of legal controversy and jockeying for position among its creditors.

Houston-based First City Bancorp, which has a subsidiary owed \$25m by Drexel, filed suit in bankruptcy court in Manhattan last week asking for a special hearing on substantial bonuses which Drexel

paid to executives shortly before it collapsed. The hearing is scheduled for tomorrow.

Creditors had a conference call on Monday to discuss strategy and were expected to meet yesterday with Mr Harold Jones, the US trustee who is overseeing the Drexel bankruptcy.

Of particular interest at this stage of the proceedings is whether funds placed by the parent company into its subsidiaries can be recovered.

Drexel Burnham Lambert has moved in the federal court to have an oversight committee of independent directors expand its role to oversee the liquidation of Drexel's assets, a US judge ruled.

The oversight committee was formed in 1989 as part of Drexel's settlement of charges by the Securities and Exchange Commission.

As set up by the SEC, the oversight committee was asked to watch over the operations of Drexel and its subsidiaries. The committee's duties include control over the use of assets and other business matters.

Drugs group in court move to scrap joint venture with Bolar

By Karen Zagor in New York

BOLAR Pharmaceutical, the stricken US generic drug manufacturer, is being sued by KV Pharmaceutical to dissolve and liquidate a joint venture between the two companies to market certain generic drugs.

Bolar was one of the most successful generic drug makers before it was forced to recall most of its products in January in the wake of investigations by the Food and Drug Administration (FDA).

The suit charges that the company is incapable of performing its obligations under the joint venture agreement and has engaged in conduct that will prejudice the joint venture's business.

The joint business was formed last year and was to run until at least 2001.

Bolar's credibility as a drug maker has been undermined by allegations that the company falsified lab-test results and used the results in FDA

applications to market its drugs.

Bolar is also being charged by the Securities and Exchange Commission (SEC) with failing to notify investors promptly after it suspended delivery of more than 70 drugs in February.

Bolar shares plummeted 31% to \$6 at midday yesterday in New York. As recently as January, Bolar's shares traded in a range of \$15 to \$18, and were as high as \$23 last year.

KV, a St Louis-based pharmaceutical company which pioneered controlled-release drug delivery, is claiming damages against Bolar of more than \$18m.

However, the company said it would settle its claims and discontinue the litigation if Bolar dissolved the joint venture, released KV from obligations to Bolar or to the joint venture and paid KV \$187,500 for reimbursement of KV's share of

packaging charges which were allegedly inappropriately deducted by Bolar.

Bolar said it had advised KV's representative that Bolar "intends to take all appropriate action to enforce its rights under the joint venture agreement."

In 1989 Bolar sold two products under the pact with KV. The two accounted for about 3.6 per cent of Bolar's net sales and 3.3 per cent of income before taxes and special items, excluding previously announced recalls.

Bolar also said yesterday that it was being sued on a class action basis in the Federal District Court of New York for alleged "fraud and deceit and negligent misrepresentation, in connection with the company's alleged failure to disclose its decision to suspend shipment of its products from February 5 through February 7."

Good year for US retail duo

By Roderick Oram in New York

WAL-MART Stores and Woolworth, two leading US retail chains, have reported sharply higher results for last year and forecast further growth for this year.

Wal-Mart, the third largest group after Sears, Roebuck and K mart, turned in net profits for the fourth fiscal quarter ended January 31 of \$425.9m, or 75 cents a share, against \$323.2m, or 57 cents, a year earlier. Sales rose 24 per cent to \$3.11m from \$2.53m.

For the full fiscal year, net profits rose to \$1.08m, or \$1.90 a share, from \$837.2m, or \$1.48 a share, from 1989. Sales rose 25 per cent to \$25.81m from \$20.65m. At year end, it had 1,528 stores, up 11 per cent from 1,379 a year earlier. Sales revenues of \$25.81m grew 11 per cent during fiscal 1989.

Mr David Glass, president,

said Wal-Mart planned further "aggressive expansion" this year.

Based in Arkansas and heavily concentrated in the Midwest, south-east and south-west, the company is beginning to open stores in the north-east and far west. It plans, for example, to open some six to 10 stores in California this year.

Woolworth reported net profits of \$175m, or \$2.75 a share, for the fiscal fourth quarter ended January 27 against \$144m, or \$2.33 a year earlier. Sales rose 9.5 per cent to \$2.62m from \$2.35m.

For the full fiscal year net profits were \$328m, or \$5.11, against \$288m, or \$4.47. Sales rose 9.1 per cent to \$3.93m from \$3.59m. All but one of its divisions, Richmann Brothers, a small menswear chain,

improved their performances last year.

The group's German subsidiary benefited significantly from the opening of the East German border in November. At the beginning of the fourth quarter, the subsidiary's profits were down slightly from year earlier levels. However, for the year it turned in operating profits of \$78m against \$74m.

East Germans "had quite a meaningful impact on sales," Woolworth official said. Initially they poured into the group's stores in West Berlin for goods they could not buy in East Germany. Buying has since spread to its stores all along the border.

The West German operation consists of 223 general merchandise stores and 163 specialty stores.

Canadian banks hit by low interest repayments

By Bernard Simon in Toronto

LOWER interest payments by Third World debtors dampened first-quarter earnings at Bank of Nova Scotia and Bank of Montreal, Canada's third and fourth largest banks.

BNS's net income fell slightly to C\$148.1m (US\$124.5m), or 71 cents a share, from C\$151m, or 78 cents a share. Net interest income dropped to C\$495.8m from C\$498.3m, as rising interest rates pushed up interest charges faster than receipts. Among Canadian banks, BNS obtains a relatively large proportion of its funds from the wholesale market.

Assets grew by 10 per cent to C\$83.4m, including a 21 per cent jump in mortgages. BNS overtook Bank of Montreal last year as the country's third largest bank, but its return on average assets slipped from 79 cents to 72 cents per C\$100.

Earlier this week, Moody's, the US credit rating service, downgraded BNS's senior debt from double-A2 to double-A3 because of the bank's exposure to US real estate and leveraged buyouts.

Despite almost unchanged net interest income, Bank of Montreal posted a rise in net earnings to C\$179.6m, or C\$1.50 a share, for the three months ended January 31, from C\$150.8m, or C\$1.39 a share, a year earlier.

Assets at the end of January were C\$80.1m, up from C\$76m, reflecting double-digit growth in Canadian mortgages and other Canadian loans. Return on assets advanced from 77 cents to 89 cents per C\$100.

BMO said that its earnings were skewed by the impact on its Brazilian subsidiary of adjustments to take account of high inflation in that country. Under present accounting rules, these adjustments are charged to shareholders' equity, whereas BMO feels it would be more equitable to make them a charge against income. Adjusting for the Brazilian unit, BMO earned C\$140.8m in the first quarter, up 17 per cent from the previous year.

Almost one fifth of BMO's income came from its Chicago-based subsidiary Harris Bankcorp, which reported net income of US\$28.3m.

Neither BMO nor BNS made any provisions for their Third World debt in the first quarter, after adding substantial amounts last year.

Troubled Texas bank group to sell subsidiary

MCORP, the Texas-based banking group which entered Chapter 11 bankruptcy proceedings on March 31 last year, is to sell its MBank El Paso subsidiary to a private investor group led by the bank's management, Reuters reports.

MBank El Paso had assets of \$1.1m and deposits of \$48m at December 31, 1989. The sale is for an undisclosed amount of cash in redemption of all the issued and outstanding stock of MBank El Paso. Subject to bankruptcy court approvals, it is expected to be completed before September 30, 1990.

WEEKEND FT

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INTERNATIONAL COMPANIES AND FINANCE

Clash pushes Whitlam to quit bank

By Chris Sherwell in Sydney

AN ACrimonious clash of personality, principle and practice has split the high-profile duo at the helm of the eponymous Australian investment bank Whitlam Turnbull.

Mr Nicholas Whitlam, 44-year-old son of ex-Prime Minister Mr Gough Whitlam and former head of the State Bank of New South Wales, resigned as managing director of the bank on Monday.

His erstwhile colleague, 36-year-old Mr Malcolm Turnbull, the former lawyer who in 1986-87 successfully defended author and former spy Mr Peter Wright against the UK Government's attempts to stop publication of his book, *Spycatcher*, about his activities - will stay with the business.

Mr Whitlam is selling his stake to Mr Turnbull and Mr Neville Wran, a former New South Wales state premier who is also staying on. The three controlled 75 per cent of the bank with the remainder held by B&C, the UK finance house.

B&C acquired its 25 per cent share in mid-1988 after Mr Kerry Packer sold his interest. Mr Packer, for whom Mr Turnbull had worked both as a jour-



Neville Wran (left) and Malcolm Turnbull, to head bank with new name, following departure of co-founder Nicholas Whitlam

nalist and lawyer, was one of the bank's original backers when it started up a year earlier. So too was the late Mr Larry Adler of FAI Insurance, whom Mr Packer subsequently bought out.

Inevitably, B&C's Mr John Gunn has been closely involved in the wrangle. Although B&C is staying on as a shareholder, it is thought to have negotiated better terms for repayment of the A\$10m

with Mr Whitlam and Mr Turnbull joint chief executives. In the end it was a question of whether one or the other would leave.

Mr Wran seems to have sided with Mr Turnbull, and the expectation now is that other senior staff will leave.

Whitlam Turnbull made its partners considerable sums of money by charging high fees for work on several high profile matters - among them Mr Packer's current audacious bid for Bond Media, the Western Australian Government's difficult dealings with the collapsed Rothwells group and the Bond empire. Mr Warwick Fairfax's financial woes after acquiring the John Fairfax newspaper group and the failed Ranks Hovis MacDougall takeover of food giant Goodman Fielder Wattle.

It was unclear yesterday what name the bank would adopt under Mr Turnbull and Mr Wran. Nor is it known what Mr Whitlam will do next, although the terms of his departure allow him to continue in the investment banking business.

NZ Equities calls in receiver

By Terry Hall in Wellington

RECEIVERS were appointed yesterday to New Zealand Equities (NZE), the company which had the best performing stock on the New Zealand bull market of 1989.

NZE's Hong Kong associate Paladin has been involved in a bitter takeover battle with Taiwanese interests.

The company borrowed heavily to finance a string of big purchases including that of UEB Industries, a leading packaging and carpet concern which it bought from NZ Forest Products immediately before the stock market crash in October 1987.

This caused severe liquidity problems and NZE desperately sought to restructure itself mainly by selling UEB's assets. It faced bitter court action when it attempted to wind up the staff superannuation

scheme, directing some NZ\$5m (US\$3.5m) of employees' contributions back to the parent company.

In 1988 NZE attempted to ease its financial problems by merging with its successful Hong Kong associate Paladin, which it had launched in 1985 for international investing purposes.

In 1989 Taiwanese interests, through a company known as Laissee, or Lucky Money, set out to frustrate the takeover and acquired a shareholding. This led to a protracted series of international legal hearings in the Bermuda, Hong Kong and New Zealand courts.

Last week Mr Peter Francis, NZE chief executive, said that negotiations were advancing towards a settlement which would leave Laissee with a substantial holding but NZE

with control. Increasing financial pressures on NZE became evident this month when Mr Peter Stasany of Touche Ross, the accountancy firm, was made receiver of its subsidiary Packaging House, a national distributor of adhesives and packaging materials. Packaging House owed unsecured creditors some NZ\$8m.

Yesterday Mr Stasany was also appointed receiver of NZE, Asia Pacific Trading Corporation and UEB Industries.

There was speculation yesterday that New Zealand Equities Futures, a profitable subsidiary, would be sold by the receivers shortly. NZE owns 66 per cent of the company, which was formerly known as Anthony Marquet, a founding member of the New Zealand Futures Exchange.

Elderbank to give up bank licence

By Terry Hall

ELDERBANK, the New Zealand banking operation of Elders IXL's finance subsidiary, yesterday confirmed it was to renege its operations and relinquish its banking licence.

It said this followed an unsuccessful search for a buyer willing to continue to run the company as a going concern to protect jobs.

The decision was expected and followed speculation that the Australian parent was seeking to wind down and sell many of its New Zealand operations to improve liquidity.

Late last week the company suddenly cancelled a meeting at which it had been expected to announce investment in the forestry operations of Elders Resources and possibly the company's substantial New Zealand stock and station agency business.

Elderbank was an ambitious attempt by Elders to become a leader in New Zealand investment. It spent large sums acquiring assets to set up a finance company, a Treasury, a foreign exchange and a share-broking operation. Last November, in what Elderbank said was an overall contraction in the industry, it said it was moving away from lending and Treasury activities to focus on investment banking.

The bank sold its broking operation Francis Allison Symes. Yesterday, Elderbank said its Treasury would cease trading in new foreign exchange and futures contracts. All existing contracts would be honoured, but the company would reduce its assets from the current level of some NZ\$214m (down from NZ\$350m in November) to NZ\$50m (US\$32m). The rural finance subsidiary would continue to operate through Elders Pastoral.

Elders said last year that its banking licence, one of 21 issued to registered banks, was a "tangible sign of Elders' commitment to New Zealand."

Special gain boosts Amcor

By Chris Sherwell

STRONGER EARNINGS from two divisions, with abnormal gains from cutting its stake in transport group Mayne, Amcor, have secured an interim profits rise for Amcor, the Australian paper and packaging group.

Figures released yesterday showed an after-tax equity-accounted profit of A\$104.1m (US\$80m) for the six months to December, up 26 per cent from the A\$82.5m (US\$62m) in the corresponding period the previous year. Sales revenues climbed 31 per cent to A\$2.17bn.

The profit figure includes A\$35m in contributions from associated companies, of which the most important was Mayne News. Also Amcor's reduction in its shareholding from 49.6 per cent to 38.6 per cent yielded a profit of A\$21.8m.

Regarding mainstream operations, the group said the results reflected the impact of high interest costs, continued tight margins in the domestic packaging market and a general slowdown in economic activity at the end of 1989.

The packaging division

remained the biggest contributor to profit and sales. But whereas sales soared from A\$670m to A\$1.02bn, profits before interest and tax only moved from A\$377m to A\$83m, mainly reflecting losses made by APM Packaging in its battles with the Smorgon group, which have now been resolved.

By contrast, Australian Paper Manufacturers, the paper and pulp division, sharply increased its contribution to profit before interest and tax from A\$41m to A\$58m. The withdrawal of the Smorgon group from paper manufacturing was a principal reason.

The contribution to profit from Brown & Dureau, the trading and distribution division, also surged, from A\$12m to A\$20m. This was due mainly to the acquisition of Edwards Dunlop, which helped the division's sales surge to A\$326m from A\$180m.

During the period Amcor bought three corrugated box plants from Smorgon, and Twinpak, a Canadian plastics manufacturer. Sales of assets and investments realised

A\$70m, and another A\$230m was raised through a successful one-for-eight rights issue.

Earnings per share were 23.6 cents, up from 22.3 cents, and directors lifted the interim dividend to 13 cents, franked to 9.75 cents, compared with 12.5 cents previously.

Amcor's resources group, yesterday reported a surge in first half equity accounted net profits to A\$21.8m from A\$13.8m previously, on sales A\$13.42m ahead of A\$81.73m. Reuter reports from Sydney.

Commenting on the results, the group said: "Coming off a sound financial base of strong cash flow from the coal and gold operations, [and with] new projects in Australia and base metals, the company continues to demonstrate a strong growth trend."

Production from the Sigul gold mine in Guinea, West Africa, rose to 21,801 ounces from 10,089 ounces. The A\$10m Pan West mine in Western Australia opened on schedule last Friday. Earnings per share advanced to 13.1 cents from 8.4 cents.

Grasim takes a quiet leap up the ranks

Gita Piramal on the Indian company's moves to grow and diversify

Without fuss or flamboyance, Grasim Industries, which commands 90 per cent of the Indian market for viscose staple fibres, has set out a massive Rs24.2bn (\$1.4bn) diversification programme.

Spread over the next four years, the company proposes to invest heavily in oil refining, petrochemicals, iron and steel, hydrogen peroxide and glass shells for television sets.

Perhaps the most exciting of these new ventures is a Rs6.62bn refinery planned at Mangalore, in the state of Karnataka. Conceived more than five years ago, the project was put on the back burner while government planners dithered over the root question of how many refineries India needed in the eighth economic plan, which runs from 1991-96.

Last month Mr V.P. Singh's Government cleared the controversial project. The refinery, a joint venture between chemical and the public sector Hindustan Petroleum Corporation, envisages the refining of 3m tonnes per annum (tpa) of crude oil.

The project report which Grasim has submitted to the Government links the refinery to a naphtha cracker capable of producing 150,000 tpa of ethylene and several downstream products. "All over the world, the latest concept is that petrochemical complexes should be built near refineries, not only because of significant reduction in capital costs," says Mr M.C. Bagrodia, Grasim's senior executive president.

However, the Government has not decided yet on the Mangalore refinery's Rs6.78bn petrochemical complex. If approved, it would enhance the refinery's profitability.

But Mr Aditya Birla, Grasim chairman, says: "Even without the naphtha cracker, we are still keen on the refinery. We will not wait for the cracker to be sanctioned." He points out the host of technical collaborations which Grasim has tied up for the project, and a clutch of senior appointments to technical and managerial positions. "We are fully prepared once the Government gives all the clearances."

Although the Mangalore refinery has progressed slowly, the case is the opposite for Grasim's second most ambitious greenfield venture: a Rs4bn, 600,000 tpa gas-based sponge

iron plant at Raigarh, in Maharashtra. This month Grasim signed a joint venture with Kudremukh Iron Ore Company for its supply of pellets.

Technical collaborations with Davy Dravo of the US and Mexico's Hylsa, and a gas allocation deal with India's Oil and Natural Gas Commission, have already been tied up. The plant is expected to be commissioned in the second quarter of 1992.

And Grasim is mapping out a blueprint for the sponge iron plant's forward integration by applying for permission to build a 1,500 tpa of hot rolled coils.

Meanwhile Grasim is looking at a Rs300m project to manufacture hydrogen peroxide. Currently Mr Nasil Wadia's Bombay Dyeing is India's sole manufacturer of this gas. But with the aggressive Delhi-based Thapar group also interested in such a venture, there may not be sufficient demand for three such plants.

The only project for which Grasim has some substantial divestiture is a Rs250m proposal to manufacture glass shells for colour televisions. This month a Grasim team flew to Japan to negotiate a tie-up with Asahi Glass, but with the bottom falling out of the Indian colour television market, Grasim may drop the idea.

If only half these projects are built, Grasim, with yearly sales of Rs8.35bn, will leap upward in terms of assets, sales, staff numbers and range of operations.

All of these securities having been sold, this advertisement appears as a matter of record only.

28,750,000 Shares



The Reader's Digest Association, Inc.

Class A Nonvoting Common Stock

(par value \$0.01 per share)

4,600,000 Shares

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UBS Phillips & Drew Securities Limited

S. G. Warburg Securities

24,150,000 Shares

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February, 1990



U.S. \$100,000,000

Floating Rate Participation Certificates Due 1992

issued by Morgan Guaranty GmbH for the purpose of making a loan to

Istituto per lo Sviluppo Economico dell'Italia Meridionale

(a statutory body of the Republic of Italy incorporated under Law No. 296 of April 11, 1953)

In accordance with the terms and conditions of the Certificates, the rate of interest for the Interest Determination Period 28th February, 1990 to 30th March, 1990 has been fixed at 8 1/4%. Interest accrued for the above period and payable on 31st July, 1990 will amount to US\$70.31 per US\$10,000 Certificate.

Agent
Morgan Guaranty Trust Company of New York
London Branch



U.S. \$100,000,000

Neste Oy

Floating Rate Notes Due 1994

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from 28th February, 1990, to 31st August, 1990, the Rate of Interest will be 8 1/4% per annum. The interest payable on the relevant Interest Payment Date, 31st August, 1990, will be U.S.\$437.84 for each U.S.\$10,000 principal amount of the Notes.

Agent Bank:
Morgan Guaranty Trust Company of New York
London



Investors In Industry International B.V.

\$125,000,000

Guaranteed Floating Rate Notes 1994

for the three month period 26th February, 1990 to 29th May, 1990

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 15 1/4% per annum and that the interest payable on the relevant interest payment date, 29th May, 1990, against Coupon No. 10 will be £384.38 from Notes of £10,000 nominal and £38.44 from Notes of £1,000 nominal.

S.G. Warburg & Co. Ltd.

Agent Bank

Hill Samuel Finance B.V. US\$ 30,000,000 Floating Rate Notes due 1996

US\$ 30,000,000

Floating Rate Notes due 1996

In accordance with the provisions of the Notes, NOTICE IS HEREBY GIVEN that for the Interest Period from 28th February, 1990 to 31st August, 1990 the Rate of Interest will be 8 1/4% per annum and that the interest payable on the relevant Interest Payment Date, 31st August, 1990, against Coupon No. 13 will be US\$ 440.83

Agent Bank: Morgan Guaranty Trust Company of New York London

FIRST BANK SYSTEM, INC. US\$250,000,000 Subordinated Floating Rate Notes due 2018

US\$250,000,000

Subordinated Floating Rate Notes due 2018

Notice is hereby given that for the Interest Period from 28th February, 1990 to 31st May, 1990 the Rate of Interest will be 8 1/4% per annum and that the interest payable on the relevant Interest Payment Date, 31st May, 1990 will amount to US\$217.22 per US\$10,000 Note and US\$5,430.56 per US\$250,000 Note.

Agent Bank: Morgan Guaranty Trust Company of New York London

BANQUE NATIONALE DE PARIS US\$ 100,000,000 9 1/4% SERIAL A NOTES DUE 2005 AND 2006 WARRANTS TO SUBSCRIBE US\$ 100,000,000 9 1/4% SERIAL B NOTES DUE 2005 AND 2006

NOTES DUE 2005 AND 2006

NOTICE OF INITIAL REDEMPTION

Notice is hereby given that pursuant to the Agency Agreement dated December 17th, 1982 between BNP and the Agency (LUXEMBOURG S.A.) the following Notes Series A in the principal amount of US\$ 100,000,000 have been redeemed by lot and are due for redemption at 100% plus accrued interest at the office of the Paying Agent on March 15th, 1990.

8610 To 8701 included

The Paying Agent: BANQUE NATIONALE DE PARIS (LUXEMBOURG) S.A.

Caisse Centrale de Coopération Economique Ecu 200,000,000 Floating Rate Notes due 2005 and 2006

Ecu 200,000,000

Warrants to subscribe up to Ecu 200,000,000 7 1/4% guaranteed notes due 2005

S/N Code: 116433 // S/N Euro-clear 17346

In accordance with the provisions of the notes, notice is hereby given that for the interest period February 28, 1990 to May 25, 1990 the notes will carry an interest rate of 11 1/4% per annum. Interest payable on the relevant interest payment date 25th May 1990 will amount to Ecu 285.25 per Ecu 100,000 note and to Ecu 2,852.50 per Ecu 100,000 note.

Agent Bank: Banque Paribas Luxembourg

Caisse Centrale de Coopération Economique Ecu 200,000,000 Floating Rate Notes due 2006

Ecu 200,000,000

NOTICE OF REDEMPTION THERMO INSTRUMENT SYSTEMS INC. 6 3/4% CONVERTIBLE SUBORDINATED DEBENTURES, DUE 2003

NOTICE IS HEREBY GIVEN that Thermo Instrument Systems Inc. (the "Company") has exercised its right, pursuant to Section 6 of the Agreement dated as of July 20, 1989, to redeem on March 30, 1990 (the "Redemption Date") all of the Company's then outstanding 6 3/4% Convertible Subordinated Debentures, due 2003 (the "Debentures").

REDEMPTION OF THE DEBENTURES

Redemption Date: March 30, 1990

Redemption Price: The redemption price of the Debentures is 106.75% of the principal amount of the Debentures, together with interest accrued from July 20, 1989 to March 30, 1990 in the amount of \$46.79 per \$1,000 principal amount of Debentures, making a total of \$1,114.29 payable on March 30, 1990, for each \$1,000 principal amount of Debentures not converted prior to the close of business on the Redemption Date.

Cancellation of Interest and Rights of Debentureholders: On the Redemption Date, the redemption price of the Debentures not converted on or prior to the close of business on the Redemption Date will become due and payable and interest on the Debentures will cease to accrue. The Debentures will no longer be deemed outstanding after the Redemption Date and all rights with respect thereto will cease, except the right of the holders to receive the redemption price and interest accrued to the Redemption Date.

Redemption Procedure: Payment of the amount to be received on redemption will be made by the Company pursuant to Section 6 of the Agreement dated as of July 20, 1989 and subsequent attached to any Bearer Debentures at any time on or after the Redemption Date at any of the locations set forth below at the end of this notice.

CONVERSION OF DEBENTURES INTO COMMON STOCK

Prior to the close of business on the Redemption Date, the principal amount of any Debentures, or any portion thereof that is \$1,000 or a multiple of \$1,000, may be converted at the option of the holder into shares of Common Stock of the Company at a conversion price of \$10.50 per share (approximately \$8.54 shares for each \$1,000 principal amount of Debentures converted).

Conversion Procedure: The Debentures may be surrendered for conversion prior to the close of business on the Redemption Date together with a written notice of election to convert such Debentures at any of the locations set forth at the end of this notice.

THE RIGHT TO CONVERT THE DEBENTURES SO CALLED FOR REDEMPTION SHALL TERMINATE AT THE CLOSE OF BUSINESS ON THE REDEMPTION DATE.

The Bearer and Registered Debentures may be presented for redemption or conversion at any of the following locations:

Chemical Bank
Chemical Bank House
180 Strand
London WC2R 1EX
England

Registered Debentures may be presented for redemption and Bearer or Registered Debentures may be presented for conversion at the following additional location:

Chemical Bank
55 Water Street
Corporate Trust Department
New York, New York 10041
United States

CITICORP

U.S. \$500,000,000 Subordinated Floating Rate Notes Due May 29, 1998

Notice is hereby given that the Rate of Interest has been fixed at 8.5% and that the interest payable on the relevant Interest Payment Date May 31, 1990 against Coupon No. 16 in respect of US\$10,000 nominal of the Notes will be US\$217.22 and in respect of US\$250,000 nominal of the Notes will be US\$543.56.

February 28, 1990, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

The Chase Manhattan Corporation

U.S. \$175,000,000 Floating Rate Subordinated Notes due 1997

Notice is hereby given that the Rate of Interest has been fixed at 8.625% and that the interest payable on the relevant Interest Payment Date May 31, 1990 against Coupon No. 18 in respect of US\$10,000 nominal of the Notes will be US\$220.42.

February 28, 1990, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

GRANVILLE SPONSORED SECURITIES

High Low	Company	Price	Change	Div (d)	Yield	P/E
343 275	Am. Brt. Ind. Ord.	340	0	10.3	3.0	9.2
39 19	Amstar and Rhody	20	-1	-	-	-
210 149	Borden Group Ltd	277	0	4.3	2.8	17.2
125 102	Borden Group Co. Ltd	111	0	5.0	2.4	6.7
123 74	Bray Technology	75	0	5.0	2.4	6.7
110 94	Brenntag AG, Prof.	94	-1	11.0	11.7	-
315 285	CCl Group Ordinary	314	0	14.7	4.7	3.9
225 140	CCl Group 11% Cum. Pref.	139	0	14.7	8.7	-
110 94	Carbo 7.5% Pref. Ord.	110	0	10.3	9.4	-
7.5 0.125	"Magnet Op. Wm. Vetting A Co."	0.125	-	-	-	-
5 0.125	"Magnet Op. Wm. Vetting B Co."	0.125	-	-	-	-
120 94	Ida Group	94	0	8.0	8.5	5.4
145 98	Jackson Group Ltd	108	0	3.6	3.3	12.6
232 253	Multihouse W. (Amst) Ltd	235	-2	18.0	7.5	4.8
350 360	Scotlands	360	0	18.7	5.2	6.4
300 270	Torley & Carlisle	300	0	9.3	3.3	10.5
117 100	Torley & Carlisle Cum. Pref.	100	0	10.7	10.3	-
145 106	Unilever Group Cum. Pref.	145	0	9.2	5.8	-
362 310	Veterinary Drug Co. Ltd	310	-2	22.0	7.3	9.4
370 288	W. Yates	288	0	14.2	5.6	24.0

Securities designated (SD) and (NSD) are dealt in subject to the rules and regulations of the ISE. Other securities listed above are dealt in subject to the rules of ISE. These securities are dealt in strictly on a matched buy/sell basis. Neither Granville & Co. Limited nor Granville Davies Limited are deemed to be acting as agents for these securities. * These securities are dealt in on a restricted basis. Further details available.

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77 Mansell Street, London E1 6AF
Telephone 01-488 1212
Member of ISE

Granville Davies Limited
77 Mansell Street, London E1 6AF
Telephone 01-488 1212
Member of ISE & IFA

The Kingdom of Denmark

U.S. \$200,000,000 Floating Rate Notes due August 1999

Notice is hereby given that the interest payable on the Interest Payment Date, February 28, 1990, for the period August 31, 1989 to February 28, 1990 against Coupon No. 11 in respect of US\$10,000 nominal of the Notes will be US\$436.99.

February 28, 1990, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

U.S. \$1,000,000,000

The Kingdom of Denmark

Floating Rate Notes Due 1996

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from 28th February, 1990 to 31st August, 1990 the Rate of Interest on the Notes will be 8 1/8% per annum. The interest payable on the relevant Interest Payment Date, 31st August, 1990 will be U.S. \$418.47 per U.S. \$10,000 Note and U.S. \$10,481.81 per U.S. \$250,000 Note.

Agent Bank:
Morgan Guaranty Trust Company of New York
London

MITSUI BANK (LUXEMBOURG) S.A.

société anonyme
registered office:
31-33, boulevard Prince Henri, Luxembourg
R.C. Luxembourg B. 27.953

NOTICE TO BONDHOLDERS

The holders (the "Bondholders") of the US\$500,000,000, 10 1/4 per cent. Guaranteed Bonds due 1999 (the "Bonds") issued by Mitsui Bank (Luxembourg) S.A. (the "Company") are hereby informed in compliance with Condition 12 of the Terms and Conditions of the Bonds and with Article 268 of Luxembourg Company Law of a merger proposal dated 19th February, 1990 as published in the Luxembourg Mémorial (the "Mémorial") on 28th February, 1990 (the "Mémorial") which was agreed with the Tokyo-Mitsui Bank (Luxembourg) S.A., a Luxembourg bank organized as a société anonyme and having its registered office at 33, boulevard du Prince Henri, Luxembourg, Grand-Duchy of Luxembourg (the "Bank"), pursuant to which it is anticipated that, upon approval by the shareholders of the Company and of the Bank in general meetings to be held at the respective registered offices of the Company and of the Bank on 29th March, 1990 respectively at 2.00 p.m. and at 2.30 p.m., the Bondholders being hereby invited to attend the general meeting of the Bank with consultative vote - the Company will, with effect on 1st April, 1990 (the "Effective Date"), contribute all its assets and liabilities to the Bank which will increase its corporate capital accordingly, continue its activities under the new denomination MITSUI TAIYO KOBE BANK (LUXEMBOURG) S.A. and assume all the liabilities and obligations of the Company, and in particular the entire liability and obligation of the Company under the Bonds.

It is further proposed that also on the Effective Date The Mitsui Bank, Limited, which is the parent company of the Company and the guarantor of its obligations in respect of the Bonds, should acquire the entire assets and liabilities of The Tokyo-Mitsui Bank, Limited, which is the parent company of the Bank, and continue its activities under the new denomination THE MITSUI TAIYO KOBE BANK, LIMITED.

It is further proposed that The Mitsui Taiyo Kobe Bank, Limited and Mitsui Taiyo Kobe Bank (Luxembourg) S.A. should on the Effective Date execute a Deed Poll under which Mitsui Taiyo Kobe Bank (Luxembourg) S.A. will assume liability as principal debtor in respect of the Bonds and The Mitsui Taiyo Kobe Bank, Limited will guarantee the payment of all sums payable by it as such principal debtor, all in accordance with Condition 11 of the Terms and Conditions of the Bonds.

The Directors of the Company are of the opinion that the rights of the Bondholders will not be impaired by the implementation of the above proposals and that after the Effective Date the Bondholders will have rights at least equivalent to those enjoyed prior to such date.

The Board of Directors

National Westminster Bank PLC

(Incorporated in England with limited liability)

US\$ 500,000,000 Primary Capital FRNs (Series "C") (Floating Rate Notes)

In accordance with the provisions of the Notes, notice is hereby given that for the three month interest period from February 28, 1990 to May 31, 1990, the Notes will carry an interest rate of 8 1/8% per annum. The interest payable on the relevant interest payment date, May 31, 1990 against coupon No. 18 will amount to US\$ 217.22 for Notes of US\$ 10,000 nominal and US\$ 2172.22 for Notes of US\$ 100,000 nominal.

The Agent Bank:

KREDIETBANK
S.A. LUXEMBOURG

CITICORP

U.S. \$500,000,000 Subordinated Floating Rate Notes Due October 25, 2005

Notice is hereby given that the Rate of Interest has been fixed at 8.4125% and that the interest payable on the relevant Interest Payment Date March 30, 1990 against Coupon No. 53 in respect of US\$10,000 nominal of the Notes will be US\$70.10.

February 28, 1990, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

U.S. \$500,000,000 CITICORP

Subordinated Floating Rate Notes Due January 30, 1998

Notice is hereby given that the Rate of Interest has been fixed at 8.3875% and that the interest payable on the relevant Interest Payment Date March 30, 1990 against Coupon No. 50 in respect of US\$10,000 nominal of the Notes will be US\$69.99.

February 28, 1990, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

GLOBAL ALPHA STRATEGY FUND SICAV

Notice is hereby given to holders of shares in GLOBAL ALPHA STRATEGY FUND SICAV that the

ANNUAL GENERAL MEETING of all shareholders shall be held at the registered office of the Company at 16, Boulevard Royal, Luxembourg, commencing at 11 a.m. on Monday 19th of March, 1990, to consider and vote upon the following agenda:

1) Declaration of Dividend for the year to 31st December 1989;
2) Approval of the Annual Report for the year to 31st December 1989;
3) Discharge to Directors of their duties;
4) Payment of dividend;
5) Shareholder resolutions.

Holders of bearer shares who wish to attend at the meeting should deposit their shares at the registered office of the Company at least one business day before the meeting. Copies of the Annual Meeting including financial statements will be available at the registered office 15 days before the date of the meeting.

The Annual General Meeting will be followed by an

EXTRAORDINARY GENERAL MEETING

of Shareholders to consider the following agenda:

1) Proposal recommended by the board to amend the Articles of Association of the Company in such manner as may be necessary to put the Company in accordance with the requirements of the Institut National de Luxembourg;
2) Proposal recommended by the board to amend the Articles of Association of the Company in such manner as may be necessary to put the Company in conformity with the EEC Directive and the Law of 30th March 1988.

Copies of the proposed changes to the Articles of Association are available in full from the Company.

February 28, 1990, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

CITICORP

U.S. \$350,000,000 Subordinated Floating Rate Notes Due November 27, 2005

Notice is hereby given that the Rate of Interest has been fixed at 8.4125% in respect of the Original Notes and 8.5% in respect of the Enhancement Notes, and that the interest payable on the relevant Interest Payment Date March 30, 1990 against Coupon No. 53 in respect of US\$10,000 nominal of the Notes will be US\$70.10 in respect of the Original Notes and US\$70.83 in respect of the Enhancement Notes.

February 28, 1990, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

MELLON BANK NA

USD 250,000,000 FLOATING RATE SUBORDINATED CAPITAL NOTES DUE NOVEMBER 1996

Notice is hereby given that for the period 28 February 1990 to 31 May 1990 the Notes will carry an interest rate of 8 1/8% per annum. Interest payable on 31 May 1990 will be US \$1,086.11 per US \$50,000 Note.

CHEMICAL BANK as Agent Bank

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5pm Prices. Change from previous 9pm close

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CAL Futures Ltd
50 Windsor House
50 Victoria Street
London SW1H 0BW
Tel: 01-799 2233
Fax: 01-799 1321

TIME TO
BUY
GOLD?

INTERNATIONAL CAPITAL MARKETS

World Bank 10-year deal leads spate of new issues

By Norma Cohen

A RECOVERY in world government bond markets - aided by surprising weakness in a key US economic indicator - yesterday triggered a spate of new Eurobond issues. The largest of these was a \$500m 10-year issue for the World Bank, the borrower's largest such deal in that currency in several years. The recovery in Japanese interest rates, while knocking down equity prices sharply in Tokyo, has whetted the appetite of foreign investors in European deals for the first time in years. In addition, the Japanese authorities' apparent determination to underpin the yen through intervention in currency markets has reinforced that view.

The World Bank's deal, lead managed by Nikko Securities, carries a coupon of 6% per cent and was priced at 101.125 for an effective annual yield of 5.84 per cent after a full discounting of fees. While dealers said they believed the size of the issue might make placement somewhat problematic, they termed the pricing appropriate. The deal was seen trading at a discount equal to full issue in the day. However, the issue's

launch prompted a sharp drop in the European investment Bank's 10-year per cent Eurobond launched only last week. By the end of the day, the bonds were seen well outside their fees, trading at three points below the issue price - a level indicating that the lead manager had decided not to support the issue in the face of heavy selling.

Dealers noted that the EIB securities, at a discount equal to fees, offer 15 basis points

The lead manager said the bonds were indicated to yield 65 to 67 basis points over Treasuries at launch.

In the equity warrants market, the recovery in Tokyo stock prices early yesterday allowed the launch of a \$250m deal for Mitsubishi Oil Co via Yamachi Securities. The bonds carry a fixed coupon of 2% per cent with other terms to be fixed on March 5. Yamachi said it had chosen to fix the coupon in order to reassure investors who are used to seeing indicated coupons cut by up to 1/2 point upon fixing.

However, the lead manager acknowledged that recent turbulent market conditions had forced the coupon up by at least 1/2 point. Late in the day, the deal was seen outside fees at 98 1/2 per cent.

INTERNATIONAL BONDS

less in yield than yesterday's World Bank deal. They reported wholesale switching out of the EIB issue into the new World Bank bonds.

Meanwhile, the Halifax Building Society, the UK's largest, launched a \$500m Eurobond carrying a coupon of 9% per cent and priced at 101.70 to yield 5% basis points over comparable US Treasuries. Proceeds were said to have been swapped into floating-rate sterling. The swap count equal to full issue in the day. However, the issue's

the Halifax might only have achieved funds at 10 to 12 basis points over London interbank offered rates at current rates. Also, Deutsche Bank Capital Markets announced it would launch a \$250m 10-year Eurobond for Unilever Capital Corporation, Delaware. The AAA-rated bonds will be issued as a fixed-price re-offer, the company's first such borrowing in this manner.

The lead manager said the bonds were indicated to yield 65 to 67 basis points over Treasuries at launch.

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However, the lead manager acknowledged that recent turbulent market conditions had forced the coupon up by at least 1/2 point. Late in the day, the deal was seen outside fees at 98 1/2 per cent.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Bank names
World Bank (a)	500m	6%	101 1/2	2000	1 1/2%	Nikko Sec. (Europe)
Halifax Bld. Society (b)	500m	9%	101 7/8	1995	1 1/2%	ISI Int.
Mitsubishi Oil (c)	250m	2%	100	1994	2 1/2%	Yamachi Int. (Europe)
Unilever (d)	250m	2%	100	1994	1%	Deutsche Bank
Swiss Francs (e)	200m	Zero	100	1994	1%	Barclay & Co.
Yamachi (f)	250m	2%	100	1994	1%	Yamachi Int. (Europe)
Yamachi (g)	250m	2%	100	1994	1%	Yamachi Int. (Europe)
Yamachi (h)	250m	2%	100	1994	1%	Yamachi Int. (Europe)
Yamachi (i)	250m	2%	100	1994	1%	Yamachi Int. (Europe)
Yamachi (j)	250m	2%	100	1994	1%	Yamachi Int. (Europe)
Yamachi (k)	250m	2%	100	1994	1%	Yamachi Int. (Europe)
Yamachi (l)	250m	2%	100	1994	1%	Yamachi Int. (Europe)
Yamachi (m)	250m	2%	100	1994	1%	Yamachi Int. (Europe)
Yamachi (n)	250m	2%	100	1994	1%	Yamachi Int. (Europe)
Yamachi (o)	250m	2%	100	1994	1%	Yamachi Int. (Europe)
Yamachi (p)	250m	2%	100	1994	1%	Yamachi Int. (Europe)
Yamachi (q)	250m	2%	100	1994	1%	Yamachi Int. (Europe)
Yamachi (r)	250m	2%	100	1994	1%	Yamachi Int. (Europe)
Yamachi (s)	250m	2%	100	1994	1%	Yamachi Int. (Europe)
Yamachi (t)	250m	2%	100	1994	1%	Yamachi Int. (Europe)
Yamachi (u)	250m	2%	100	1994	1%	Yamachi Int. (Europe)
Yamachi (v)	250m	2%	100	1994	1%	Yamachi Int. (Europe)
Yamachi (w)	250m	2%	100	1994	1%	Yamachi Int. (Europe)
Yamachi (x)	250m	2%	100	1994	1%	Yamachi Int. (Europe)
Yamachi (y)	250m	2%	100	1994	1%	Yamachi Int. (Europe)
Yamachi (z)	250m	2%	100	1994	1%	Yamachi Int. (Europe)

(a) Private placement. (b) With equity warrants. (c) Convertible. (d) Floating rate notes. (e) Final terms. (f) Put option 31/03/94 at 105 1/2. (g) Put option 31/03/94 at 105 1/2. (h) Put option 31/03/94 at 105 1/2. (i) Put option 31/03/94 at 105 1/2. (j) Put option 31/03/94 at 105 1/2. (k) Put option 31/03/94 at 105 1/2. (l) Put option 31/03/94 at 105 1/2. (m) Put option 31/03/94 at 105 1/2. (n) Put option 31/03/94 at 105 1/2. (o) Put option 31/03/94 at 105 1/2. (p) Put option 31/03/94 at 105 1/2. (q) Put option 31/03/94 at 105 1/2. (r) Put option 31/03/94 at 105 1/2. (s) Put option 31/03/94 at 105 1/2. (t) Put option 31/03/94 at 105 1/2. (u) Put option 31/03/94 at 105 1/2. (v) Put option 31/03/94 at 105 1/2. (w) Put option 31/03/94 at 105 1/2. (x) Put option 31/03/94 at 105 1/2. (y) Put option 31/03/94 at 105 1/2. (z) Put option 31/03/94 at 105 1/2.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

US DOLLAR	Yield	Offer	Ask	Yield	US DOLLAR	Yield	Offer	Ask	Yield
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UK COMPANY NEWS

Seeking to increase outstanding preference shares in US by \$140m BET sales to raise at least £200m

By Clare Pearson

BET, the business services group, yesterday said it expected to raise more than £200m from the sales of its joinery and replacement window operations, chiefly Boulton & Paul and Anglin Windows.

The company, which last month paid £192m to acquire Hestair, the personnel services and consumer products group, also said it was adding a further £140m (£82m) to its outstanding issue of variable-dividend preference shares in the US.

Mr Nicholas Willis, chief executive, said the withdrawal from joinery and windows should be seen in conjunction with the Hestair acquisition. They were both "totally logical steps" within BET's long-running strategy of concentrating on contract staffing and equipment.

ment.

BET's shares slumped when the Hestair purchase was announced. This reflected stock market worries that the company was making a big move into a new business area and also might embark on an acquisitive drive to build up Hestair's position in the recruitment services market.

Aside from Anglin Windows, which BET claims is UK market leader in the replacement window market, and Boulton & Paul, the joinery products company operating in the UK and the Netherlands, a clutch of smaller companies involved in commercial glazing are also now to be sold.

Operating profits achieved in aggregate by the businesses would not be "significantly different" in the current year to end-March from the £48.6m (18 per cent of total group operating profits) posted last time, Mr Willis said.

He admitted that the current depressed state of the building and home improvement markets meant now might not be the best time to dispose of companies in those areas. But he said: "We will not sell the businesses now unless we find buyers who recognise their long term value despite the current downturns in the markets."

Although it would prefer an outright sale, BET had not ruled out other options such as demerging the companies or putting them into joint ventures. BET's gearing will still stand at about 85 per cent after the preference share issue, but it emphasises that its interest cover is conservative.

The company is about to embark on a series of presentations to institutional shareholders. Yesterday it was keen to emphasise that it was satisfied with Hestair's current competitive position as a leader in certain parts of the US and UK recruitment markets, even though it was not a dominant player in either national market.

BET stepped in with a white knight bid for Hestair last December, defeating a £167m hostile offer from Adia, a Swiss-based services group. But, according to Mr Willis, BET had started looking at buying Hestair several months before this.

Radion success puts Unilever chief in high spirits

By Clay Harris, Consumer Industries Editor

ANNUAL results from Unilever mix the ebullient repartee of Sir Michael Angus, chairman of the food and consumer giant, with currency and accounting calculations of mind-boggling complexity. Yesterday was a vintage occasion on both counts.

Sir Michael's spirits soared on the success of Radion, its new anti-odour detergent which is being marketed with a television advertising campaign that falls several notches short of subtle. Radion had taken 5 to 6 per cent of the heavy duty detergent market without stealing share from Persil, Unilever's leader in the sector, Sir Michael said.

Asked what sales had been achieved by certain rival "green" washing powders, he replied: "Negligible. Those products do have certain disadvantages, in that they don't work."

Discovering that one journalist admitted to having used the product, Sir Michael waved his hand and jokingly said, "stay away." Later, however, he was searching in vain for the man in question to make sure that no offence had been taken.

Unilever also was encouraged by its margarine sales in the US, Sir Michael said. "That glorious product I Can't Believe It's Not Butter

— that's the brand name — has 9 per cent of the market, and I can't believe it's not 10."

The good humour tended to obscure a mixed performance on margins. Although up group-wide, they fell in Europe overall and in margarine/edible oils and speciality chemicals, the one area where Unilever had seen signs of a downturn in demand.

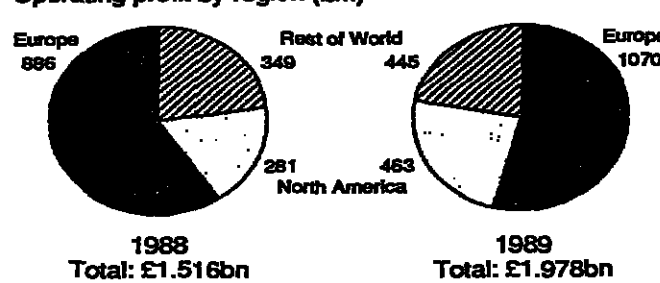
Yesterday's annual results were accompanied by fourth-quarter figures which showed pre-tax profits ahead by 15 per cent to £431m (£377m) on turnover up by 20 per cent to £5.39bn (£4.49bn). By the year-end, net borrowings had risen to £2.3bn (£500m), largely because of the acquisition of the Fabergé/Elizabeth Arden and Calvin Klein fragrances businesses which were part of the group for five and 4½ months respectively.

But the biggest effect on future results will come from Unilever's decision to use average exchange rates, beginning in its 1990 accounts, rather than year-end figures.

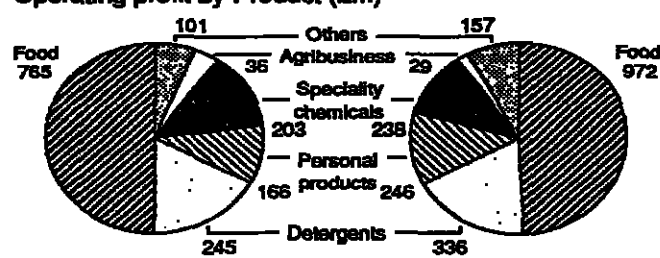
The new policy will affect Unilever's method of computing dividends. Already, they are worked out to insure that holders of sterling-denominated

Unilever

Operating profit by region (£m)



Operating profit by Product (£m)



ated plc shares and guilder-denominated NV shares receive the same amount. Until now, this has been based on rates at the end of the relevant period.

From 1990, the interim dividend will be worked out based on average sterling/guilder exchange rates for the first three quarters and the final on average rates for the full year.

Unilever's quarterly reporting procedures are no less complex. Turnover and operating results will be based on the average exchange rates prevailing in the previous calendar year.

However, earnings per share and attributable profit

for each period will be based on updated averages. At the end of the first quarter, for example, eps in each of the currencies will be calculated by the average rates in the first three months; at the interim stage, on the averages for the first six months, etc.

In view of this complexity, and Unilever's rare position as a truly multinational grouping, would it not be easier to move once and for all to European currency units? Mr Charles Miller Smith, finance director, admits the Ecu question has been tossed around the board table. Maybe by the time he retires, he muses. He has many years to go before then.

Hartwell war of words intensifies

By Vanessa Houlder

THE WAR of words intensified yesterday between the Jameel Group, the Saudi Arabian trading company, and Hartwell Group, the motor dealer which is the target of Jameel's £172.4m bid, over a 6.8 per cent stake in Hartwell.

Jameel issued a statement claiming that Hartwell had failed to disclose an agreement with Mercantile Credit Group that it would not sell its 6.8 per cent stake in acquired businesses were sold by

Mercantile to Hartwell — before March 1990.

It had made a complaint to the Takeover Panel as it believed that the matter was "extremely serious" and had caused prejudice to it and other Hartwell share holders.

Hartwell responded by saying that Jameel's "mischievous" statement was not based on knowledge of the full facts. "There is no agreement, arrangement or understanding

legally binding or otherwise preventing Mercantile from selling its 6.8 per cent shareholding or accepting the offer."

Hartwell denied that the Panel had asked it to disclose the matter in its next defence document because of a breach of the Takeover Code. However, it had been asked to clarify the issue in order to clear up the confusion in shareholders' minds, it said. Jameel's statement was an

"act of desperation", and was to be deplored, it added.

Hartwell announced yesterday that it had exchanged contracts for the sale of a site in Kidlington, Oxford for £9.4m. This exceeded the independence valuation made earlier this month and would result in annualised interest savings of about £1.4m, it said. The sale would help demolish the "cynical" doubts raised by Jameel regarding the property valuations, it added.

Unilever 1989

FULL YEAR 1989 was another year of substantial growth for Unilever with both sales and profit attributable rising by 15% over 1988 at constant rates of exchange.

This was a good performance, founded on a volume improvement of more than 9%. Of this 4% represents the underlying growth of the business, which is a strong feature of the year. The remaining 5% stems from the net effect of acquisitions and disposals. In total we spent £1.9 billion in purchasing 55 businesses in 21 countries. This was a notable year for acquisitions, especially in the strategically important area of prestige personal products where we acquired Elizabeth Arden and the Calvin Klein fragrance business.

There was a further improvement in operating margin to more than 9% with the strongest increase in North America.

Interest charges rose as a result of additional borrowings for acquisitions.

RESULTS	1989	1988	Increase	Increase constant exchange rates
	£m unaudited			
Turnover	21,521	17,116	26%	15%
Operating profit	1,978	1,516	30%	19%
Profit before taxation	1,802	1,454	24%	13%
Profit attributable to shareholders	1,055	834	26%	15%
Combined earnings per share per 5p of ordinary capital	56.43p	44.68p	26%	15%

OPERATIONS. Operating profit increased by 19% at constant rates of exchange.

Our foods businesses recorded improvements in both sales and profitability, ice cream in particular enjoying an outstanding year. This overall progress owes much to the development of product ranges

A NOTHER YEAR OF SUBSTANTIAL GROWTH



which reflect the increasing health consciousness among consumers and their desire for better quality convenience foods.

In detergents we further increased our share in the important fabrics market in Europe. In North America a favourable rise in margins and the absence of major product launches during the year resulted in a doubling of profitability. Results in India and Brazil were particularly good.

Our personal products business in North America advanced strongly and operating profit both there and in Europe benefited from the impact of acquisitions.

In speciality chemicals our business in the USA had another excellent year but progress was modest in Europe.

Within agribusiness there were stronger results from our plantations operations but losses in our fish farming business, where prices suffered from over-supply.

DIVIDENDS	1989	1988	Increase
PLC per 5p ordinary — final	12.24p	9.51p	29%
— total	16.75p	13.40p	25%
NV per Fl.4 ordinary — final	Fl.3.35	Fl.3.06	9%
— total	Fl.4.72	Fl.4.29	10%

NOTES: The PLC final dividend will be paid on 16th May, 1990 to shareholders registered on 20th April, 1990. The NV final dividend will be payable as from 18th May, 1990.

For the purpose of equalising dividends under the Equalisation Agreement, Advance Corporation Tax ("ACT") in respect of any dividend paid by PLC has to be treated as part of the dividend. PLC's 1989 final dividend now announced has been calculated by reference to the current rate of ACT (twenty-five/seventy-fifth) if the effective rate applicable to payment of the dividend is different the amount will be adjusted accordingly and a further announcement made.

The Report and Accounts for 1989 will be published on 10th April, 1990.

The results of the first quarter 1990 will be announced on Friday, 11th May, 1990.

For copies of Unilever results statements please write to: External Affairs Department, P.O. Box 68, Unilever House, London EC4P 4BQ.

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have already surpassed the total reached at the same stage last year. Once again this event has captured the imagination of the Business Community and looks destined for even greater success. We invite you to be part of that success. If your company qualifies for entry under the criteria set out below then please let us know by sending for your application package. Remember, the finalists and their guests will fly in champagne style aboard a specially commissioned Concorde to Nice and thence by chartered yacht to Monte Carlo. A star-studded gala dinner will be held in their honour at the prestigious Hotel Hermitage and we will return to London on Concorde the following day. June 11th 1990 could be a memorable date for your company.

ALL THIS AND, AS LAST YEAR, ENTRY IS FREE ARROWS IN ACTION FOR CHARITY

The Arrows 'Young Company of the Year' Awards 1990 will once again benefit *Barnardos* in recognition of their excellent work supporting projects for young people. Do you qualify? If your company was incorporated between 1974 and 1986 and has an annual turnover in excess of £1,000,000, we invite you to seek the recognition your company deserves. Please send for your application package.

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Dresdner Finance B.V.

Amsterdam
U.S.\$ 250,000,000
Floating Rate Notes 1984/1992
with Warrants

The Rate of Interest applicable to the Interest Period from February 28, 1990 to August 27, 1990, inclusive, was determined by Morgan Guaranty Trust Company of New York, London, as Reference Agent to the 9th tier civil per annum. Therefore, interest per Note of U.S.\$ 10,000 principal amount is due on August 28, 1990, the relevant Interest Payment Date, in the amount of U.S.\$ 427.38.

Principal and Mails,
in February 1990

Dresdner Bank
Morgengrafsch
Principal Paying Agent

Dresdner Bank Group

Bank of Tokyo (Curaçao) Holding N.V.

US \$100,000,000
GUARANTEED FLOATING RATE NOTES DUE 1997



Payment of the principal of, and interest on, the Notes
is unconditionally and irrevocably guaranteed by
The Bank of Tokyo, Ltd.
(Kabushiki Kaisha Tokyo Bank)

In accordance with the provisions of the Agent Bank Agreement between
Bank of Tokyo (Curaçao) Holding N.V., The Bank of Tokyo Ltd., and
Citibank, N.A., dated November 27, 1985, notice is hereby given that the
Rate of Interest has been fixed at 8.575% p.a. and the interest payable
on the relevant Interest Payment Date, May 31, 1990, against Coupon No. 18
will be US\$219.14.

February 28, 1990, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank.

CITIBANK

INDUSTRY AND THE ENVIRONMENT

The Financial Times proposes to publish a survey on the above on
16TH MARCH 1990

For a full editorial synopsis and advertisement details, please contact:

ALISON BARNARD

on 01-573 4148

or write to her at:

Number One, Southwark Bridge
London SE1 9HL.

UK COMPANY NEWS

£7.75m charge to cover withdrawal from US housing and Scottish contracting UK homes side boosts McAlpine to £23.6m

By Andrew Bolger

ALFRED MCALPINE, the UK building, civil engineering and construction group, yesterday reported a 15 per cent increase in pre-tax profits to £23.6m for the year to end-October 1989.

However, the group took an extraordinary charge of £7.75m below the line. That principally arose from losses incurred in retreating from housebuilding in the US, the closure of contracting activities in Scotland, and a terminal loss on property activities, less the profit on the disposal of Homes Scotland.

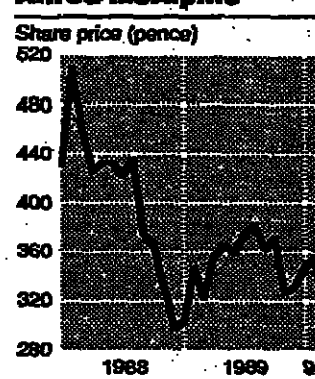
To maintain its final dividend at 11.6p, and a total of 16.1p for the year, McAlpine had to transfer £2.56m from reserves.

The profit compared with £20.47m and was generated from turnover up 13 per cent to £668.23m (£591m).

Mr Bobby McAlpine, chairman, said the period had seen the completion of a number of unprofitable contracts in the construction division, and the closure of areas of activity which no longer met required levels of return. The group was now focusing on its three core businesses: contracting, homes and minerals.

UK homes was by far the most profitable division, although the rapid rise in interest rates began to seriously affect trading in the second half. Pre-tax profits here rose by 83 per cent to £18.6m, boosted by the merger of McAlpine's housing activities with

Alfred McAlpine



Canberra Group, a private housebuilder operating in the Midlands and south-west England.

However, the vendors of Canberra retained a 40 per cent stake in the combined operation and their minority interests of £4.5m in the profits figure diluted earnings per share to 31p (38.6p).

Mr McAlpine said the housing market in Massachusetts, where the group's loss-making US operations were based, suffered an even more severe downturn than in the UK and it had been decided to close down the operation altogether.

Contracting had been reorganised on a regional basis and more work was being sought in the private sector. New management had taken steps to strengthen financial controls and improve cash flow. The



Bobby McAlpine: focusing on contracting, homes and minerals

outlook was encouraging, with orders up 70 per cent in the first quarter of the current year.

The group said its traditional mineral business had performed well and its Scottish quarries, where considerable investment had been made, were expected to show benefits this year. Operations in the US had been satisfactory, in spite of bad weather in the second half.

COMMENT

McAlpine's shares closed 8p higher at 328p after its profits exceeded most City expectations, but the hefty extraordinary item must contain some trading losses. After two awful years, the group is counting on its restructured contracting division bouncing back. It will need to do so as housing faces a grim outlook. A shift away from that to contracting in the

profits profile would reduce the dilutive effect on earnings per share of the Canberra minority interest. Forecast profits of £26m put the shares on a multiple of just over 8 - about average for the sector. Having been as high as 385p last year, the shares are, at this level, underpinned by an asset value of 346p per share. But sceptics will await evidence of the promised recovery in contracting before rushing to buy.

Dowding to pay £5.75m for Microwave Systems

By David Owen

DOWDING & MILLS, the electrical and mechanical repair company, is buying Microwave Systems, the calibration and instrument repair group, from Buzni for a total consideration of £5.75m.

The deal, which follows Dowding's purchase of Callibration Systems earlier this month, will raise to between 10 per cent and 20 per cent the Birmingham-based group's share of this UK market.

It continues a series of disposals by Buzni, the specialist manufacturing and distribution group, which are being made in a bid to reduce debt.

"Microwave is one of a number of more peripheral businesses that are small in nature and make more sense to be with other people", said Mr James White, chairman and chief executive.

Earlier this month, Buzni agreed to sell the bulk of its graphic arts business to US-based Hunt Manufacturing for £26.75m.

Under the deal Dowding will pay an initial £4.1m, plus inter-company indebtedness of £665,000. A deferred consideration of £1m will also be payable in two equal tranches due in October 1990 and October 1991.

The initial amount will be met by the issue of 6.88m ordinary shares at 60p, which have been placed with institutional investors by Albert E Sharp.

Microwave, which employs 150 staff at Hitchen and Glenrothes, produced turnover averaging £6.24m over the three years to last December 31. Pre-tax profits averaged £742,000 over the same period.

Brierley builds 9.3% holding in USH

By Andrew Bolger

IEP SECURITIES, the UK investment vehicle of New Zealand businessman Sir Ronald Brierley, has built up a 9.29 per cent stake in USH Holdings, the defence contractor which narrowly avoided being taken over last year.

Shares in USH closed yesterday at 83p, up 2p. IEP said it had been buying the shares in the market for the last three months and had picked up its stake for less than 80p per share.

In November, shareholders representing 83 per cent of USH's equity accepted a hostile £104m bid for the company

from Meggit, the specialist engineering group. Its partial cash alternative valued each USH share at 144p, but Meggit withdrew its bid, citing information revealed by USH after the bid was launched on September 11.

Mr John Robertshaw, USH chairman, said yesterday: "The board of USH very much welcomes IEP as a new shareholder."

Mr Stuart Mitchell, IEP managing director, would not rule out a takeover bid for USH. He said: "Our style is to take stakes in undervalued companies and look at all our

options. Nothing could be ruled out at this stage."

He added: "It's all about price. It was clear from the USH defence document at the time of the Meggit bid that the company had undervalued businesses."

Sir Ron this week confirmed that he had raised to 18.2 per cent his stake in Vickers, the UK engineering, defence and Rolls-Royce cars group which makes Challenger tanks.

USH includes the Avro light armoured vehicle business, giving rise to speculation that Sir Ron might have a grand plan to buy up large parts of

the UK defence industry, but most analysts - and the market - seem to view both stakes as speculative.

USH incurred a pre-tax loss of £3.4m for the year to September 30 on turnover of £128m. Losses and provisions at its Avimo electro-optical plant in Taunton amounted to £17m, twice what had been expected.

Apart from Avimo Taunton, the rest of the group made operating profits of £10m, coming equally from Aviva, Avimo Singapore and Optic Electronic Corporation in Dallas, which makes night sights.

Fletsand raises Goldberg stake to 25.1%

By Maggie Urry

FLETSAND Investments, the private investment group which owns the Lewis's department store chain, has lifted its stake in A Goldberg, the loss-making fashion retailer, to 25.1 per cent.

Fletsand said it had no present intention of bidding for Goldberg. But it thought its "management strengths would complement and enhance those of Goldberg."

Mr James Fyfe, Fletsand chairman, said yesterday he would like to meet Mr Mark Goldberg, chairman of Goldberg, to discuss how Fletsand's management skills could help the retailer, and about possible board representation. He said:

"We have taken the stake to a significant level. We are not in the business of making passive investments."

Mr Goldberg said: "If Mr Fyfe would like to meet me I would be delighted to meet him, with a view to any potential benefit to our shareholders."

Fletsand, which already held 5.1 per cent of Goldberg, bought the extra 20 per cent from Charterhall, Mr Russell Goward's UK investment vehicle, at a price of 88p. Mr Fyfe said the price was one where Fletsand "was comfortable to make the investment." It is thought that Charterhall will have taken a sizeable loss

on the sale.

The news, coming a few minutes before the stock market closed, began to reverse a recent slide in Goldberg's share price. Last Friday the company announced a drastic store closure and redundancy plan to tackle the losses. From Friday's opening price of 87p the shares had fallen to 51p yesterday afternoon, but closed at 55p, still down 6p on the day.

Fletsand has been negotiating to buy the stake for some weeks, but discussions appear to have been delayed by the move into receivership of Western, Charterhall's Australian parent.

The deal was struck at 4.15pm yesterday, Mr Fyfe said, when the two sides finally reached a price they could agree.

Charterhall had held a 29.9 per cent stake in Goldberg, built up between August 1987 and February last year. It would not comment yesterday on what its intentions were for the rest of its holding.

At one time Charterhall had considered bidding for Goldberg, but last year said it would accept a bid, which proved abortive, for Goldberg from Blacks Leisure, the sports and leisurewear retailer.

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EUROPEAN HIGH TECHNOLOGY

The Financial Times proposes to publish this survey on:

20th March 1990

For a full editorial synopsis and advertisement details, please contact:

Meyrick Simmonds
on 01-573 4540

or write to him at:

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SE1 9HL

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London
SE1 9HL

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

NOTICE TO THE WARRANTHOLDERS OF SEIYO FOOD SYSTEMS, INC.

(formerly
The Restaurant Seibu, Ltd.)

US\$ 120,000,000 4%
Guaranteed Notes due 1993
with Warrants
(the "Company")

ADJUSTMENT TO SUBSCRIPTION PRICE

Pursuant to the Instrument by way of deed poll dated May 12th, 1989, you are hereby notified that:

- 1) The Company will make a free distribution of shares of its common stock (the "Shares") to its shareholders as of March 31, 1990 (Japan time) at the rate of 1.2 shares for every ten shares held by shareholders; and
- 2) as a result thereof, the subscription price concerning the captioned warrants will be adjusted as follows:

Subscription price at present:
Yen 2,441.80

New Subscription price:
Yen 2,180.20

Effective date: April 1, 1990
(Japan time)

SEIYO FOOD SYSTEMS, INC.
Dated: 28th February 1990

BANQUE NATIONALE DE PARIS

ECU 100,000,000 F.R.N.
DUE 1996

Notice is hereby given that the rate of interest for the period from February 28, 1990 to May 31, 1990 has been fixed at 11.75 per cent per annum.

The coupon amount due for this period is ECU 29,631 per ECU 10,000 denomination and is payable on the interest payment date May 31st, 1990.

The Fiscal Agent
Banque Nationale de Paris
(Luxembourg) S.A.

WEDNESDAY FEBRUARY 28 1990
Contracting
£23.6m
USH
to 25.1%

UK COMPANY NEWS

Quotation would reduce debt and enable distiller to make acquisitions

Invergordon aiming for listing within 2 months

By James Buxton, Scottish Correspondent

INVERGORDON Distillers, the Edinburgh-based whisky company, hopes to obtain a Stock Exchange quotation within the next two months.

The company left the Stock Exchange in December 1988 when it was acquired by its management in a £33.6m buy-out which involved Hawker Siddeley selling its 61.8 per cent stake.

At the time Invergordon indicated that it hoped to return to the market within three years. Yesterday Dr Christopher Greig, managing director, said that Invergordon was bringing forward its planned flotation date because "we've done better than we had thought".

The timing of the flotation depended on market conditions, he pointed out. He refused to speculate on what value Invergordon expected to fetch when it returned to the

market, beyond saying that it would be in the £100m-£200m range.

Going public again would enable the company to reduce the debt it incurred in the MBO and make it possible to make acquisitions, Mr Tim Halley, marketing director said.

It should also benefit substantially the senior directors, led by Dr Greig, who have significant shareholdings, as well as institutions such as Esmée Trust, Edinburgh Investment Trust and Esmée Investment Trust which backed the buy-out.

A number of management teams which bought their companies have recently cashed in their holdings in different ways. UK Paper, created out of a £38m MBO in 1988 from Bowater, returned to the stock exchange 15 months later and last December succumbed to a

£295m cash bid from Fletcher Challenge of New Zealand.

Evans Healthcare, a drugs company, was bought out from Glaxo in 1988 for £27m and recently sold out to Medtronic for £77m. Its management team had a 15 per cent stake in the equity.

In Invergordon's case the possibility of an early return to the Stock Exchange is in part a sign both of the new strength of the whisky industry and of its particular place in it.

Last year exports, which made up 85 per cent of the Scotch whisky industry's output, rose in value by 14 per cent, although they fell 1 per cent in volume.

The strong increase in prices is due in part to the disappearance of the lake of surplus whisky that accumulated in the 1980s and the limiting of

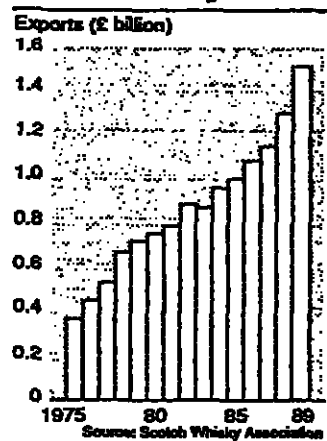
supplies to other companies by United Distillers, the Guinness subsidiary which accounts for 40 per cent of the industry.

Most of Invergordon's business is in blended whisky, much of it exported in bulk. The industry's exports of bulk grain whisky, in which Invergordon is particularly strong, went up by 73 per cent in value and 9 per cent in volume last year.

Invergordon exports bulk blended whisky to South America, the US and elsewhere. It also has its own bottled brands, led by Mackinlays, and provides whisky for other company's brands. It also has some single malt products.

Invergordon will not produce its 1989 results until next week. In 1988 pre-tax profits were £10.2m, up from £5.57m in 1987.

Scotch Whisky



Mr Halley said: "The industry is doing well and we're part of it."

Increased staffing and overheads hit Ewart

By Graham Deller

A "CONSIDERABLE" increase in staffing levels and overheads, brought about by the group's ongoing development programme resulted in sharply reduced interim profits at Ewart, the Belfast-based property company.

Taxable profits in the six months to end-October were £305,103, a decline of 42 per cent on the outcome at the same stage of the previous year, and came on turnover of £1.89m (£2.49m).

Last December it was announced that Ewart's agreement to purchase Switzer, a four-strong department store chain in the Irish Republic, from House of Fraser for £12.5m had been terminated.

Yesterday Mr John McIlroy, chairman, said: "The termination of the agreement for the acquisition is most disappointing. However, we have taken legal advice and any claim for damages will be robustly defended."

Costs of the abortive acquisition were taken below the line as an extraordinary charge of £1.2m.

Earnings per share dipped from 2.16p to 1.01p and the interim dividend is passed (0.62p) adjusted for last summer's scrip issue.

Boots' drugs division 'not for sale'

By Peter Marsh

BOOTS, which recently rejected a bid for its drugs division by Rhône-Poulenc, the French state-owned chemicals company, said yesterday that the unit was not for sale.

It also said it had no plans for alliances with other companies in the £200m-a-year world medicines industry, which over the past year has been shaken by a number of take-overs and mergers.

The UK retailer and medicines manufacturer received an unsolicited, tentative bid for its drugs operations from Rhône-Poulenc in August. No

price was mentioned in the discussions. Boots dismissed reports of a £700m price tag as "a ludicrously low figure."

The move came shortly after Boots had paid £900m for Ward White, a UK retailer, which had strengthened speculation that it was interested in leaving the pharmaceutical sector.

Boots' pharmaceutical operations made sales in 1989 of £525m, out of group turnover of £2.7bn. That makes it a small player in the world drug industry, in which Boots is ranked some 50th in terms of sales.

Its drug unit is, however, highly valuable in terms of profits. Last year it provided £95m pre-tax, nearly a third of total earnings of £307m.

The biggest selling drug is ibuprofen, a pain reliever and therapy for arthritis. This produced estimated revenues of £65m last year.

In September the company had a setback after Manoplax, a drug it is developing for heart failure, produced disappointing results in clinical trials. However, Boots said it is determined to proceed with the medicine,

which some analysts believe could account for annual sales of about £70m by the mid 1990s.

In January Rhône-Poulenc agreed a \$3bn take-over of Rorer, a medium-sized US drugs company in a move which, if completed, would put the French group into the top 10 pharmaceutical companies worldwide.

In the past few years Rhône-Poulenc has expanded aggressively through a series of acquisitions, particularly in the area of healthcare and speciality chemicals.

SEET runs into £0.13m loss at interim stage

SEET, the textiles and retailing group, ran into a loss of £133,000 in the half year to October 31 1989, but is holding the interim dividend at 1.6p.

The result compared with profits of £168,000 in the corresponding period and with £34,000 in the second half of 1988-89. The loss per share came to 5.1p (earnings 1.4p).

Sales fell to £23.7m (£24.67m). Mr Jock Mackenzie, chairman, said the retail manufacturing subsidiary experienced reduced demand but made a positive contribution.

Kenneth Mackenzie Holdings continued to suffer from the "useful surplus" will have a positive effect on liquidity and cash flow.

had recently been a cut in manufacturing capacity in the industry and Mr Mackenzie hoped that would produce some improvement in volumes and margins.

In retailing, the US associate Homebase Shops maintained its expansion programme and made similar profits. Conditions in the UK had not been favourable recently and the interest in Elegance (Holdings) was sold at an extraordinary loss of £100,000.

The pension fund had been revalued and the action required to be taken with the "useful surplus" will have a positive effect on liquidity and cash flow.

Margins maintained as Bensons rises to £1.25m

Bensons Crisps lifted pre-tax profit 22 per cent and turnover 24 per cent in the year ended November 25 1989.

"We have continued to pursue our strategy of seeking higher margin new business, while investing heavily in new plant and equipment to maintain our position as a low cost producer of both crisps and snacks in a number of niche markets", said Mr Malcolm Jones, chairman.

Sales came to £18.18m (£14.7m) and profit worked through at £1.25m (£1.08m).

In spite of heavy competition and initial costs on developing the private label business, net margins only slipped from 7

per cent to 6.9 per cent, Mr Jones said.

Sight and Sound Animations (models and displays) had a disappointing time although sales rose 14 per cent. This followed investment made in key personnel to expand the business.

The group had completed the major part of its three-year investment programme, Mr Jones said. Some 80 per cent of equipment had been replaced at a cost of £3m and production capacity had almost doubled.

Earnings in the year were 11.9p (9.3p) and a recommended final dividend of 1.65p makes a total of 2.25p (1.70p).

NEWS DIGEST

53% rise for Jones & Shipman

JONES & SHIPMAN, the precision grinding and honing metalworking machine manufacturer, yesterday unveiled taxable profits of £1.71m for 1989 - a rise of 53 per cent on the previous year.

The Leicester-based group's second interim report - the current accounting period covers the 15 months to end-March - showed the increase was achieved on turnover valued just 13 per cent to £24.58m (£21.82m). The figure would have been 4 per cent higher had the group continued to consolidate North American sales in the figures.

Mr Len Weaver, chairman, said that order intake remained strong throughout

1989 with a 22 per cent increase in value.

He warned, however, that interest rate levels may reduce demand for the group's products in the UK but stressed the buoyancy of export markets: "We are expanding our selling efforts throughout the world in order to mitigate the effects of any possible downturn in our home market," he stated.

A second interim dividend of 1.5p is payable from earnings of 8.6p (6.2p) per share.

It will have a prospective p/e of 4.7, based on a pre-tax profit forecast of £750,000 for the year to June 30 1990; last year it made £396,000. ADG subsequently acquired Gatwick Office Furnishings, which recorded a profit of £301,000.

UTC Securities is placing 10.4m shares at 14p each to raise £1.46m. Dealings are expected to start on March 5.

Alpha Estates moves ahead to £330,000

Alpha Estates, the Sheffield-based commercial property developer which joined the USM in July 1989, yesterday reported pre-tax profits of £330,000.

Alpha gives no turnover figure for the period. Mr David Linell, finance director, said this was because all the turnover was generated through partnerships, but for the comparable period last time the

ADG worth £3.73m in USM placing

ADG Group, an advertising, recruitment and office interiors company, is joining the USM in a placing that values it at £3.73m.

The company, which was founded in 1987, is joining the market to eliminate bank borrowings and to help finance acquisitions.

Isotron confident for the full year

Isotron, which provides gamma irradiation services, yesterday reported a 17 per cent increase in first half profits and said prospects for the full term looked good.

Turnover in the period to December 31 moved ahead 10 per cent to £2.59m (£2.36m) and the profit was £1.35m (£1.15m). Earnings rose 1p to 7.1p and the interim dividend is lifted to 1.05p (0.87p).

Mr Colin Clive, chairman, said in medical, the main market, there was good progress and turnover rose 11 per cent. Biological also made good progress with several product lines showing good gains in volume. The chemical side was flat but should improve in the second half.

Meyer pays \$7m for laminate business

Meyer International, the timber and building materials distributor, has acquired Macleod Corporation, a laminate business based in Orlando, Florida, for a total consideration of \$7m (£4.15m).

Of the purchase price \$1m is deferred to September 30 1991 depending on performance.

Meyer has an established laminate business in the UK and initially entered the US market in 1988 through the purchase of Stockline, a Florida-based company.

In the year to end-September 1989 Macleod reported adjusted profits before interest of £1.3m on sales of £27m.

Armitage restricted by interest charges

A sharp rise in interest charges from £54,000 to £265,000 took a sizeable bite out of interim profits at Armitage Brothers, the maker of pet products.

Although operating profits grew 47 per cent from £523,000 to £768,000, at the pre-tax level the increase was a modest 10 per cent to £503,000 (£459,000).

Directors said the unhelpful retail climate seemed likely to continue and the seasonal reduction in sales after Christmas would reduce profitability in the second half.

However, the continuing programme of new product development, together with the expansion of the acquisitions, should ensure a reasonable result in spite of high interest charges, they added.

Turnover in the 26 weeks to December 9 rose from £9.65m to £12.47m. After tax of £185,000 (£166,000) earnings per 10p share came to 8p (7.3p). The interim dividend is 2.4p (2.2p).

Sharp advance at Pacific Assets

Pacific Assets Trust yesterday announced that its net asset value per 50p share stood at 277.88p undiluted and 248.98p diluted at the end of January this year.

The figures compared with 195.15p and 179.54p respectively at the same stage of 1989.

Net profits for the year rose from £105,000 to £172,000, resulting in earnings per share ahead to 1.43p (0.87p). No final dividend is proposed but the trust has already declared an interim of 0.875p for the year. In the previous year a single dividend of 0.85p was paid.

Murray Income assets rise 26%

The net asset value of Murray Income Trust stood at 272.5p at the end of 1989, an advance of some 26 per cent on the 215.1p figure of a year earlier.

Net revenue for the six months to end-December was £4.26m (£3.67m) and earnings per share expanded from 4.41p to 5.13p. An interim dividend of 5.64p (3.5p) is declared.

BUSINESS SOFTWARE

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PRELIMINARY RESULTS

To 31 December 1989 (unaudited)

	Increase for year	1989	1988
Profit on ordinary activities before taxation	30%	£68.1m	£52.5m
Earnings per share	13%	17.50p	15.53p
Dividends per ordinary share	20%	12.00p	10.00p
Capital employed	19%	£1,530m	£1,288m
Net assets per share	18%	450p	381p

TransAtlantic is a major investment holding company whose business is the making of selected strategic investments with long term potential in the insurance, real estate and investment trust sectors and in other businesses related to the financial services industry.

TransAtlantic's three core investments are Capital & Counties plc (68.8%), Sun Life Assurance Society PLC (29.8%) and The Continental and Industrial Trust PLC.

In its tenth year of operation, TransAtlantic achieved pre-tax profits of over £68 million and capital employed reached £1.53 billion.

TransAtlantic is incorporated in the United Kingdom and listed on the Luxembourg Stock Exchange.

TransAtlantic

TransAtlantic Holdings PLC

For your copy of the 1989 annual report please write to The Secretary, TransAtlantic Holdings PLC, St. Andrew's House, 40 Broadway, London SW1H 0BT or telephone 01-222 5496. Registered in England No. 1503621.

The contents of this statement have been approved for the purposes of Section 75(1) of the Financial Services Act 1986 by Cooper & Lybrand Deloitte, who are authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

CAPITAL & COUNTIES

Profits rise by 18% to £51.3 million

- Profit before tax - £51.3 million, an 18% increase
- Earnings per share - 23.6p, 16% higher
- Dividends per share - 12.0p, an increase of 1.5p
- Net assets per share - 534p, 8% higher
- Total assets - £1,276 million
- Shareholders' funds - £811 million

Construction of major shopping centre developments progressing well. Thurrock and Watford (Phase 1) to open in 1990; Bromley in 1991. Letting progress well up to expectation.

Lettings ahead of completion achieved for offices at Port Solent, Kensington Palace Barracks and Welwyn.

Further sites for office parks accessed by motorways acquired at Cheshunt, Coventry and Redditch.

These figures are an extract of the Preliminary Announcement of the results for 1989 issued on 27th February 1990. For a copy of the detailed Preliminary Statement or the Company's Annual Report to be issued in March, please contact the Company Secretary, St. Andrew's House, 40 Broadway, London SW1H 0BT, Tel: 01-222-7878.

EMPRESA LINEAS MARITIMAS ARGENTINAS S.A.

Ministry of Works and Public Services Secretary of Transport
RESTRUCTURING OF E.L.M.A. SA. FLEET.
Law 23.629 on the reform of the State Decree 943/89

Notice is hereby given of THE INTERNATIONAL PUBLIC TENDER NO. 7/89 in order to proceed with the remodeling of the fleet of Ema S.A. by means of the combined undertaking of the following operations:

- a) The sale of ships: "BO LIMA", "BO ESQUE", "COCCOBRA", "LA PAMPA", "SALTA", "JULIJA", "TUCUMAN", "VALERIANE STORNI", "NEBUJEN", "LIBERTADOR GENERAL SAN MARTIN", "DR. ATRIO MALVAGNI", "PIE RAMON S. CASTILLO", "SERAL MANUEL", "SELGRANCY", "LA BOCA", "SAN JUAN", and "SANTA CRUZ".
 - b) The incorporation by leasing or bare boat charter - with option to purchase of eight container or multipurpose vessels, maximum age 4 years.
- The units for sale are in commercial operation and therefore those interested in inspecting them should communicate with the commercial management of Ema S.A. (Calle 385, piso 4, B. Aires, Argentina Republic - Tel. 312.5428 or 312.4951 ext. 236, telex 18458 - 18459 - 20067 Ema AR) and/or with its delegations abroad.

BRAZIL:	AV. RIO BRANCO 52 - 10º ANDAR RIO DE JANEIRO - CEP 20092 TELEX NO 2130085 - 2122648	VIALE BRIGATA BISAGNO 14/31 16129 GENOVA - ITALY TELEX NO 270165 - 282656 SUDU I
EUROPE:	18 NEUER JUNGFERNSTIEG, 1st Floor 2000 HAMBURG 36 WEST GERMANY TELEX NO 215220 EL D	PLANTATION HOUSE C BLOCK 7TH floor 31 - 35 FENCHURCH STREET LONDON TELEX NO 885450
FAR EAST:	SWIRE HOUSE - 5th floor 14 CHANCERY CHRYODA - KU TOKYO 102 - JAPAN TELEX NO 720 2322829 BJMA TK J	ASA CHAMBERS 09 05 20 MC CALLUM STREET SINGAPORE 0106 - SINGAPORE TELEX 21450
USA:	ONE EVERETT PLAZA A 7th floor JERSEY CITY, N.J. 07302 TELEX 424796	

BASE PRICES OF THE VESSELS FOR SALE: Specified in the details of conditions.
COST OF THE DETAILS: General conditions, appendix I (leasing or bare boat hire), appendix II (sale); US \$ 4,000. General conditions and appendix I US \$ 3,000. General conditions and appendix II US \$ 2,000.
CONSULTATIONS: From 08.00.00 to 18.00.00 in Contadores 389, lower ground floor, Purchasing Department, Ema S.A., B. Aires, Argentine Republic. Tel. 312-2221, 312-4861 ext. 269 telex 9183 Ema AR and/or in its Delegations abroad.
Opening of offers 09.04.90

GENBEL

INVESTMENTS LIMITED

(Incorporated in the Republic of South Africa)
(Registration No. 065579/001)
(Genbel or the company)

Proposed sub-division of ordinary shares

Rand Merchant Bank Limited is authorised to announce that the board of directors of Genbel has proposed that each ordinary share of 100 cents in the share capital of the company be sub-divided into 10 ordinary shares of 10 cents.

It is anticipated that the sub-division will have the effect of adjusting the market price of the sub-divided shares to approximately one tenth of the price per share prior to the sub-division, thereby increasing the marketability of the shares.

Documentation concerning the above proposal will be despatched to ordinary shareholders as soon as possible. A further announcement giving notice of the effective date of the sub-division will be published at the appropriate time.

Mechanical bankers
RAND MERCHANT BANK LIMITED
(Registration No. 881388/008)
(Registered bank)

Sponsoring brokers
(Republic of South Africa)
ED HERN, RUDOLPH INC.
(Registration No. 810747/021)
(Member of The Johannesburg Stock Exchange)

MARTIN & CO INC
(Registration No. 755811/021)
(Member of The Johannesburg Stock Exchange)

(United Kingdom)
LANG & CHURCHMAN
(Member of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited)

Johannesburg
28 February 1990

LONDON SHARE SERVICE

BANKS, HP & LEASING

1989/90	Stock	Price	1989/90	Stock	Price
100	Barclays Bank	120.00	100	First National	110.00
101	Bank of Scotland	115.00	102	Halifax	105.00
103	Bank of Ireland	110.00	104	Bank of Wales	100.00
105	Bank of England	125.00	106	Bank of America	115.00
107	Bank of Communications	110.00	108	Bank of China	105.00
109	Bank of India	100.00	110	Bank of Japan	115.00
111	Bank of Korea	105.00	112	Bank of London	110.00
113	Bank of Mexico	100.00	114	Bank of New York	115.00
115	Bank of Paris	110.00	116	Bank of Rome	105.00
117	Bank of Spain	100.00	118	Bank of Tokyo	115.00
119	Bank of Union	105.00	120	Bank of Vietnam	100.00
121	Bank of Yugoslavia	100.00	122	Bank of Zaire	100.00
123	Bank of Zimbabwe	100.00	124	Bank of Africa	100.00
125	Bank of Argentina	100.00	126	Bank of Brazil	100.00
127	Bank of Chile	100.00	128	Bank of Colombia	100.00
129	Bank of Costa Rica	100.00	130	Bank of Cuba	100.00
131	Bank of Ecuador	100.00	132	Bank of El Salvador	100.00
133	Bank of Guatemala	100.00	134	Bank of Honduras	100.00
135	Bank of Nicaragua	100.00	136	Bank of Panama	100.00
137	Bank of Peru	100.00	138	Bank of Puerto Rico	100.00
139	Bank of Uruguay	100.00	140	Bank of Venezuela	100.00

BUILDING, TIMBER, ROADS - Contd

1989/90	Stock	Price	1989/90	Stock	Price
141	British Steel	110.00	142	British Steel	110.00
143	British Steel	110.00	144	British Steel	110.00
145	British Steel	110.00	146	British Steel	110.00
147	British Steel	110.00	148	British Steel	110.00
149	British Steel	110.00	150	British Steel	110.00
151	British Steel	110.00	152	British Steel	110.00
153	British Steel	110.00	154	British Steel	110.00
155	British Steel	110.00	156	British Steel	110.00
157	British Steel	110.00	158	British Steel	110.00
159	British Steel	110.00	160	British Steel	110.00
161	British Steel	110.00	162	British Steel	110.00
163	British Steel	110.00	164	British Steel	110.00
165	British Steel	110.00	166	British Steel	110.00
167	British Steel	110.00	168	British Steel	110.00
169	British Steel	110.00	170	British Steel	110.00
171	British Steel	110.00	172	British Steel	110.00
173	British Steel	110.00	174	British Steel	110.00
175	British Steel	110.00	176	British Steel	110.00
177	British Steel	110.00	178	British Steel	110.00
179	British Steel	110.00	180	British Steel	110.00
181	British Steel	110.00	182	British Steel	110.00
183	British Steel	110.00	184	British Steel	110.00
185	British Steel	110.00	186	British Steel	110.00
187	British Steel	110.00	188	British Steel	110.00
189	British Steel	110.00	190	British Steel	110.00
191	British Steel	110.00	192	British Steel	110.00
193	British Steel	110.00	194	British Steel	110.00
195	British Steel	110.00	196	British Steel	110.00
197	British Steel	110.00	198	British Steel	110.00
199	British Steel	110.00	200	British Steel	110.00

CHEMICALS, PLASTICS

1989/90	Stock	Price	1989/90	Stock	Price
201	British Steel	110.00	202	British Steel	110.00
203	British Steel	110.00	204	British Steel	110.00
205	British Steel	110.00	206	British Steel	110.00
207	British Steel	110.00	208	British Steel	110.00
209	British Steel	110.00	210	British Steel	110.00
211	British Steel	110.00	212	British Steel	110.00
213	British Steel	110.00	214	British Steel	110.00
215	British Steel	110.00	216	British Steel	110.00
217	British Steel	110.00	218	British Steel	110.00
219	British Steel	110.00	220	British Steel	110.00
221	British Steel	110.00	222	British Steel	110.00
223	British Steel	110.00	224	British Steel	110.00
225	British Steel	110.00	226	British Steel	110.00
227	British Steel	110.00	228	British Steel	110.00
229	British Steel	110.00	230	British Steel	110.00
231	British Steel	110.00	232	British Steel	110.00
233	British Steel	110.00	234	British Steel	110.00
235	British Steel	110.00	236	British Steel	110.00
237	British Steel	110.00	238	British Steel	110.00
239	British Steel	110.00	240	British Steel	110.00
241	British Steel	110.00	242	British Steel	110.00
243	British Steel	110.00	244	British Steel	110.00
245	British Steel	110.00	246	British Steel	110.00
247	British Steel	110.00	248	British Steel	110.00
249	British Steel	110.00	250	British Steel	110.00

DRAPERY AND STORES

1989/90	Stock	Price	1989/90	Stock	Price
251	British Steel	110.00	252	British Steel	110.00
253	British Steel	110.00	254	British Steel	110.00
255	British Steel	110.00	256	British Steel	110.00
257	British Steel	110.00	258	British Steel	110.00
259	British Steel	110.00	260	British Steel	110.00
261	British Steel	110.00	262	British Steel	110.00
263	British Steel	110.00	264	British Steel	110.00
265	British Steel	110.00	266	British Steel	110.00
267	British Steel	110.00	268	British Steel	110.00
269	British Steel	110.00	270	British Steel	110.00
271	British Steel	110.00	272	British Steel	110.00
273	British Steel	110.00	274	British Steel	110.00
275	British Steel	110.00	276	British Steel	110.00
277	British Steel	110.00	278	British Steel	110.00
279	British Steel	110.00	280	British Steel	110.00
281	British Steel	110.00	282	British Steel	110.00
283	British Steel	110.00	284	British Steel	110.00
285	British Steel	110.00	286	British Steel	110.00
287	British Steel	110.00	288	British Steel	110.00
289	British Steel	110.00	290	British Steel	110.00
291	British Steel	110.00	292	British Steel	110.00
293	British Steel	110.00	294	British Steel	110.00
295	British Steel	110.00	296	British Steel	110.00
297	British Steel	110.00	298	British Steel	110.00
299	British Steel	110.00	300	British Steel	110.00

ELECTRICALS

1989/90	Stock	Price	1989/90	Stock	Price
301	British Steel	110.00	302	British Steel	110.00
303	British Steel	110.00	304	British Steel	110.00
305	British Steel	110.00	306	British Steel	110.00
307	British Steel	110.00	308	British Steel	110.00
309	British Steel	110.00	310	British Steel	110.00
311	British Steel	110.00	312	British Steel	110.00
313	British Steel	110.00	314	British Steel	110.00
315	British Steel	110.00	316	British Steel	110.00
317	British Steel	110.00	318	British Steel	110.00
319	British Steel	110.00	320	British Steel	110.00
321	British Steel	110.00	322	British Steel	110.00
323	British Steel	110.00	324	British Steel	110.00
325	British Steel	110.00	326	British Steel	110.00
327	British Steel	110.00	328	British Steel	110.00
329	British Steel	110.00	330	British Steel	110.00
331	British Steel	110.00	332	British Steel	110.00
333	British Steel	110.00	334	British Steel	110.00
335	British Steel	110.00	336	British Steel	110.00
337	British Steel	110.00	338	British Steel	110.00
339	British Steel	110.00	340	British Steel	110.00
341	British Steel	110.00	342	British Steel	110.00
343	British Steel	110.00	344	British Steel	110.00
345	British Steel	110.00	346	British Steel	110.00
347	British Steel	110.00	348	British Steel	110.00
349	British Steel	110.00	350	British Steel	110.00

ELECTRICALS - Contd

1989/90	Stock	Price	1989/90	Stock	Price
351	British Steel	110.00	352	British Steel	110.00
353	British Steel	110.00	354	British Steel	110.00
355	British Steel	110.00	356	British Steel	110.00
357	British Steel	110.00	358	British Steel	110.00
359	British Steel	110.00	360	British Steel	110.00
361	British Steel	110.00	362	British Steel	110.00
363	British Steel	110.00	364	British Steel	110.00
365	British Steel	110.00	366	British Steel	110.00
367	British Steel	110.00	368	British Steel	110.00
369	British Steel	110.00	370	British Steel	110.00
371	British Steel	110.00	372	British Steel	110.00
373	British Steel	110.00	374	British Steel	110.00
375	British Steel	110.00	376	British Steel	110.00
377	British Steel	110.00	378	British Steel	110.00
379	British Steel	110.00	380	British Steel	110.00
381	British Steel	110.00	382	British Steel	110.00
383	British Steel	110.00	384	British Steel	110.00
385	British Steel	110.00	386	British Steel	110.00
387	British Steel	110.00	388	British Steel	110.00
389	British Steel	110.00	390	British Steel	110.00
391	British Steel	110.00	392	British Steel	110.00
393	British Steel	110.00	394	British Steel	110.00
395	British Steel	110.00	396	British Steel	110.00
397	British Steel	110.00	398	British Steel	110.00
399	British Steel	110.00	400	British Steel	110.00

ENGINEERING

1989/90	Stock	Price	1989/90	Stock	Price
401	British Steel	110.00	402	British Steel	110.00
403	British Steel	110.00	404	British Steel	110.00
405	British Steel	110.00	406	British Steel	110.00
407	British Steel	110.00	408	British Steel	110.00
409	British Steel	110.00	410	British Steel	110.00
411	British Steel	110.00	412	British Steel	110.00
413	British Steel	110.00	414	British Steel	110.00
415	British Steel	110.00	416	British Steel	110.00
417	British Steel	110.00	418	British Steel	110.00
419	British Steel	110.00	420	British Steel	110.00
421	British Steel	110.00	422	British Steel	110.00
423	British Steel	110.00	424	British Steel	110.00
425	British Steel	110.00	426	British Steel	110.00
427	British Steel	110.00	428	British Steel	110.00
429	British Steel	110.00	430	British Steel	110.00
431	British Steel	110.00	432	British Steel	110.00
433	British Steel	110.00	434	British Steel	110.00
435	British Steel	110.00	436	British Steel	110.00
437	British Steel	110.00	438	British Steel	110.00
439	British Steel	110.00	440	British Steel	110.00
441	British Steel	110.00	442	British Steel	110.00
443	British Steel	110.00	444	British Steel	110.00
445	British Steel	110.00	446	British Steel	110.00
447	British Steel	110.00	448	British Steel	110.00
449	British Steel	110.00	450	British Steel	110.00
451	British Steel	110.00	452	British Steel	110.00
453	British Steel	110.00	454	British Steel	110.00
455	British Steel	110.00	456	British Steel	110.00
457	British Steel	110.00	458	British Steel	110.00
459	British Steel	110.00	460	British Steel	110.00
461	British Steel	110.00	462	British Steel	110.00
463	British Steel	110.00	464	British Steel	110.00
465	British Steel	110.00	466	British Steel	110.00
467	British Steel	110.00	468	British Steel	110.00
469	British Steel	110.00	470	British Steel	110.00
471	British Steel	110.00	472	British Steel	110.00
473	British Steel	110.00	474	British Steel	110.00
475	British Steel	110.00	476	British Steel	110.00
477	British Steel	110.00	478	British Steel	110.00
479	British Steel	110.00	480	British Steel	110.00
481	British Steel	110.00	482	British Steel	110.00
483	British Steel	110.00	484	British Steel	110.00

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Int Charge	Cash Price	Std Price	Offer Price	+ or -	Yield Br's
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July 1915

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Money Market Bank Accounts

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar down as yen steadies

WEAK US durable goods orders and intervention by the US Federal Reserve to support the yen led to a slight weakening of the dollar against most major currencies yesterday. January durable goods orders fell a record 10.5 per cent, compared with a revised rise of 1.4 per cent in December. Most of this was concentrated in the transportation industry however, where orders dropped 27.6 per cent, after rising 4.8 per cent in December. A fall in aircraft and parts orders - after an unusually high figure in December on settlement of a strike at Boeing - accounted for nearly half the January decline in transportation orders.

Despite the fact that there were special factors behind the weak durable goods figure the dollar lost ground. It also suffered from news that the Federal Reserve sold dollars against the Japanese yen in New York at Y148.65 and Y148.80. This followed intervention to support the yen by the Bank of Japan in Tokyo and Sydney. The scale of support for the yen by the Japanese central bank was estimated at around \$2bn, similar to the support provided on Monday.

Strong speculative buying drove the dollar up to a high of Y149.50 in Tokyo, but it closed

at Y149.05 in the Far East after the Bank of Japan's action. At the close in London the US currency had eased to Y148.60, from Y148.80 on Monday.

The dollar also fell to DM1.6840 from DM1.6900; to SF1.4550 from SF1.4605; and to FF5.7025 from FF5.7200. On Bank of England figures the dollar's index declined to 67.5 from 67.6.

Among members of the European Monetary System trading was quiet. The D-Mark finished firmer against the French franc, rising to FF4.3890 from FF4.3845. News that France's consumer price index rose 0.3 per cent in January, against 0.1 per cent in December, had little impact on the market.

Traders in Paris are waiting for publication of the French trade figures today. A deficit of around FF4.2bn is expected for January, against a surplus of FF2.21bn in December.

The Italian lira also lost a little ground to the D-Mark. The West German currency rose to L739.75 from L739.05 at the London close.

Against the yen the D-Mark continued to advance, rising to Y88.25 from Y88.05 at the finish of trading in London.

Sterling weakened nervously ahead of today's UK trade figures for January. The current account deficit is expected to widen to about £1.5bn from £1.1bn in December, on fears that exports will be less buoyant.

The pound eased 10 points to \$1.6920 and also declined against other currencies, falling to DM2.8500 from DM2.8600; to Y255.50 from Y255.00; to SF2.5100 from SF2.5175; and to FF5.6475 from FF5.6550. According to the Bank of England sterling's index fell 0.5 to 89.6.

EURO-CURRENCY INTEREST RATES

Feb 27	Start	7 days	One	Three	Six	One
US dollar	15.15	15.15	15.15	15.15	15.15	15.15
UK dollar	15.15	15.15	15.15	15.15	15.15	15.15
DM	15.15	15.15	15.15	15.15	15.15	15.15
FF	15.15	15.15	15.15	15.15	15.15	15.15
Yen	15.15	15.15	15.15	15.15	15.15	15.15
Swiss	15.15	15.15	15.15	15.15	15.15	15.15
Italian	15.15	15.15	15.15	15.15	15.15	15.15
Spanish	15.15	15.15	15.15	15.15	15.15	15.15
Portuguese	15.15	15.15	15.15	15.15	15.15	15.15
Belgian	15.15	15.15	15.15	15.15	15.15	15.15
Dutch	15.15	15.15	15.15	15.15	15.15	15.15
French	15.15	15.15	15.15	15.15	15.15	15.15
German	15.15	15.15	15.15	15.15	15.15	15.15
Austrian	15.15	15.15	15.15	15.15	15.15	15.15
Swedish	15.15	15.15	15.15	15.15	15.15	15.15
Norwegian	15.15	15.15	15.15	15.15	15.15	15.15
Japanese	15.15	15.15	15.15	15.15	15.15	15.15
South African	15.15	15.15	15.15	15.15	15.15	15.15
Indian	15.15	15.15	15.15	15.15	15.15	15.15
Thai	15.15	15.15	15.15	15.15	15.15	15.15
Malaysian	15.15	15.15	15.15	15.15	15.15	15.15
Singapore	15.15	15.15	15.15	15.15	15.15	15.15
Philippine	15.15	15.15	15.15	15.15	15.15	15.15
Indonesian	15.15	15.15	15.15	15.15	15.15	15.15
Chinese	15.15	15.15	15.15	15.15	15.15	15.15
South Korean	15.15	15.15	15.15	15.15	15.15	15.15
Thai Baht	15.15	15.15	15.15	15.15	15.15	15.15
Malaysian Ringgit	15.15	15.15	15.15	15.15	15.15	15.15
Singapore Dollar	15.15	15.15	15.15	15.15	15.15	15.15
Philippine Peso	15.15	15.15	15.15	15.15	15.15	15.15
Indonesian Rupiah	15.15	15.15	15.15	15.15	15.15	15.15
Chinese Yuan	15.15	15.15	15.15	15.15	15.15	15.15
South Korean Won	15.15	15.15	15.15	15.15	15.15	15.15
Thai Baht	15.15	15.15	15.15	15.15	15.15	15.15
Malaysian Ringgit	15.15	15.15	15.15	15.15	15.15	15.15
Singapore Dollar	15.15	15.15	15.15	15.15	15.15	15.15
Philippine Peso	15.15	15.15	15.15	15.15	15.15	15.15
Indonesian Rupiah	15.15	15.15	15.15	15.15	15.15	15.15
Chinese Yuan	15.15	15.15	15.15	15.15	15.15	15.15
South Korean Won	15.15	15.15	15.15	15.15	15.15	15.15

Long term Eurodollar: two years 9.4% per cent; three years 9.4% per cent; four years 9.4% per cent; five years 9.4% per cent. Short term rates are for US dollars and Japanese Yen. Other rates are for other currencies.

Forward premium and discount apply to the US dollar.

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FINANCIAL FUTURES AND OPTIONS

LIFE LONG CITY FUTURES OPTIONS

Estimated volume total: Cals 355 Puts 1200
Previous day's open: Cals 10994 Puts 5607

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4pm prices February 27

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

C/Org											
High	Low	Stock	Vol.	P/E	Div.	Yield	Close	Open	Prev.	Change	% Change
100	100	AACI	100	100	100	100	100	100	100	100	100
101	101	AACI	101	101	101	101	101	101	101	101	101

Continued on Page 20

NASDAQ NATIONAL MARKET

3pm prices February 27

[illegible]

4pm prices

[illegible]

FINANCIAL TIMES
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AMERICA

Dow advances in spite of Banking sector improves in general rally

Wall Street

A REBOUND in Japanese stocks overnight and the healthy rally on Wall Street on Monday helped US shares to overcome a record fall in US durable goods orders last month and register a modest gain, *writes Janet Bush in New York*.

The Dow Jones Industrial Average closed 14.64 points higher at 2,617.12 on low volume of 153m shares. At one point, the Dow had stood more than 25 points higher. On Monday, the Dow had added 38.29 points to close at 2,602.43, in spite of the second largest ever plunge in Tokyo overnight.

Other key US indices were also higher yesterday although large capitalisation issues still outperformed smaller, secondary stocks.

Prices started the session rather flat but then the improved mood seen on Monday took hold again and blue chips started making steady gains. There was hardly any reaction to news of a 10.5 per

cent plunge in US durable goods orders in January, much larger than analysts had expected. This was partly because weakness in orders was concentrated in the transportation sector, without which orders fell by 3.4 per cent.

Mr Alan Greenspan, chairman of the US Federal Reserve, who was yesterday testifying before the Senate Finance Committee, said that the trend of orders was basically flat. US Treasury bonds provided a positive background to the stock market, quoted around 3/4 point higher at the long end of the yield curve in late trading in response to the weakness in durable goods orders and a strong dollar.

Although the mood in the equity market is still nervous because of the fragility of financial markets in Japan - and there was profit-taking in the afternoon - Monday's proof that Wall Street could disengage to an extent from events overseas has improved confidence.

Technical analysts still noted that Monday's gain and

the improved performance yesterday had to be seen in the context of last week's string of four daily falls, with the Dow dropping more than 70 points. There was clearly some scope for bargain hunting.

Among featured stocks was American Express, which fell 3/4 to \$28 1/2 after news late on Monday that it planned to pour another \$750m into its troubled brokerage subsidiary, Shearson Lehman Hutton. Shearson at the same time scrapped its plans for a \$250m rights offering, citing unsettled market conditions. Shearson added 1 1/4 to \$11 1/4.

Goodyear Tire & Rubber added 3/4 to \$33 1/4 although Firelli of Italy denied rumours that the two companies were contemplating a merger. F.W. Woolworth gained 3/4 to \$69 1/2 after reporting fourth quarter net income of \$2.3 a share from \$2.23 a share a year ago while K Mart, another retailer, added 3/4 to \$24 1/4. K Mart said that it planned to accelerate its programme of store openings and renovations.

EUROPE

A DAY of follow-my-leader, with bourses following Wall Street and Tokyo, saw improvement in many banks as interest rate fears subsided, *writes Our Markets Staff*.

FRANKFURT picked up, in prices and in volume, but this was generated mainly by traders, rather than investors. After a midsession rise of 11.75 to 752.57 in the FAZ index, the DAX closed the day 28.33 better at 1,804.32, in volume up from DM3.7bn to DM5.7bn.

Investors are asking about strategy rather than stocks, said one observer, "which means that they are not really interested in buying." Similarly, not many investors wanted to sell. This led to lack of liquidity in the market, and to volatility in individual stocks when business did come along.

Bonds improved again and banks recovered some of their losses, Dresdner rising DM4 to DM414 and BHF Bank DM20 to DM468. In carmakers, Volkswagen and BMW bounced back into favour, with rises of DM18.80 and DM18.50 to DM557 and DM532, respectively. PARIS welcomed both Wall Street's overnight and opening gains, but turnover remained

thin as investors hung back, waiting for stability to return to the international scene. The CAC 40 index gained 21.28 to 1,825.28, after a high of 1,835.00, with turnover estimated at FF42bn or less, similar to Monday's FF41.8bn.

THE VIENNA stock exchange expects further strong growth this year after a five-fold rise in turnover in 1989, said Mr Gerhard Wagner, the bourse president, yesterday.

Turnover rose to Sch97.6bn (\$3.2bn) last year from Sch7.6bn in 1988, according to the bourse's annual report. Turnover last month was Sch10bn, up from Sch1.5bn in January 1989. The market index surged 111 per cent

graded their profit forecasts. ZURICH saw the Credit Suisse Index up 6.9 to 603.7 in thin trading. Union Bank of Switzerland responded to last week's results, rights issue and capital restructuring, with its shares up SF76 to SF78.20, the registered by SF77 to SF79.04 and the participation

AMSTERDAM rose in quiet trading, the CRS tendency index improving by 1.9 to 103.5 and company results providing the focus.

Unilever gained F11.10 to F113.80 after reporting 1989 net profits of F13.25bn, up from F13.02bn. Also, the chemical company, gained F13.20 to

F117.70 after Monday's 13 per cent rise in net profits. In the same sector, DSM rose F13.40 to F140.7, it reports results on March 12.

Among the banks, Amro gained F11.10 to F174.90 before today's results and ABN, due to report on Friday, picked up 70 cents to F137.80.

STOCKHOLM advanced 1.3 per cent in moderate trade after the formation of a new Swedish cabinet. Turnover was SKR312m and the Affarsvärlden index rose 14.5 to 1,169.0.

The link-up between Volvo

and Renault unveiled on Friday took Volvo's free Bs up a further SKR12 to SKR22. SKR the ball-bearing company, reported 1989 profits up 63 per cent to SKR2.47bn but said growth would taper off in 1990. Its free Bs rose SKR5 to SKR160. BRUSSELS firmed in light trading with only BF756m. The cash market index rose 51.24 to 5,619.40.

Petrofina, the oil group, was the most active stock after confirming that it had signed a six-year \$100m oil exploration and production-sharing contract with Libya. It rose BF220 to BF10,400 as 11,000 shares changed hands.

FN, the arms maker, put on BF17 to BF347 in spite of concern about losses. Buying was speculative, following a management reshuffle.

OSLO closed higher with support from firmer oil prices. The all-share index climbed 12.21 to 607.06 in fair trading worth a total of NKR407m.

MADRID regained some of Monday's loss, as the general index rose 2.94 to 272.13. The banks continued to perform poorly, however, with the exception of Banco Popular, which gained Pta100 to Pta8,300.

Canada's gentle introduction to foreign markets

Bernard Simon explains the likely effects of changes in fund rules

THE TORONTO market has produced a lifeless response to last week's Canadian budget. The metals and minerals index and the Toronto composite index both continued to ease back, and yesterday's midsession rise, of 3.89 to 2,951.64 and 14.7 to 3,664.1 respectively, left them 1 and 0.8 per cent lower over the week since the announcement.

However, changes which go far beyond a shift in portfolio strategy are in store for the Canadian investment community, which has been fairly parochial until now, following the Government's decision to double the limit on pension funds' foreign investments.

This could move as much as C\$15bn (US\$12.5bn) into new and often unfamiliar investments over the next five years.

The shift in emphasis may take time. The ceiling is being raised from 10 per cent to 20 per cent gradually, rising by two percentage points a year. Mr Tullio Cedraschi, president of Canadian National Railways' pension fund, the second biggest in the country, predicts: "Most people will continue to do at 13 per cent [at the end of the first year] what they were doing at 10 per cent."

Only as the limit goes up towards 20 per cent will they realise that they have much more money to invest abroad."

Canada's 1,500 pension funds have total assets of about C\$170bn, with almost three-quarters in the hands of 100 funds. Mr Ian McKinnon, president of the Pension Investment Association, estimates that the funds will switch C\$1.5bn to C\$3bn a year into foreign investments under the new rules, plus C\$1bn from their cash flow. At present, they invest about C\$1bn a year outside Canada.

The bulk of the institutions' present foreign holdings are in the US. Many of those which have never dipped into foreign markets are likely to start

south of the border, where companies and markets are relatively familiar but where a wider spread of investments is available than in Canada.

Bigger investors however, will probably put a greater emphasis on seeking out the opportunities not available in Canada, wherever they may be, as well as those previously not considered an essential part of a portfolio.

Several investment advisers and pension fund managers agree, for instance, that international pharmaceutical and consumer products stocks, such as Ciba-Geigy, Nestlé, Johnson & Johnson and Kel-

logg's, will be among the favourite targets. With the Canadian banks now bit players on the international stage, big foreign banks are also likely to be popular. Air Canada's pension fund in Montreal, says the fund will probably put some of its extra foreign allowance into offshore fixed-income securities, an area it had ignored. The fund has been more interested up to now in foreign equities, on the grounds that they were more likely to offset the risk of a slump in North America.

Many larger institutions will be looking for ways of expanding their knowledge of markets in the US, Europe and the Pacific. Smaller investors and the many public sector pension funds, which have recently begun to be more imaginative in their investment policies, will probably seek outside expertise, creating a growth market for both foreign and local investment advisers.

ASIA PACIFIC

Nikkei finishes day of wild swings with a flourish

Tokyo

WILD SWINGS on the futures market dominated activity in the stock market yesterday, where the Nikkei average fluctuated over a range of more than 1,000 points before closing 576.08 higher, its ninth largest gain ever, *writes Michiko Nakamoto in Tokyo*.

In the morning, a wave of buying lifted the Nikkei index by more than 600 points. By mid-afternoon, however, massive selling on the futures market pulled the index almost 500 points below the previous day's close, before it recovered to finish at 33,897.95, up 1.7 per cent, after Monday's 4.5 per cent plunge. Advances led declines by 822 to 159, with a further 101 issues unchanged.

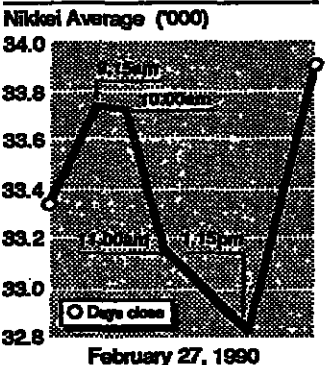
Turnover rose to 565m shares from the 457m traded on Monday. The Topix index of all listed shares gained 51.73 to 2,500.04 and, in London trading, the ISE/Nikkei 50 index fell 4.15 to 1,849.26.

The direction of trading was mostly dictated by activity on the futures market, where floods of selling were followed by waves of buying. On the positive side was the previous day's calm reaction by Wall Street to Monday's plunge in Tokyo. On the negative side were a weaker yen and lower bonds, as well as the persistent uncertainty about the market's outlook.

Programme trading by both Japanese and foreign arbitrageurs unwinding their futures positions added to the turmoil, with substantial sell orders executed in midsession, according to Japanese brokers.

On Monday, the exchange requested member firms to restrict their good earnings trading to a short period after the opening of each session, to minimise its effects. Almost half of the day's overall trading takes place just after the opening of the sessions, so the concentration of selling at those times would help to reduce the

Japan



downward pressure on share prices, said a TSE official. If a wave of selling hits the market, intraday trading is less active, the downward pressure on share prices is much greater.

The TSE request seemed to be widely ignored. "As long as there is a futures market, it is difficult to restrict such trading in that way," said a broker at a leading Japanese firm. An official at the stock exchange, however, said that the request seemed to have been honoured satisfactorily, pointing out that the market had risen both in the morning and at the close.

While there was still uncertainty about whether the market had reached a bottom yet, investors tested the waters with small-lot buying in a few issues and dealers were said to have given the market considerable support.

The targets of buying were the construction and electrical sectors. Constructors were expected to benefit from demands by the US that Japan invest more heavily in infrastructural improvements, and were seen as a safe bet because of their good earnings records. Maeda Road Construction, the third most actively traded issue with 10.6m shares, advanced ¥270 to ¥2,700 and Fujita, a medium-sized company, rose ¥50 to ¥1,850.

Electricals, particularly high-priced issues, were also

pursued. They were considered to be attractive not only on an earnings basis, but also because they are thought likely to be included in new investment trust funds, expected to be launched today. Pioneer gained ¥590 to ¥6,490 and Sharp, second in volume with 14.4m shares traded, rose ¥70 to ¥1,830.

The recovery in Osaka was also impressive, with the OSE average gaining 725.65 to 35,422.77. Volume grew from the 73m shares traded on Monday to 93m.

Roundup

REGIONAL markets recovered Monday's losses, encouraged by Tokyo's strong finish yesterday, with only the Philippines declining on political worries.

SINGAPORE rebounded strongly across the board, with short-covering and bargain-

hunting after Monday's decline. The Straits Times Industrial index rose 28.53, or almost 2 per cent, to 1,535.09 and turnover swelled to 159m shares from Monday's 133m.

Sime Singapore, the investment holding company which made its debut yesterday, topped the active list with 27m units changing hands. It closed at \$61.55 against its issued price of \$51.15.

Sembawang Shipyard, the shipbuilding, repair and maritime group which controls Singapore's second-largest shipyard, added 10 cents to \$7.10 after reporting group pre-tax profit up 64.7 per cent to \$861 last year.

HONG KONG made a strong climb, with investors encouraged by Tokyo's recovery and Wall Street's resilience. The Hang Seng index rose 59.90, or 2 per cent, to 2,932.62. Turnover was moderate at HK\$1.1bn, up from HK\$990m on Monday.

Sime Darby, the diversified conglomerate which announced six-month net profits up 37 per cent at HK\$182m, added HK\$6 to HK\$306.

AUSTRALIA recovered after Monday's slide, as the All Ordinaries index rose 24.2 to 1,570.4. National turnover was 76m shares, worth A\$183m.

Bougainville Copper, the resources group, rose 8 cents to A\$1.20, as hopes grew of an end to its dispute with Papua New Guinea landowners.

Bell Resources, once the cash-rich arm of Mr Alan Bond's debt-ridden business empire, remained suspended before delivering the biggest half-year loss in Australian corporate history, of A\$562.5m. The announcement was made as the market closed.

NEW ZEALAND welcomed Wall Street's overnight rise by rebounding 1.3 per cent, after Monday's fall of more than 3 per cent. The Barclays index

closed up 23.26 at 1,762.57. KUALA LUMPUR was encouraged by Tokyo's strong close and Wall Street's overnight rise; the composite index gained 11.41 to 592.91.

SEOUL rose sharply on hopes that the Government would soon introduce measures to boost the market. The composite index gained 25.03 points, or 3.1 per cent, to 559.53 in moderate trading.

TAIWAN was relieved to see Tokyo turn stronger and bounced up 3.1 per cent, after its 4.9 per cent fall the previous day. The weighted index rose 344.57 to 11,431.20 in volume of 771m shares valued at NT\$125bn, compared with Monday's 76m and NT\$118bn.

MARILLA was fearful of political unrest before the arrest of Mr Juan Ponce Enrile, an opposition senator, which happened after the close. The composite index slipped 3.36 to 1,021.85 in light trading.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	TUESDAY FEBRUARY 27 1990						MONDAY FEBRUARY 26 1990				DOLLAR INDEX		
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Day's Change % local currency	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1989/90 High	1989/90 Low	Year ago (approx)	
Figures in parentheses show number of stocks per grouping													
Australia (84)	139.39	+0.9	122.14	121.91	+1.5	5.51	138.08	120.93	120.09	160.41	128.28	133.95	
Austria (19)	264.01	+1.0	231.34	231.55	+0.9	1.15	261.29	228.82	229.41	286.06	92.84	101.41	
Belgium (61)	134.02	+1.4	117.44	116.01	+1.2	4.80	132.11	115.69	114.68	180.02	125.58	130.97	
Canada (120)	138.10	+0.5	121.01	119.45	+0.2	3.41	137.42	120.34	119.16	164.17	124.57	131.76	
Denmark (38)	249.35	+1.5	218.49	219.84	+1.4	1.46	248.61	215.09	216.72	260.62	165.35	185.59	
Finland (28)	147.98	-0.1	128.68	129.21	+0.0	2.41	148.15	128.74	129.20	159.16	118.63	140.50	
France (125)	143.90	+1.6	128.09	128.72	+1.3	2.92	141.69	124.08	127.13	157.97	112.57	114.64	
West Germany (96)	125.35	+1.8	108.63	109.74	+1.5	1.93	123.04	107.75	108.10	137.01	79.58	84.32	
Hong Kong (48)	143.38	+2.1	105.14	120.27	+2.1	4.85	117.51	102.91	117.82	140.33	88.41	126.85	
Ireland (17)	189.73	+0.6	168.25	169.42	+0.3	2.57	188.84	168.20	168.98	198.57	125.00	143.19	
Italy (86)	93.02	+1.0	81.51	81.54	+0.8	2.65	92.07	80.63	80.63	102.11	74.97	80.14	
Japan (459)	162.87	+2.2	142.72	152.99	+2.0	0.53	158.43	139.62	149.96	200.11	159.43	195.53	
Malaysia (38)	254.11	+1.4	245.14	243.71	+1.3	2.19	230.98	202.26	240.48	245.32	143.35	152.16	
Mexico (13)	363.90	+2.1	345.15	347.87	+2.0	0.44	365.85	337.90	337.90	1152.13	363.90	154.00	
Netherlands (43)	133.28	+1.8	116.79	115.46	+1.5	4.75	130.97	114.69	113.72	145.68	110.83	112.86	
New Zealand (18)	62.85	+1.1	54.89	55.55	+1.2	6.10	61.96	54.25	55.90	68.18	61.98	69.98	
Norway (24)	233.84	+1.9	220.50	206.38	+1.9	1.59	229.50	202.63	202.63	241.98	158.92	164.98	
Singapore (26)	189.71	+0.7	168.23	163.00	+1.8	1.78	185.45	163.28	160.18	178.38	124.57	138.38	
South Africa (60)	198.12	+1.2	173.60	173.64	+1.1	3.59	197.73	173.21	154.68	251.39	115.25	128.89	
Spain (43)	149.14	+0.9	130.69	122.83	+0.9	4.28	147.87	129.50	121.49	169.75	143.14	144.49	
Sweden (35)	164.38	+1.7	161.58	166.64	+1.7	2.19	161.29	158.76	163.78	206.95	138.45	152.98	
Switzerland (82)	94.90	+1.5	83.15	87.25	+1.3	2.12	93.48	81.85	88.13	98.12	67.81	75.55	
United Kingdom (306)	155.00	+0.2	135.82	135.82	+0.2	4.73	154.73	135.50	135.50	164.31	133.28	146.30	
USA (542)	133.72	+0.5	117.17	133.72	+0.5	3.55	133.04	118.50	133.04	146.29	112.13	117.67	
Europe (959)	138.22	+1.0	121.12	121.29	+0.9	3.57	136.87	119.98	120.26	146.86	112.63	117.98	
Nordic (121)	190.36	+1.6	168.80	163.10	+1.5	1.84	187.48	164.16	160.83	201.09	137.95	140.45	
Pacific Basin (667)	160.37	+2.1	130.52	150.44	+2.0	0.81	157.05	137.54	147.49	194.72	157.05	180.14	
Europe-Pacific (1658)	151.77	+1.7	132.98	130.00	+1.6	1.83	149.24	130.70	135.54	174.18	141.56	160.97	
North America (682)	133.89	+0.5	117.32	132.82	+0.5	3.54	133.21	116.65	132.18	146.86	112.79	118.41	
Europe Ex. UK (683)	126.75	+1.5	111.08	112.29	+1.3	2.80	124.83	108.31	110.87	135.73	96.30	98.33	
Pacific Ex. Japan (212)	129.93	+1.4	113.85	117.79	+1.7	4.96	128.16	112.23	119.84	140.05	111.93	125.71	
World Ex. US (1849)	151.89	+1.8	130.09	130.82	+1.5	1.80	149.44	130.87	135.74	173.77	141.49	148.38	
World Ex. UK (2085)	143.35	+1.4	125.51	137.11	+1.3	2.19	141.39	123.82	135.35	162.00	136.97	143.24	
World Ex. So. Af. (2331)	144.05	+1.3	126.22	136.82	+1.2	2.42	142.23	124.55	135.20	161.94	136.98	145.58	
World Ex. Japan (1936)	136.28	+0.7	119.41	126.85	+0.7	3.60	135.29	118.48	127.96	145.52	114.51	118.45	
The World Index (2281)	144.38	+1.3	126.51	138.96	+1.2	2.43	142.57	124.85	135.94	162.05	136.69	143.50	